CORPORATION OF THE MUNICIPALITY OF CALVIN

	2021 FINAL BUDGET		BUDGET	BUDGET	DIFF Yr/
2021 FINAL		Capital Costs Operating	296,000	909,239	-613,23
	COLA is 1.1% Jan 2020 to Jan 2021 as per Stats Can April 2021	Costs	1,750,168	1,716,242	33,926
	REVENUES	Check BUDGET	2,046,168 ACTUAL	2,046,168 BUDGET	
Account		2021	2020	2020	
140101110					
Taxation General Levy	Calculated from Original Returned MPAC Roll		(1,245,065)	(1,273,750)	
	PLUS 1% capital specific levy increase based on previous years levy, dedicated to increasing funding available for capital assets. As identified				
	in Asset Management Plan. (2018 Levy was \$1,269,846 x1% = \$12,698,				12
	2019 Levy was \$1,331,317 x 1% = \$13,313, 2020 Levy was \$1,273,750 x 1% = \$12,737.50)				
140101111	, , , , , , , , , , , , , , , , , , , ,		(2.260)		
Supplementary /Omitted	Additions and/or CVA Omitted or Added to MPAC Roll During the Year		(2,268)		
140101113 Railway Taxation	CPR Taxes - estimated	(5,239)	(5,239)	(5,239)	
140101115	Payments Received in Lieu of Tax included in General Levy (eg. Sam		(30,000)		
Payments in Lieu	Park/CEC, MTO or MNR Property)	(5,239)	(1,282,572)	(1,278,989)	
ONTARIO CONDITIO					
	OMPF is a base grant paid quarterly to eligible municipalities to offset costs of services transferred from the Province under the LSR initiative				
140103117	(1998). The amounts are determined by a formula set by the Province.	(191,000)	(192,500)	(192,500)	
OMPF	Our base OMPF for 2020 was 192,500, 2019 was 194,400, 2018 is \$194,900, 2017 was \$201,700. Our <b>2021 base OMPF has been set by the</b>				
	Province at \$191,000 - 0.78% Reduction.				
140103118 Fire Dept. One		0	0	0	
Time Grant	OCIF Grant - Formula Based (\$50,000 for 2021 and \$50,556 for 2020 -				
140104124	including interest) Being Used for Traffic Barriers for the Whalley,				
Infrastructure Grants	Crruthers and Cross Bridges. NOTE: Top Up Based - No longer available as of 2019. Replaced by Investing in Canada Infrastructure Program: Rural &	(100,556)	0	0	
	Northern Stream, Formula Based is still available	(291,556)	(192,500)	(192,500)	
		(231,330)	(132,300)	(132,300)	
14000104120 Fire Grant	Annual estimate for MTO & MNR calls (based on 5 yr history), <b>TPON Fire</b>	(9,700)	(9,943)	(5,000)	
Provincial 140104121	Grant for \$4,700 for Online Training & laptops				
Livestock Grant		(2,345)	(926)	0	
Prov 140104122	Reimbursements under the Wildlife Compensation Program OMAFRA Funds which we apply for from the province and then forward to John	(1 177)	(1 177)	(1.177)	
Library Provincial	Dixon Public Library as per our user agreement	(1,177)	(1,177)	(1,177)	
	\$5,000 Payment from OCLIF (Cannabis Fund) - Not Included in 2021				
140104123 Other	Revenue and deferred for future use. Covid 19 Funding \$20,000 Received December 2020 for 2021 and \$21,256 - Received Installments May 1 and				
Provincial/Federal	November 1, 2021. ICIP-COVID Grant of \$100,000 (Agreement has not	(191,256)	(34,700)	0	
Grants	been provided and signed yet from Province), FCM Grant money of \$50,000 for the PSD AMP software and reports to be compliant with				
	Phase 2 of the O. Reg by July 1, 2021.				
140104125					
Drainage Prov Grants	Estimated 50% of Costs to Employ Drainage Superintendent for 2021 (\$3500) - Potential Drainage Clean Out (Carmichael) Grant (Est. \$5K)	(6,700)	(4,560)	(5,500)	
	Toposoo Forential Statings Clean Out (Carminiae) Grant (Est. \$51)	(211,178)	(51,306)	(11,677)	
140105126	Planning to alternate years hosting mock disaster with Pap-Cam. Calvin	0	0	0	
CEMC Revenue 140105127	Host 2021. No invoicing between municipalities.		0		
Provincial Offences					
Act	Calvin's expected portion of POA fines estimated for 2021. No Revenue is	0	(789)	(200)	
	Calvin's expected portion of POA fines estimated for 2021. No Revenue is expected in 2021. We may actually have to pay.	0	(789)	(200)	
	expected in 2021. We may actually have to pay.				
140106130	expected in 2021. We may actually have to pay.  RVICE CHARGES  Sale of plots, portion of markers etc. Estimated based on avg of 6 yrs.				
140106130 Cemetery Revenue	expected in 2021. We may actually have to pay.  RVICE CHARGES  Sale of plots, portion of markers etc. Estimated based on avg of 6 yrs.	0	(789)	(200)	
140106130 Cemetery Revenue 140106131 Recreation	expected in 2021. We may actually have to pay.  RVICE CHARGES  Sale of plots, portion of markers etc. Estimated based on avg of 6 yrs.  Estimated 2020 Hall rental (\$100). This account to also include internal revenue for use of Gas (from Rec Gas Tank) to other departments (eg. Fire,	(800)	(789)	(200)	
140106130 Cemetery Revenue 140106131 Recreation	expected in 2021. We may actually have to pay.  RVICE CHARGES  Sale of plots, portion of markers etc. Estimated based on avg of 6 yrs.  Estimated 2020 Hall rental (\$100). This account to also include internal	(800)	(4,039) (1,655)	(800)	
140106130 Cemetery Revenue 140106131 Recreation Revenue	expected in 2021. We may actually have to pay.  RVICE CHARGES  Sale of plots, portion of markers etc. Estimated based on avg of 6 yrs.  Estimated 2020 Hall rental (\$100). This account to also include internal revenue for use of Gas (from Rec Gas Tank) to other departments (eg. Fire, Roads), Any monies raised from fundraising, if any.	(800)	(4,039)	(200)	
140106130 Cemetery Revenue 140106131 Recreation Revenue LICENSES, PERMITS 140107140	expected in 2021. We may actually have to pay.  RVICE CHARGES  Sale of plots, portion of markers etc. Estimated based on avg of 6 yrs.  Estimated 2020 Hall rental (\$100). This account to also include internal revenue for use of Gas (from Rec Gas Tank) to other departments (eg. Fire, Roads), Any monies raised from fundraising, if any.	(800)	(4,039) (1,655)	(800)	
140106130 Cemetery Revenue 140106131 Recreation Revenue LICENSES, PERMITS 140107140 Building Permits 140107144	expected in 2021. We may actually have to pay.  RVICE CHARGES  Sale of plots, portion of markers etc. Estimated based on avg of 6 yrs.  Estimated 2020 Hall rental (\$100). This account to also include internal revenue for use of Gas (from Rec Gas Tank) to other departments (eg. Fire, Roads), Any monies raised from fundraising, if any.  S. FEES  Expected average demand for permits in 2021. Past 3 years - 2018 -	(800)	(4,039) (1,655) (5,694)	(800) (800) (1,600)	
140106130 Cemetery Revenue 140106131 Recreation Revenue LICENSES, PERMITS 140107140 Building Permits 140107144	expected in 2021. We may actually have to pay.  RVICE CHARGES  Sale of plots, portion of markers etc. Estimated based on avg of 6 yrs.  Estimated 2020 Hall rental (\$100). This account to also include internal revenue for use of Gas (from Rec Gas Tank) to other departments (eg. Fire, Roads), Any monies raised from fundraising, if any.  S. FEES  Expected average demand for permits in 2021. Past 3 years - 2018 - \$7106, 2019-\$4050, 2020 - \$6635  Spectrum annual fee for tower at landfill site. Line Fences Act. NSF	(800) (800) (1,600) (4,000)	(4,039) (1,655) (5,694)	(800) (800) (1,600)	
140106130 Cemetery Revenue 140106131 Recreation Revenue LICENSES, PERMIT! 140107140 Building Permits 140107144 Election Revenue	expected in 2021. We may actually have to pay.  RVICE CHARGES  Sale of plots, portion of markers etc. Estimated based on avg of 6 yrs.  Estimated 2020 Hall rental (\$100). This account to also include internal revenue for use of Gas (from Rec Gas Tank) to other departments (eg. Fire, Roads), Any monies raised from fundraising, if any.  5. FEES  Expected average demand for permits in 2021. Past 3 years - 2018 - \$7106, 2019-\$4050, 2020 - \$6635	(800) (800) (1,600) (4,000)	(4,039) (1,655) (5,694)	(800) (800) (1,600)	
140106130 Cemetery Revenue 140106131 Recreation Revenue LICENSES, PERMIT 140107140 Building Permits 140107144 Election Revenue	expected in 2021. We may actually have to pay.  RVICE CHARGES  Sale of plots, portion of markers etc. Estimated based on avg of 6 yrs.  Estimated 2020 Hall rental (\$100). This account to also include internal revenue for use of Gas (from Rec Gas Tank) to other departments (eg. Fire, Roads), Any monies raised from fundraising, if any.  S. FEES  Expected average demand for permits in 2021. Past 3 years - 2018 - \$7106, 2019-\$4050, 2020 - \$6635  Spectrum annual fee for tower at landfill site. Line Fences Act. NSF cheques, Film Rental Fees, etc. (2020 Received Last Ever Guardian Cheque from Tax Sale - Province now keeps any excess funds), Donation from Mayor Ian Pennell for Go Forward Strategy, \$544 RE Proceeds from	(800) (800) (1,600) (4,000)	(4,039) (1,655) (5,694)	(200) (800) (800) (1,600) (4,000)	
140106130 Cemetery Revenue 140106131 Recreation Revenue LICENSES, PERMIT: 140107140 Building Permits 140107144 Election Revenue 140107143 Gen. Govt. Revenue	expected in 2021. We may actually have to pay.  RVICE CHARGES  Sale of plots, portion of markers etc. Estimated based on avg of 6 yrs.  Estimated 2020 Hall rental (\$100). This account to also include internal revenue for use of Gas (from Rec Gas Tank) to other departments (eg. Fire, Roads), Any monies raised from fundraising, if any.  S. FEES  Expected average demand for permits in 2021. Past 3 years - 2018 - \$7106, 2019-\$4050, 2020 - \$6635  Spectrum annual fee for tower at landfill site. Line Fences Act. NSF cheques, Film Rental Fees, etc. (2020 Received Last Ever Guardian Cheque from Tax Sale - Province now keeps any excess funds), Donation from Mayor Ian Pennell for Go Forward Strategy, \$544 RE Proceeds from Disposal of Old Photocopier under Capital Lease.	(800) (800) (1,600) (4,000)	(4,039) (1,655) (5,694)	(200) (800) (800) (1,600) (4,000) 0	
140106130 Cemetery Revenue 140106131 Recreation Revenue  LICENSES, PERMIT: 140107140 Building Permits 140107144 Election Revenue 140107143 Gen. Govt. Revenue 140107145 911 Revenues	expected in 2021. We may actually have to pay.  RVICE CHARGES  Sale of plots, portion of markers etc. Estimated based on avg of 6 yrs.  Estimated 2020 Hall rental (\$100). This account to also include internal revenue for use of Gas (from Rec Gas Tank) to other departments (eg. Fire, Roads), Any monies raised from fundraising, if any.  S. FEES  Expected average demand for permits in 2021. Past 3 years - 2018 - \$7106, 2019-\$4050, 2020 - \$6635  Spectrum annual fee for tower at landfill site. Line Fences Act. NSF cheques, Film Rental Fees, etc. (2020 Received Last Ever Guardian Cheque from Tax Sale - Province now keeps any excess funds), Donation from Mayor Ian Pennell for Go Forward Strategy, \$544 RE Proceeds from Disposal of Old Photocopier under Capital Lease.  Installation of new signs if required	(800) (800) (1,600) (4,000) 0	(4,039) (1,655) (5,694) (6,710)	(200) (800) (800) (1,600) (4,000)	
140106130 Cemetery Revenue 140106131 Recreation Revenue  LICENSES, PERMITS 140107140 Building Permits 140107144 Election Revenue 140107143 Gen. Govt. Revenue 140107145 911 Revenues 140107146	expected in 2021. We may actually have to pay.  RVICE CHARGES  Sale of plots, portion of markers etc. Estimated based on avg of 6 yrs.  Estimated 2020 Hall rental (\$100). This account to also include internal revenue for use of Gas (from Rec Gas Tank) to other departments (eg. Fire, Roads), Any monies raised from fundraising, if any.  S. FEES  Expected average demand for permits in 2021. Past 3 years - 2018 - \$7106, 2019-\$4050, 2020 - \$6635  Spectrum annual fee for tower at landfill site. Line Fences Act. NSF cheques, Film Rental Fees, etc. (2020 Received Last Ever Guardian Cheque from Tax Sale - Province now keeps any excess funds), Donation from Mayor Ian Pennell for Go Forward Strategy, \$544 RE Proceeds from Disposal of Old Photocopier under Capital Lease.	(800) (800) (1,600) (4,000) 0	(4,039) (1,655) (5,694) (6,710)	(200) (800) (800) (1,600) (4,000) 0	
140106130 Cemetery Revenue 140106131 Recreation Revenue  LICENSES, PERMITS 140107140 Building Permits 140107144 Election Revenue 140107143 Gen. Govt. Revenue 140107145 911 Revenues 140107146 Fire Dept Revenue	expected in 2021. We may actually have to pay.  RVICE CHARGES  Sale of plots, portion of markers etc. Estimated based on avg of 6 yrs.  Estimated 2020 Hall rental (\$100). This account to also include internal revenue for use of Gas (from Rec Gas Tank) to other departments (eg. Fire, Roads), Any monies raised from fundraising, if any.  S. FEES  Expected average demand for permits in 2021. Past 3 years - 2018 - \$7106, 2019-\$4050, 2020 - \$6635  Spectrum annual fee for tower at landfill site. Line Fences Act. NSF cheques, Film Rental Fees, etc. (2020 Received Last Ever Guardian Cheque from Tax Sale - Province now keeps any excess funds), Donation from Mayor lan Pennell for Go Forward Strategy, \$544 RE Proceeds from Disposal of Old Photocopier under Capital Lease.  Installation of new signs if required  Donations to Dept for Services provided. TC Energy Grant for \$5K - used to pay for Gas Detectors,  Lauder Twp residents @ \$93 ea x 23/Canadian Ecology Centre \$1041.50 -	(800) (800) (1,600) (4,000) 0 (3,554)	(4,039) (1,655) (5,694) (6,710) (40,606)	(200) (800) (800) (1,600) (4,000) 0 (39,239)	
140106130 Cemetery Revenue 140106131 Recreation Revenue  LICENSES, PERMIT: 140107140 Building Permits 140107143 Gen. Govt. Revenue 140107145 911 Revenues 140107146 Fire Dept Revenue	expected in 2021. We may actually have to pay.  RVICE CHARGES  Sale of plots, portion of markers etc. Estimated based on avg of 6 yrs.  Estimated 2020 Hall rental (\$100). This account to also include internal revenue for use of Gas (from Rec Gas Tank) to other departments (eg. Fire, Roads), Any monies raised from fundraising, if any.  S. FEES  Expected average demand for permits in 2021. Past 3 years - 2018 - \$7106, 2019-\$4050, 2020 - \$6635  Spectrum annual fee for tower at landfill site. Line Fences Act. NSF cheques, Film Rental Fees, etc. (2020 Received Last Ever Guardian Cheque from Tax Sale - Province now keeps any excess funds), Donation from Mayor lan Pennell for Go Forward Strategy, \$544 RE Proceeds from Disposal of Old Photocopier under Capital Lease.  Installation of new signs if required  Donations to Dept for Services provided. TC Energy Grant for \$5K - used to pay for Gas Detectors,	(800) (800) (1,600) (4,000) 0 (3,554)	(4,039) (1,655) (5,694) (6,710) (40,606)	(200) (800) (800) (1,600) (4,000) 0 (39,239)	
140106130 Cemetery Revenue 140106131 Recreation Revenue  LICENSES, PERMIT: 140107140 Building Permits 140107144 Election Revenue 140107143 Gen. Govt. Revenue 140107145 911 Revenues 140107146 Fire Dept Revenue	expected in 2021. We may actually have to pay.  RVICE CHARGES  Sale of plots, portion of markers etc. Estimated based on avg of 6 yrs.  Estimated 2020 Hall rental (\$100). This account to also include internal revenue for use of Gas (from Rec Gas Tank) to other departments (eg. Fire, Roads), Any monies raised from fundraising, if any.  5. FEES  Expected average demand for permits in 2021. Past 3 years - 2018 - \$7106, 2019-\$4050, 2020 - \$6635  Spectrum annual fee for tower at landfill site. Line Fences Act. NSF cheques, Film Rental Fees, etc. (2020 Received Last Ever Guardian Cheque from Tax Sale - Province now keeps any excess funds), Donation from Mayor Ian Pennell for Go Forward Strategy, \$544 RE Proceeds from Disposal of Old Photocopier under Capital Lease.  Installation of new signs if required  Donations to Dept for Services provided. TC Energy Grant for \$5K - used to pay for Gas Detectors,  Lauder Twp residents @ \$93 ea x 23/Canadian Ecology Centre \$1041.50 - CUT IN HALF AS REQUESTED BY CEC FOR 2021 DUE TO PANDEMIC (to review and increase by December CPI annually going forward). Increase in annual from \$75 to \$90 per household in 2016 for Lauder (increased by	(800) (800) (1,600) (4,000) 0 (3,554) (35)	(4,039) (1,655) (5,694) (6,710) (40,606) (70)	(200) (800) (800) (1,600) (4,000) 0 (39,239) (35)	
140106130 Cemetery Revenue 140106131 Recreation Revenue  LICENSES, PERMIT: 140107140 Building Permits 140107143 Gen. Govt. Revenue 140107145 911 Revenues 140107146 Fire Dept Revenue 140107148 Fire Dept. Agreements 140107150	expected in 2021. We may actually have to pay.  RVICE CHARGES  Sale of plots, portion of markers etc. Estimated based on avg of 6 yrs.  Estimated 2020 Hall rental (\$100). This account to also include internal revenue for use of Gas (from Rec Gas Tank) to other departments (eg. Fire, Roads), Any monies raised from fundraising, if any.  S.FEES  Expected average demand for permits in 2021. Past 3 years - 2018 - \$7106, 2019-\$4050, 2020 - \$6635  Spectrum annual fee for tower at landfill site. Line Fences Act. NSF cheques, Film Rental Fees, etc. (2020 Received Last Ever Guardian Cheque from Tax Sale - Province now keeps any excess funds), Donation from Mayor Ian Pennell for Go Forward Strategy, \$544 RE Proceeds from Disposal of Old Photocopier under Capital Lease.  Installation of new signs if required  Donations to Dept for Services provided. TC Energy Grant for \$5K - used to pay for Gas Detectors,  Lauder Twp residents @ \$93 ea x 23/Canadian Ecology Centre \$1041.50 - CUT IN HALF AS REQUESTED BY CEC FOR 2021 DUE TO PANDEMIC (to review and increase by December CPI annually going forward). Increase in annual from \$75 to \$90 per household in 2016 for Lauder (increased by CPI in 2021).	(800) (800) (1,600) (4,000) 0 (3,554) (35)	(4,039) (1,655) (5,694) (6,710) (40,606) (70)	(200) (800) (800) (1,600) (4,000) 0 (39,239) (35)	
140106130 Cemetery Revenue 140106131 Recreation Revenue  LICENSES, PERMIT! 140107140 Building Permits 140107144 Election Revenue 140107143 Gen. Govt. Revenue 140107145 911 Revenues 140107146 Fire Dept Revenue 140107148 Fire Dept. Agreements 140107150 Road Dept	expected in 2021. We may actually have to pay.  RVICE CHARGES  Sale of plots, portion of markers etc. Estimated based on avg of 6 yrs.  Estimated 2020 Hall rental (\$100). This account to also include internal revenue for use of Gas (from Rec Gas Tank) to other departments (eg. Fire, Roads), Any monies raised from fundraising, if any.  5. FEES  Expected average demand for permits in 2021. Past 3 years - 2018 - \$7106, 2019-\$4050, 2020 - \$6635  Spectrum annual fee for tower at landfill site. Line Fences Act. NSF cheques, Film Rental Fees, etc. (2020 Received Last Ever Guardian Cheque from Tax Sale - Province now keeps any excess funds), Donation from Mayor Ian Pennell for Go Forward Strategy, \$544 RE Proceeds from Disposal of Old Photocopier under Capital Lease.  Installation of new signs if required  Donations to Dept for Services provided. TC Energy Grant for \$5K - used to pay for Gas Detectors,  Lauder Twp residents @ \$93 ea x 23/Canadian Ecology Centre \$1041.50 - CUT IN HALF AS REQUESTED BY CEC FOR 2021 DUE TO PANDEMIC (to review and increase by December CPI annually going forward). Increase in annual from \$75 to \$90 per household in 2016 for Lauder (increased by	(800) (800) (1,600) (4,000) 0 (3,554) (35)	(4,039) (1,655) (5,694) (6,710) (40,606) (70)	(200) (800) (800) (1,600) (4,000) 0 (39,239) (35)	
140106130 Cemetery Revenue 140106131 Recreation Revenue  LICENSES, PERMIT: 140107140 Building Permits 140107144 Election Revenue 140107143 Gen. Govt. Revenue 140107146 Fire Dept Revenue 140107148 Fire Dept. Agreements 140107150 Road Dept Revenue 140107151 Road	expected in 2021. We may actually have to pay.  RVICE CHARGES  Sale of plots, portion of markers etc. Estimated based on avg of 6 yrs.  Estimated 2020 Hall rental (\$100). This account to also include internal revenue for use of Gas (from Rec Gas Tank) to other departments (eg. Fire, Roads), Any monies raised from fundraising, if any.  S. FEES  Expected average demand for permits in 2021. Past 3 years - 2018 - \$7106, 2019-\$4050, 2020 - \$6635  Spectrum annual fee for tower at landfill site. Line Fences Act. NSF cheques, Film Rental Fees, etc. (2020 Received Last Ever Guardian Cheque from Tax Sale - Province now keeps any excess funds), Donation from Mayor lan Pennell for Go Forward Strategy, \$544 RE Proceeds from Disposal of Old Photocopier under Capital Lease.  Installation of new signs if required  Donations to Dept for Services provided. TC Energy Grant for \$5K - used to pay for Gas Detectors,  Lauder Twp residents @ \$93 ea x 23/Canadian Ecology Centre \$1041.50 - CUT IN HALF AS REQUESTED BY CEC FOR 2021 DUE TO PANDEMIC (to review and increase by December CPI annually going forward). Increase in annual from \$75 to \$90 per household in 2016 for Lauder (increased by CPI in 2021).	(800) (800) (1,600) (4,000) 0 (3,554) (35) (6,500)	(4,039) (1,655) (5,694) (6,710) (40,606) (70) (588)	(200) (800) (800) (1,600) (4,000) (39,239) (35) (3,000)	
140106130 Cemetery Revenue 140106131 Recreation Revenue  LICENSES, PERMIT: 140107140 Building Permits 140107143 Gen. Govt. Revenue 140107145 911 Revenues 140107146 Fire Dept Revenue 140107148 Fire Dept. Agreements 140107150 Road Dept Revenue 140107151 Road Vehicle Truck	expected in 2021. We may actually have to pay.  RVICE CHARGES  Sale of plots, portion of markers etc. Estimated based on avg of 6 yrs.  Estimated 2020 Hall rental (\$100). This account to also include internal revenue for use of Gas (from Rec Gas Tank) to other departments (eg. Fire, Roads), Any monies raised from fundraising, if any.  S. FEES  Expected average demand for permits in 2021. Past 3 years - 2018 - \$7106, 2019-\$4050, 2020 - \$6635  Spectrum annual fee for tower at landfill site. Line Fences Act. NSF cheques, Film Rental Fees, etc. (2020 Received Last Ever Guardian Cheque from Tax Sale - Province now keeps any excess funds), Donation from Mayor lan Pennell for Go Forward Strategy, \$544 RE Proceeds from Disposal of Old Photocopier under Capital Lease.  Installation of new signs if required  Donations to Dept for Services provided. TC Energy Grant for \$5K - used to pay for Gas Detectors,  Lauder Twp residents @ \$93 ea x 23/Canadian Ecology Centre \$1041.50 - CUT IN HALF AS REQUESTED BY CEC FOR 2021 DUE TO PANDEMIC (to review and increase by December CPI annually going forward). Increase in annual from \$75 to \$90 per household in 2016 for Lauder (increased by CPI in 2021).	(800) (800) (1,600) (4,000) 0 (3,554) (35)	(4,039) (1,655) (5,694) (6,710) (40,606) (70)	(200) (800) (800) (1,600) (4,000) 0 (39,239) (35)	
Building Permits	expected in 2021. We may actually have to pay.  RVICE CHARGES  Sale of plots, portion of markers etc. Estimated based on avg of 6 yrs.  Estimated 2020 Hall rental (\$100). This account to also include internal revenue for use of Gas (from Rec Gas Tank) to other departments (eg. Fire, Roads), Any monies raised from fundraising, if any.  S. FEES  Expected average demand for permits in 2021. Past 3 years - 2018 - \$7106, 2019-\$4050, 2020 - \$6635  Spectrum annual fee for tower at landfill site. Line Fences Act. NSF cheques, Film Rental Fees, etc. (2020 Received Last Ever Guardian Cheque from Tax Sale - Province now keeps any excess funds), Donation from Mayor lan Pennell for Go Forward Strategy, \$544 RE Proceeds from Disposal of Old Photocopier under Capital Lease.  Installation of new signs if required  Donations to Dept for Services provided. TC Energy Grant for \$5K - used to pay for Gas Detectors,  Lauder Twp residents @ \$93 ea x 23/Canadian Ecology Centre \$1041.50 - CUT IN HALF AS REQUESTED BY CEC FOR 2021 DUE TO PANDEMIC (to review and increase by December CPI annually going forward). Increase in annual from \$75 to \$90 per household in 2016 for Lauder (increased by CPI in 2021).  2018 Loader Rate \$18.00/hr, Truck \$29.00/hr, Grader \$20.00/hr based on	(800) (800) (1,600) (4,000) 0 (3,554) (35) (6,500)	(4,039) (1,655) (5,694) (6,710) (40,606) (70) (588)	(200) (800) (800) (1,600) (4,000) (39,239) (35) (3,000)	

	140107155 Aggregates Revenue	Funds to municipality from Aggregate Trust generated from Registered gravel pits within the municipality. 2008 was the first year of this Trust. There has also been minimal aggregate activity. Rec'd for 2020-\$2019 2019 - \$2580, 2018 - \$1800, 2017 - \$1525, 2016 - \$1479, 2015 - \$838, 2014 - \$665, 2013 - \$2445, 2012 - \$2884. Used average of 6 previous	(1,700)	(2,020)	(1,481)
7	140107156 Road Non-machine	years Outside Revenue - 2020 - Used our Trucks to Haul Gravel/Sand, Grading of Graham Road for NBMCA, Fire Wood sold.	(500)	(2,904)	(500)
9	Revenue 140107160 Landfill Site	Algonquin Park (\$2000) - to be reviewed before Dec 31, 2021 ( 5 year contract with CPI Increase?), CEC (\$0.00 AS REQUESTED BY CEC for 20921 DUE TO PANDEMIC - tipping Fees only - Estimated to be \$600.00 - to be increased by December CPI annually), Samuel de Champlain Park (\$0) plus tipping fees (\$3500). 12 bins Columbia F.P. (\$150 ea), plus household tipping fees/fridge disposal/shingles (\$700).	(8,500)	(14,201)	(11,000)
0	140107161 Blue Box Recycling Revenue	Metal, tires, WEEE, Blue Box for 2021 estimated at \$11,339, 2020 is \$9,815, 2019 is \$12,305. We no longer receive funding for Tires or WEEE.	(11,340)	(9,815)	(10,000)
1	140107162 Industrial Waste Revenue		0	0	0
2	140107170 Recreation Revenue	Recreation Committee dissolved in 2017			
3	Tax Cert., Maps, Copies, Faxes	Estimated based on 2020 Budget	(500)	(279)	(500)
4 5	140107175 Zoning Amendments	Estimating one ZBLA and one Minor Variance	(1,570) (48,672)	(86,190)	(1,570)
	PENALTIES AND IN	TEREST	,,5, =)	(, )	(=,500)
7	140108180 Penalty and Interest	Estimated amount charged on tax arrears throughout the year.	(15,000)	(14,003)	(15,000)
8 9	OTHER REVENUE		(15,000)	(14,003)	(15,000)
1	140109185 Investment Income	Interest rates remain low on GIC's. Renewed Every 6 months now, Bank Interest.	(5,000)	(11,045)	(7,000)
2	140110191 Bank Loan Proceeds 140110192				
3	Transfer from Reserves Roads 140110193	Drainage Work estimated to be done in 2021 - 5K for Carmichael. No			0
4	Transfer from Reserves 140110194	transfer from reserves needed.	0	(12,000)	(12,000)
5	Transfer from Reserves Fire 140110195		0		0
6	Transfer from Reserves Landfill 140110197	Reserves for landfill monitoring purposes. Next Report due in 2021.	(2,200)		0
	140110137				
7	Transfer from Reserves Mattawa Hospital Funds	FINAL payment from reserve 2015. (obligation complete)	0	0	0
7	Reserves Mattawa Hospital Funds 140110198 Transfer from Reserves-Gas Tax	FINAL payment from reserve 2015. (obligation complete)  Federal Gas Tax Amount for 2021 = \$32,730.04. Gas Tax Top Up of \$31,434.00 will be received in 2021 and not spent yet. Gas Tax funds available (including the above noted) \$168,000.	0	0	0
	Reserves Mattawa Hospital Funds 140110198 Transfer from Reserves-Gas Tax 140110199 Surplus from previous Yr.	Federal Gas Tax Amount for 2021 = \$32,730.04. Gas Tax Top Up of \$31,434.00 will be received in 2021 and not spent yet. Gas Tax funds available (including the above noted) \$168,000.  Surplus 2019 was \$233,865 and in 2020 was \$145,236 (Note - Operating and Capital Budgets will also reflect any surplus applied)	(145,236)	(233,865)	(233,865)
8	Reserves Mattawa Hospital Funds 140110198 Transfer from Reserves-Gas Tax 140110199 Surplus from	Federal Gas Tax Amount for 2021 = \$32,730.04. Gas Tax Top Up of \$31,434.00 will be received in 2021 and not spent yet. Gas Tax funds available (including the above noted) \$168,000.  Surplus 2019 was \$233,865 and in 2020 was \$145,236 (Note - Operating			
8 9 0 2	Reserves Mattawa Hospital Funds 140110198 Transfer from Reserves-Gas Tax 140110199 Surplus from previous Yr. 140110203 Transfer from Working Funds	Federal Gas Tax Amount for 2021 = \$32,730.04. Gas Tax Top Up of \$31,434.00 will be received in 2021 and not spent yet. Gas Tax funds available (including the above noted) \$168,000.  Surplus 2019 was \$233,865 and in 2020 was \$145,236 (Note - Operating and Capital Budgets will also reflect any surplus applied)  As of January 1, 2021, balance at \$233,838, Transfer \$15000 for AODA Compliance, Modernization of Website and Cyber Security, Additional Costs associated with Integrity Commissioner Investigations.	(145,236) (45,000) (197,436)	(233,865) (675) (257,585)	(233,865) (5,000) (257,865)
8 9 0 2 3 4	Reserves Mattawa Hospital Funds 140110198 Transfer from Reserves-Gas Tax 140110199 Surplus from previous Yr. 140110203 Transfer from Working Funds Reserves	Federal Gas Tax Amount for 2021 = \$32,730.04. Gas Tax Top Up of \$31,434.00 will be received in 2021 and not spent yet. Gas Tax funds available (including the above noted) \$168,000.  Surplus 2019 was \$233,865 and in 2020 was \$145,236 (Note - Operating and Capital Budgets will also reflect any surplus applied)  As of January 1, 2021, balance at \$233,838, Transfer \$15000 for AODA Compliance, Modernization of Website and Cyber Security, Additional	(145,236)	(233,865)	(233,865)
8 9 0 2 3 4 5	Reserves Mattawa Hospital Funds 140110198 Transfer from Reserves-Gas Tax 140110199 Surplus from previous Yr. 140110203 Transfer from Working Funds	Federal Gas Tax Amount for 2021 = \$32,730.04. Gas Tax Top Up of \$31,434.00 will be received in 2021 and not spent yet. Gas Tax funds available (including the above noted) \$168,000.  Surplus 2019 was \$233,865 and in 2020 was \$145,236 (Note - Operating and Capital Budgets will also reflect any surplus applied)  As of January 1, 2021, balance at \$233,838, Transfer \$15000 for AODA Compliance, Modernization of Website and Cyber Security, Additional Costs associated with Integrity Commissioner Investigations.  TOTAL REVENUES EXPENDITURES  Paid monthly to Mayor and Councillors. Council is paid only for meetings attended. Increase to allow for potentially 12 special Council meetings (6 Strategic Plan Meetings and 6 extra special meetings (already have had 3	(145,236) (45,000) (197,436)	(233,865) (675) (257,585)	(233,865) (5,000) (257,865)
8 9 0 2 3 4	Reserves Mattawa Hospital Funds 140110198 Transfer from Reserves-Gas Tax 140110199 Surplus from previous Yr. 140110203 Transfer from Working Funds Reserves  COUNCIL 15010100 Council fees 150100102 Mileage/Meals/ Misc Expenses	Federal Gas Tax Amount for 2021 = \$32,730.04. Gas Tax Top Up of \$31,434.00 will be received in 2021 and not spent yet. Gas Tax funds available (including the above noted) \$168,000.  Surplus 2019 was \$233,865 and in 2020 was \$145,236 (Note - Operating and Capital Budgets will also reflect any surplus applied)  As of January 1, 2021, balance at \$233,838, Transfer \$15000 for AODA Compliance, Modernization of Website and Cyber Security, Additional Costs associated with Integrity Commissioner Investigations.  TOTAL REVENUES EXPENDITURES  Paid monthly to Mayor and Councillors. Council is paid only for meetings attended. Increase to allow for potentially 12 special Council meetings (6	(145,236) (45,000) (197,436) (770,681)	(233,865) (675) (257,585) (1,890,640)	(233,865) (5,000) (257,865) (1,843,414)
8 9 0 2 3 4 5	Reserves Mattawa Hospital Funds 140110198 Transfer from Reserves-Gas Tax 140110199 Surplus from previous Yr. 140110203 Transfer from Working Funds Reserves  COUNCIL 15010100 Council fees 150100102 Mileage/Meals/ Misc Expenses 150100104 EHT	Federal Gas Tax Amount for 2021 = \$32,730.04. Gas Tax Top Up of \$31,434.00 will be received in 2021 and not spent yet. Gas Tax funds available (including the above noted) \$168,000.  Surplus 2019 was \$233,865 and in 2020 was \$145,236 (Note - Operating and Capital Budgets will also reflect any surplus applied)  As of January 1, 2021, balance at \$233,838, Transfer \$15000 for AODA Compliance, Modernization of Website and Cyber Security, Additional Costs associated with Integrity Commissioner Investigations.  TOTAL REVENUES  EXPENDITURES  Paid monthly to Mayor and Councillors. Council is paid only for meetings attended. Increase to allow for potentially 12 special Council meetings (6 Strategic Plan Meetings and 6 extra special meetings (already have had 3 special meetings and 2 Strat Plan Meetings)  Travel costs and meal allowances for meetings etc, other misc. expenses,	(145,236) (45,000) (197,436) (770,681) 42,600	(233,865) (675) (257,585) (1,890,640)	(233,865) (5,000) (257,865) (1,843,414) 37,500
8 9 0 2 3 4 5	Reserves Mattawa Hospital Funds  140110198 Transfer from Reserves-Gas Tax 140110199 Surplus from previous Yr. 140110203 Transfer from Working Funds Reserves  COUNCIL  15010100 Council fees  150100102 Mileage/Meals/ Misc Expenses 150100104 EHT 150100106 Integrity Commissioner	Federal Gas Tax Amount for 2021 = \$32,730.04. Gas Tax Top Up of \$31,434.00 will be received in 2021 and not spent yet. Gas Tax funds available (including the above noted) \$168,000.  Surplus 2019 was \$233,865 and in 2020 was \$145,236 (Note - Operating and Capital Budgets will also reflect any surplus applied)  As of January 1, 2021, balance at \$233,838, Transfer \$15000 for AODA Compliance, Modernization of Website and Cyber Security, Additional Costs associated with Integrity Commissioner Investigations.  TOTAL REVENUES  EXPENDITURES  Paid monthly to Mayor and Councillors. Council is paid only for meetings attended. Increase to allow for potentially 12 special Council meetings (6 Strategic Plan Meetings and 6 extra special meetings (already have had 3 special meetings and 2 Strat Plan Meetings)  Travel costs and meal allowances for meetings etc, other misc. expenses, Training Costs (2K)	(145,236) (45,000) (197,436) (770,681) 42,600	(233,865) (675) (257,585) (1,890,640) 38,407	(233,865) (5,000) (257,865) (1,843,414) 37,500
8 9 02345 6 7 8 9 0	Reserves Mattawa Hospital Funds  140110198 Transfer from Reserves-Gas Tax 140110199 Surplus from previous Yr. 140110203 Transfer from Working Funds Reserves  COUNCIL  15010100 Council fees  150100102 Mileage/Meals/ Misc Expenses 150100104 Eth 150100106 Integrity	Federal Gas Tax Amount for 2021 = \$32,730.04. Gas Tax Top Up of \$31,434.00 will be received in 2021 and not spent yet. Gas Tax funds available (including the above noted) \$168,000.  Surplus 2019 was \$233,865 and in 2020 was \$145,236 (Note - Operating and Capital Budgets will also reflect any surplus applied)  As of January 1, 2021, balance at \$233,838, Transfer \$15000 for AODA Compliance, Modernization of Website and Cyber Security, Additional Costs associated with Integrity Commissioner Investigations.  TOTAL REVENUES  EXPENDITURES  Paid monthly to Mayor and Councillors. Council is paid only for meetings attended. Increase to allow for potentially 12 special Council meetings (6 Strategic Plan Meetings and 6 extra special meetings (already have had 3 special meetings and 2 Strat Plan Meetings)  Travel costs and meal allowances for meetings etc, other misc. expenses, Training Costs (2K)  1.95% approx of Total Salary	(145,236) (45,000) (197,436) (770,681) 42,600 3,000 831 45,000	(233,865) (675) (257,585) (1,890,640) 38,407 453 728 5143.62	(233,865) (5,000) (257,865) (1,843,414) 37,500 800 750 15000
33 33 33 33 33 33 33 33 33 33 33 33 33	Reserves Mattawa Hospital Funds 140110198 Transfer from Reserves-Gas Tax 140110199 Surplus from previous Yr. 140110203 Transfer from Working Funds Reserves  COUNCIL 15010100 Council fees 150100102 Milage/Meals/ Misc Expenses 150100104 EHT 150100106 Integrity Commissioner 150100113	Federal Gas Tax Amount for 2021 = \$32,730.04. Gas Tax Top Up of \$31,434.00 will be received in 2021 and not spent yet. Gas Tax funds available (including the above noted) \$168,000.  Surplus 2019 was \$233,865 and in 2020 was \$145,236 (Note - Operating and Capital Budgets will also reflect any surplus applied)  As of January 1, 2021, balance at \$233,838, Transfer \$15000 for AODA Compliance, Modernization of Website and Cyber Security, Additional Costs associated with Integrity Commissioner Investigations.  TOTAL REVENUES  EXPENDITURES  Paid monthly to Mayor and Councillors. Council is paid only for meetings attended. Increase to allow for potentially 12 special Council meetings (6 Strategic Plan Meetings and 6 extra special meetings (already have had 3 special meetings and 2 Strat Plan Meetings)  Travel costs and meal allowances for meetings etc, other misc. expenses, Training Costs (2K)  1.95% approx of Total Salary  Costs associated with the use of the Integrity Commissioner	(145,236) (45,000) (197,436) (770,681) 42,600 3,000 831	(233,865) (675) (257,585) (1,890,640) 38,407 453	(233,865) (5,000) (257,865) (1,843,414) 37,500 800 750
8 9 0 2 3 4 5 6 7 8 9 0 0	Reserves Mattawa Hospital Funds 140110198 Transfer from Reserves-Gas Tax 140110199 Surplus from previous Yr. 140110203 Transfer from Working Funds Reserves  COUNCIL  15010100 Council fees 150100102 Mileage/Meals/ Misc Expenses 150100104 EHT 150100106 Integrity Commissioner 150100113 CPP	Federal Gas Tax Amount for 2021 = \$32,730.04. Gas Tax Top Up of \$31,434.00 will be received in 2021 and not spent yet. Gas Tax funds available (including the above noted) \$168,000.  Surplus 2019 was \$233,865 and in 2020 was \$145,236 (Note - Operating and Capital Budgets will also reflect any surplus applied)  As of January 1, 2021, balance at \$233,838, Transfer \$15000 for AODA Compliance, Modernization of Website and Cyber Security, Additional Costs associated with Integrity Commissioner Investigations.  TOTAL REVENUES  EXPENDITURES  Paid monthly to Mayor and Councillors. Council is paid only for meetings attended. Increase to allow for potentially 12 special Council meetings (6 Strategic Plan Meetings and 6 extra special meetings (already have had 3 special meetings and 2 Strat Plan Meetings)  Travel costs and meal allowances for meetings etc, other misc. expenses, Training Costs (2K)  1.95% approx of Total Salary  Costs associated with the use of the Integrity Commissioner	(145,236) (45,000) (197,436) (770,681) 42,600 3,000 831 45,000	(233,865) (675) (257,585) (1,890,640) 38,407 453 728 5143.62	(233,865) (5,000) (257,865) (1,843,414) 37,500 800 750 15000
8 9 02345 6 7 8 9 00	Reserves Mattawa Hospital Funds 140110198 Transfer from Reserves-Gas Tax 140110199 Surplus from previous Yr. 140110203 Transfer from Working Funds Reserves  COUNCIL  15010100 Council fees 150100102 Mileage/Meals/ Misc Expenses 150100104 EHT 150100106 Integrity Commissioner 150100113 CPP	Federal Gas Tax Amount for 2021 = \$32,730.04. Gas Tax Top Up of \$31,434.00 will be received in 2021 and not spent yet. Gas Tax funds available (including the above noted) \$168,000.  Surplus 2019 was \$233,865 and in 2020 was \$145,236 (Note - Operating and Capital Budgets will also reflect any surplus applied)  As of January 1, 2021, balance at \$233,838, Transfer \$15000 for AODA Compliance, Modernization of Website and Cyber Security, Additional Costs associated with Integrity Commissioner Investigations.  TOTAL REVENUES  EXPENDITURES  Paid monthly to Mayor and Councillors. Council is paid only for meetings attended. Increase to allow for potentially 12 special Council meetings (6 Strategic Plan Meetings and 6 extra special meetings (already have had 3 special meetings and 2 Strat Plan Meetings)  Travel costs and meal allowances for meetings etc, other misc. expenses, Training Costs (2K)  1.95% approx of Total Salary  Costs associated with the use of the Integrity Commissioner	(145,236) (45,000) (197,436) (770,681) 42,600 3,000 831 45,000	(233,865) (675) (257,585) (1,890,640) 38,407 453 728 5143.62	(233,865) (5,000) (257,865) (1,843,414) 37,500 800 750 15000
8 9 02345 6 7 8 9 00	Reserves Mattawa Hospital Funds  140110198 Transfer from Reserves-Gas Tax 140110199 Surplus from previous Yr. 140110203 Transfer from Working Funds Reserves  COUNCIL  15010100 Council fees  150100102 Mileage/Meals/ Misc Expenses 150100104 EHT 150100106 Integrity Commissioner 150100113 CPP  ADMINISTRATION  150101100 Salaries and Benefits	Federal Gas Tax Amount for 2021 = \$32,730.04. Gas Tax Top Up of \$31,434.00 will be received in 2021 and not spent yet. Gas Tax funds available (including the above noted) \$168,000.  Surplus 2019 was \$233,865 and in 2020 was \$145,236 (Note - Operating and Capital Budgets will also reflect any surplus applied)  As of January 1, 2021, balance at \$233,838, Transfer \$15000 for AODA Compliance, Modernization of Website and Cyber Security, Additional Costs associated with Integrity Commissioner Investigations.  TOTAL REVENUES EXPENDITURES  Paid monthly to Mayor and Councillors. Council is paid only for meetings attended. Increase to allow for potentially 12 special Council meetings (6 Strategic Plan Meetings and 6 extra special meetings (already have had 3 special meetings and 2 Strat Plan Meetings)  Travel costs and meal allowances for meetings etc, other misc. expenses, Training Costs (2K)  1.95% approx of Total Salary  Costs associated with the use of the Integrity Commissioner  CPP	(145,236) (45,000) (197,436) (770,681) 42,600 3,000 831 45,000 1,068 92,499	(233,865) (675) (257,585) (1,890,640) 38,407 453 728 5143.62	(233,865) (5,000) (257,865) (1,843,414) 37,500 800 750 15000 54,820
88 99 00233455 66 7 88 99 00011	Reserves Mattawa Hospital Funds  140110198 Transfer from Reserves-Gas Tax 140110199 Surplus from previous Yr. 140110203 Transfer from Working Funds Reserves  COUNCIL  15010100 Council fees  150100102 Mileage/Meals/ Misc Expenses 150100104 EHT 150100106 Integrity Commissioner 150100113 CPP  ADMINISTRATION  150101100 Salaries and Benefits  15010101 Materials and Supplies 15010102	Federal Gas Tax Amount for 2021 = \$32,730.04. Gas Tax Top Up of \$31,434.00 will be received in 2021 and not spent yet. Gas Tax funds available (including the above noted) \$168,000.  Surplus 2019 was \$233,865 and in 2020 was \$145,236 (Note - Operating and Capital Budgets will also reflect any surplus applied)  As of January 1, 2021, balance at \$233,838, Transfer \$15000 for AODA Compliance, Modernization of Website and Cyber Security, Additional Costs associated with Integrity Commissioner Investigations.  TOTAL REVENUES  EXPENDITURES  Paid monthly to Mayor and Councillors. Council is paid only for meetings attended. Increase to allow for potentially 12 special Council meetings (6 Strategic Plan Meetings and 6 extra special meetings (already have had 3 special meetings and 2 Strat Plan Meetings)  Travel costs and meal allowances for meetings etc, other misc. expenses, Training Costs (2K)  1.95% approx of Total Salary  Costs associated with the use of the Integrity Commissioner  CPP	(145,236) (45,000) (197,436) (770,681) 42,600 3,000 831 45,000 1,068 92,499	(233,865) (675) (257,585) (1,890,640) 38,407 453 728 5143.62 44,732	(233,865) (5,000) (257,865) (1,843,414) 37,500 800 750 15000 770 54,820
88 99 00233455 66 7 88 99 00011	Reserves Mattawa Hospital Funds 140110198 Transfer from Reserves-Gas Tax 140110199 Surplus from previous Yr. 140110203 Transfer from Working Funds Reserves  COUNCIL  15010100 Council fees 150100102 Mileage/Meals/ Misc Expenses 150100104 EHT 150100106 Integrity Commissioner 150100113 CPP  ADMINISTRATION  150101100 Salaries and Benefits 150101010 Materials and Supplies 15010102 Mileage Expenses 150101010	Federal Gas Tax Amount for 2021 = \$32,730.04. Gas Tax Top Up of \$31,434.00 will be received in 2021 and not spent yet. Gas Tax funds available (including the above noted) \$168,000.  Surplus 2019 was \$233,865 and in 2020 was \$145,236 (Note - Operating and Capital Budgets will also reflect any surplus applied)  As of January 1, 2021, balance at \$233,838, Transfer \$15000 for AODA Compliance, Modernization of Website and Cyber Security, Additional Costs associated with Integrity Commissioner Investigations.  TOTAL REVENUES  EXPENDITURES  Paid monthly to Mayor and Councillors. Council is paid only for meetings attended. Increase to allow for potentially 12 special Council meetings (6 Strategic Plan Meetings and 6 extra special meetings (already have had 3 special meetings and 2 Strat Plan Meetings)  Travel costs and meal allowances for meetings etc, other misc. expenses, Training Costs (2K)  1.95% approx of Total Salary  Costs associated with the use of the Integrity Commissioner  CPP  Includes 2 FT. and 26 hrs/yr H&S Rep  Office supplies & forms, Alarm System/Answering Service, employee	(145,236) (45,000) (197,436) (770,681) 42,600 3,000 831 45,000 1,068 92,499	(233,865) (675) (257,585) (1,890,640) 38,407 453 728 5143.62	(233,865) (5,000) (257,865) (1,843,414) 37,500 800 750 15000 54,820
8 9 022345 6 7 8 9 0001	Reserves Mattawa Hospital Funds 140110198 Transfer from Reserves-Gas Tax 140110199 Surplus from previous Yr. 140110203 Transfer from Working Funds Reserves  COUNCIL  15010100 Council fees 150100102 Mileage/Meals/Misc Expenses 150100104 EHT 150100106 Integrity Commissioner 150100113 CPP  ADMINISTRATION  150101100 Salaries and Benefits 150100101 Materials and Supplies 15010101 Mileage Expenses	Federal Gas Tax Amount for 2021 = \$32,730.04. Gas Tax Top Up of \$31,434.00 will be received in 2021 and not spent yet. Gas Tax funds available (including the above noted) \$168,000.  Surplus 2019 was \$233,865 and in 2020 was \$145,236 (Note - Operating and Capital Budgets will also reflect any surplus applied)  As of January 1, 2021, balance at \$233,838, Transfer \$15000 for AODA Compliance, Modernization of Website and Cyber Security, Additional Costs associated with Integrity Commissioner Investigations.  TOTAL REVENUES  EXPENDITURES  Paid monthly to Mayor and Councillors. Council is paid only for meetings attended. Increase to allow for potentially 12 special Council meetings (6 Strategic Plan Meetings and 6 extra special meetings (already have had 3 special meetings and 2 Strat Plan Meetings)  Travel costs and meal allowances for meetings etc, other misc. expenses, Training Costs (2K)  1.95% approx of Total Salary  Costs associated with the use of the Integrity Commissioner  CPP  Includes 2 FT. and 26 hrs/yr H&S Rep  Office supplies & forms, Alarm System/Answering Service, employee expenses.	(145,236) (45,000) (197,436) (770,681) 42,600 3,000 1,068 92,499 106,883 5,000 1,000	(233,865) (675) (257,585) (1,890,640) 38,407 453 728 5143.62 44,732 104,339 4,969 706	(233,865) (5,000) (257,865) (1,843,414) 37,500 800 750 15000 770 54,820 103,562

7						
7	150101105					
7	Seminars,	2021 Cindy Pigeau enrolled in the MLP Program Unit 3 AMCTO \$500	3,000	1,142	1,500	
•	Workshops and Training	(online) and to enroll in MLP Program Unit 4 in Fall Session (\$500). Plus \$1000 Workshops/Training - Elections Training in the Fal (\$1000).	•		•	
,	rranning	Costs for annual memberships (AMO, FONOM, AMCTO etc), radio license				
	150101106	(\$350), ePay License \$14.88/mth for support (ongoing), other misc.				
	Misc. and	advertising or published notices, small misc. expenses, bereavements,	8,000	2,936	2,100	
	Memberships	E4M HR Policies Prepared, Tool kit for Community Safety and Well Being				
3		Plan				
	150101110				0	
'	Services					
,	15010113 CPP & EI	6.66% approx of total salary	7,350	6,889	6,901	
' I	150101114	Approx \$983/mth Increase received in September - approximately 5%				
	Group Ins.	from Sept to Dec plus wage increase	12,020	11,495	12,020	
ı	·	Total support costs for Vadim system (\$8638). Cartridges for printers,				
		parts, antivirus updates, outside services not provided by VADIM, \$8400				
	150101115	annual costs for Progressive plus extra \$3000 if required. Includes				
	Computer	\$350.30/mth for wireless internet. Software support for CityWide	30,550	22,249	21,000	
	Expenses	Software (\$2542, Scan to see what needed to be done to website for				
		AODA compliance (\$550.00) - UPGRADES FOR CYBER SECURITY - ESTIMATED AT \$5K				
1		ESTIMATED AT 35K				
	15010116	Grant Thornton Auditors , audit planning, prep and onsite testing, general	45 500	15,186	15.000	
	Auditor	questions re: legislation and accounting. M. Robinson re: accounting	15,500	15,160	15,000	
١.		assistance for more complex adjustments, FIR, O.REG Report 284/09.				
		NEW 5 yr Lease (to Apr 2026) copier/fax/scanner/printer @\$182/mth				
	150101117	(\$2188/yr) plus non-refundable portion of HST, plus copy and monthly	3,500	2,656	1,700	
	Copier	maintenance/service charges. Size of monthly flyer has increased -	,	,	,	
	150101118	requiring more copies.				
;	Office Repairs	Carpet cleaning twice year. Other repairs as required.	250	80	250	
	150101119	,		_	**	
	Donations	Reduced from \$500 to \$40 to try to help reduce costs (Covid 19)	40	0	40	
ĺ	150101120	Estimated cost for legal counsel/advice, drafts of new complex By-laws	4,200	4,195	4,000	
ļ	Lawyer Fees	etc.	-,200	7,133	-,000	
	150101121				0	
	Election				-	
	150101123		1,900	1,298	1,900	
,		Based on past 4 yr avg.	1,500	1,230	1,500	
ŀ	ang, merest					
				1,151	0	
	150101125			1,151	U	
)	Tax Registration	Tax Sale Process				
	150101126	5 11 11 11 11 11 11 11 11 11 11 11 11 11	4,000	1,912	4,000	
	Tax Write Offs 150101132	Estimated adjustments \$4000.				
	Capital	Upgrades to Website - Required for AODA, Modernization of Website	10,000	4,977	5,000	
	Expenditures		10,000	.,577	5,000	
	150101133					
	Transfer to		F 000	138,313	120 212	
	Reserves - working		5,000	138,313	138,313	
	Funds	Transfer \$5000 for Server replacement from Surplus,				
		MIS Municipal Insurance Services. Re-tendered in 2016 to Feb 2020 (with	10,368	9,102	9,212	
4	Insurance	2 yr renewal option) Two Year Renewal Option Taken	,	· ·		
5	150101171 Postage	Stamps, mail flyers 1/mth @ \$46/mth, tax billing, courier	2,000	1,914	2,500	
'	Postage	Stamps, mail hyers 1/min @ \$46/min, tax bining, courier				
		All expenditures for all departments related to Health and Safety (eg.				
	150101174	extinguisher inspections, PPE, Supervisor/Management training course, H	2,500	3,807	2,000	
6	Health and Safety	& S Rep course if necessary, materials, signage, safety equipment etc.)				
	150101187					
	Employee Pension	All Departments are included here. Includes wage adjustments in this	9,000	8,642	8,900	
_			II.			
7	Expense	total. Pension Fee 2021-22 is \$750				
ı	150101188	total. Pension Fee 2021-22 is \$750	54.400			
	150101188 FCM-MAMP	total. Pension Fee 2021-22 is \$750  Project Completed in 2019, Funding Received in 2020. Application made	64,100		0	
3	150101188 FCM-MAMP Project	total. Pension Fee 2021-22 is \$750	64,100		0	
3	150101188 FCM-MAMP Project 150101189	total. Pension Fee 2021-22 is \$750  Project Completed in 2019, Funding Received in 2020. Application made			0	
3	150101188 FCM-MAMP Project	total. Pension Fee 2021-22 is \$750  Project Completed in 2019, Funding Received in 2020. Application made	64,100	49	0	
3	150101188 FCM-MAMP Project 150101189 INTEREST PHOTOCOPIER LEASE	total. Pension Fee 2021-22 is \$750  Project Completed in 2019, Funding Received in 2020. Application made		49	0	
3	150101188 FCM-MAMP Project 150101189 INTEREST PHOTOCOPIER LEASE 151200405	total. Pension Fee 2021-22 is \$750  Project Completed in 2019, Funding Received in 2020. Application made in September 2020 for Phase 2		49	0	
3	150101188 FCM-MAMP Project 150101189 INTEREST PHOTOCOPIER LEASE 151200405 PRINCIPAL	total. Pension Fee 2021-22 is \$750  Project Completed in 2019, Funding Received in 2020. Application made in September 2020 for Phase 2  Interest on old photocopier under capital lease for January to May		49 1,264	0	
3	150101188 FCM-MAMP Project 150101189 INTEREST PHOTOCOPIER LEASE 151200405 PRINCIPAL PHOTOCOPIER	total. Pension Fee 2021-22 is \$750  Project Completed in 2019, Funding Received in 2020. Application made in September 2020 for Phase 2  Interest on old photocopier under capital lease for January to May  Principal repayment on old photocopier lease - (full year-end 2020	10		0	
9	150101188 FCM-MAMP Project 150101189 INTEREST PHOTOCOPIER LEASE 151200405 PRINCIPAL	total. Pension Fee 2021-22 is \$750  Project Completed in 2019, Funding Received in 2020. Application made in September 2020 for Phase 2  Interest on old photocopier under capital lease for January to May	1,081	1,264		
9	150101188 FCM-MAMP Project 150101189 INTEREST PHOTOCOPIER LEASE 151200405 PRINCIPAL PHOTOCOPIER LEASE	total. Pension Fee 2021-22 is \$750  Project Completed in 2019, Funding Received in 2020. Application made in September 2020 for Phase 2  Interest on old photocopier under capital lease for January to May  Principal repayment on old photocopier lease - (full year-end 2020	10		355,026	
9	150101188 FCM-MAMP Project 150101189 INTEREST PHOTOCOPIER LEASE 151200405 PRINCIPAL PHOTOCOPIER	total. Pension Fee 2021-22 is \$750  Project Completed in 2019, Funding Received in 2020. Application made in September 2020 for Phase 2  Interest on old photocopier under capital lease for January to May  Principal repayment on old photocopier lease - (full year-end 2020	1,081	1,264		
0 1 1 2	150101188 FCM-MAMP Project 150101189 INTEREST PHOTOCOPIER LEASE 151200405 PRINCIPAL PHOTOCOPIER LEASE FIRE DEPT. 150200100 Salaries and	total. Pension Fee 2021-22 is \$750  Project Completed in 2019, Funding Received in 2020. Application made in September 2020 for Phase 2  Interest on old photocopier under capital lease for January to May  Principal repayment on old photocopier lease - (full year-end 2020 balance)  Volunteer points increase \$2500 in 2020. Volunteer points were increased by \$1000 in 2019 - Total now \$32,500. 0.5 hours/wk for cleaning of	1,081	1,264		
0 1 2	150101188 FCM-MAMP Project 150101189 INTEREST PHOTOCOPIER LEASE 151200405 PRINCIPAL PHOTOCOPIER LEASE IFIE DEPT. 150200100 Salaries and Benefits	total. Pension Fee 2021-22 is \$750  Project Completed in 2019, Funding Received in 2020. Application made in September 2020 for Phase 2  Interest on old photocopier under capital lease for January to May  Principal repayment on old photocopier lease - (full year-end 2020 balance)  Volunteer points increase \$2500 in 2020. Volunteer points were increased	1,081	1,264 <b>355,725</b>	355,026	
0 1 2	150101188 FCM-MAMP Project 150101189 INTEREST PHOTOCOPIER LEASE 151200405 PRINCIPAL PHOTOCOPIER LEASE FIRE DEPT. 150200100 Salaries and Benefits 150200101	total. Pension Fee 2021-22 is \$750  Project Completed in 2019, Funding Received in 2020. Application made in September 2020 for Phase 2  Interest on old photocopier under capital lease for January to May  Principal repayment on old photocopier lease - (full year-end 2020 balance)  Volunteer points increase \$2500 in 2020. Volunteer points were increased by \$1000 in 2019 - Total now \$32,500. 0.5 hours/wk for cleaning of building	10 1,081 316,622 49,002	1,264 355,725 45,245	<b>355,026</b> 46,797	
0 1 2 3	150101188 FCM-MAMP Project 150101189 INTEREST PHOTOCOPIER LEASE 151200405 PRINCIPAL PHOTOCOPIER LEASE FIRE DEPT. 150200100 Salaries and Benefits 150200101 Materials and	total. Pension Fee 2021-22 is \$750  Project Completed in 2019, Funding Received in 2020. Application made in September 2020 for Phase 2  Interest on old photocopier under capital lease for January to May  Principal repayment on old photocopier lease - (full year-end 2020 balance)  Volunteer points increase \$2500 in 2020. Volunteer points were increased by \$1000 in 2019 - Total now \$32,500. 0.5 hours/wk for cleaning of building  Medical Supplies, Fire Hall Supplies, Firefighter Gear & Safety Equipment	1,081	1,264 <b>355,725</b>	355,026	
3 0 1 2	150101188 FCM-MAMP Project 150101189 INTEREST PHOTOCOPIER LEASE 151200405 PRINCIPAL PHOTOCOPIER LEASE FIRE DEPT. 150200100 Salaries and Benefits 150200101 Materials and Supplies	total. Pension Fee 2021-22 is \$750  Project Completed in 2019, Funding Received in 2020. Application made in September 2020 for Phase 2  Interest on old photocopier under capital lease for January to May  Principal repayment on old photocopier lease - (full year-end 2020 balance)  Volunteer points increase \$2500 in 2020. Volunteer points were increased by \$1000 in 2019 - Total now \$32,500. 0.5 hours/wk for cleaning of building  Medical Supplies, Fire Hall Supplies, Firefighter Gear & Safety Equipment (including cleaning and repairs).	10 1,081 316,622 49,002	1,264 355,725 45,245	<b>355,026</b> 46,797	
3 0 1 2	150101188 FCM-MAMP Project 150101189 INTEREST PHOTOCOPIER LEASE 151200405 PRINCIPAL PHOTOCOPIER LEASE FIRE DEPT. 150200100 Salaries and Benefits 150200101 Materials and Supplies 150200102	total. Pension Fee 2021-22 is \$750  Project Completed in 2019, Funding Received in 2020. Application made in September 2020 for Phase 2  Interest on old photocopier under capital lease for January to May  Principal repayment on old photocopier lease - (full year-end 2020 balance)  Volunteer points increase \$2500 in 2020. Volunteer points were increased by \$1000 in 2019 - Total now \$32,500. 0.5 hours/wk for cleaning of building  Medical Supplies, Fire Hall Supplies, Firefighter Gear & Safety Equipment	10 1,081 316,622 49,002	1,264 355,725 45,245	<b>355,026</b> 46,797	
3 0 1 2 3 3 4 4	150101188 FCM-MAMP Project 150101189 INTEREST PHOTOCOPIER LEASE 151200405 PRINCIPAL PHOTOCOPIER LEASE FIRE DEPT. 150200100 Salaries and Benefits 150200101 Materials and Supplies	total. Pension Fee 2021-22 is \$750  Project Completed in 2019, Funding Received in 2020. Application made in September 2020 for Phase 2  Interest on old photocopier under capital lease for January to May  Principal repayment on old photocopier lease - (full year-end 2020 balance)  Volunteer points increase \$2500 in 2020. Volunteer points were increased by \$1000 in 2019 - Total now \$32,500. 0.5 hours/wk for cleaning of building  Medical Supplies, Fire Hall Supplies, Firefighter Gear & Safety Equipment (including cleaning and repairs).  All expenses related to vehicles and equipment associated with vehicles	10 1,081 316,622 49,002	1,264 355,725 45,245 11,816	<b>355,026</b> 46,797 8,200	
3 0 1 2 3	150101188 FCM-MAMP Project 150101189 INTEREST PHOTOCOPIER LEASE 151200405 PRINCIPAL PHOTOCOPIER LEASE FIRE DEPT. 150200100 Salaries and Benefits 150200101 Materials and Supplies 150200102 Vehicle & Mileage Expense 150200104	total. Pension Fee 2021-22 is \$750  Project Completed in 2019, Funding Received in 2020. Application made in September 2020 for Phase 2  Interest on old photocopier under capital lease for January to May  Principal repayment on old photocopier lease - (full year-end 2020 balance)  Volunteer points increase \$2500 in 2020. Volunteer points were increased by \$1000 in 2019 - Total now \$32,500. 0.5 hours/wk for cleaning of building  Medical Supplies, Fire Hall Supplies, Firefighter Gear & Safety Equipment (including cleaning and repairs).  All expenses related to vehicles and equipment associated with vehicles (including testing, fuel, safety inspections, repairs and maintenance), (additions for 2021 – AFF Foam \$400, )	10 1,081 316,622 49,002 11,000	1,264 355,725 45,245 11,816	<b>355,026</b> 46,797 8,200 9,500	
3 0 1 2 3 4	150101188 FCM-MAMP Project 150101189 INTEREST PHOTOCOPIER LEASE 151200405 PRINCIPAL PHOTOCOPIER LEASE 151200100 Salaries and Benefits 150200101 Materials and Supplies 150200102 Vehicle & Mileage Expense 150200104 WSIB & EHT	total. Pension Fee 2021-22 is \$750  Project Completed in 2019, Funding Received in 2020. Application made in September 2020 for Phase 2  Interest on old photocopier under capital lease for January to May  Principal repayment on old photocopier lease - (full year-end 2020 balance)  Volunteer points increase \$2500 in 2020. Volunteer points were increased by \$1000 in 2019 - Total now \$32,500. 0.5 hours/wk for cleaning of building  Medical Supplies, Fire Hall Supplies, Firefighter Gear & Safety Equipment (including cleaning and repairs).  All expenses related to vehicles and equipment associated with vehicles (including testing, fuel, safety inspections, repairs and maintenance), (additions for 2021 – AFF Foam \$400, )  approx 5.28% of wages plus WSIB for Vol. FF	10 1,081 316,622 49,002	1,264 355,725 45,245 11,816	<b>355,026</b> 46,797 8,200	
0 1 2 3 4	150101188 FCM-MAMP Project 150101189 INTEREST PHOTOCOPIER LEASE 151200405 PRINCIPAL PHOTOCOPIER LEASE  FIRE DEPT. 150200100 Salaries and Benefits 150200101 Materials and Supplies 150200102 Vehicle & Mileage Expense 150200104 WSIB & EHT 1500200106	total. Pension Fee 2021-22 is \$750  Project Completed in 2019, Funding Received in 2020. Application made in September 2020 for Phase 2  Interest on old photocopier under capital lease for January to May  Principal repayment on old photocopier lease - (full year-end 2020 balance)  Volunteer points increase \$2500 in 2020. Volunteer points were increased by \$1000 in 2019 - Total now \$32,500. 0.5 hours/wk for cleaning of building  Medical Supplies, Fire Hall Supplies, Firefighter Gear & Safety Equipment (including cleaning and repairs).  All expenses related to vehicles and equipment associated with vehicles (including testing, fuel, safety inspections, repairs and maintenance), (additions for 2021 – AFF Foam \$400, )  approx 5.28% of wages plus WSIB for Vol. FF  Courier, Food, Firefighter Appreciation (including clothing), Firefighter	10 1,081 316,622 49,002 11,000	1,264 355,725 45,245 11,816	<b>355,026</b> 46,797 8,200 9,500	
3 0 1 2 3 4	150101188 FCM-MAMP Project 150101189 INTEREST PHOTOCOPIER LEASE 151200405 PRINCIPAL PHOTOCOPIER LEASE 151200100 Salaries and Benefits 150200101 Materials and Supplies 150200102 Vehicle & Mileage Expense 150200104 WSIB & EHT	total. Pension Fee 2021-22 is \$750  Project Completed in 2019, Funding Received in 2020. Application made in September 2020 for Phase 2  Interest on old photocopier under capital lease for January to May  Principal repayment on old photocopier lease - (full year-end 2020 balance)  Volunteer points increase \$2500 in 2020. Volunteer points were increased by \$1000 in 2019 - Total now \$32,500. 0.5 hours/wk for cleaning of building  Medical Supplies, Fire Hall Supplies, Firefighter Gear & Safety Equipment (including cleaning and repairs).  All expenses related to vehicles and equipment associated with vehicles (including testing, fuel, safety inspections, repairs and maintenance), (additions for 2021 – AFF Foam \$400, )  approx 5.28% of wages plus WSIB for Vol. FF	10 1,081 316,622 49,002 11,000 13,500 4,150 5,900	1,264 355,725 45,245 11,816 10,453 3,844 4,690	355,026 46,797 8,200 9,500 4,000 5,000	
0 1 2 3 4 5 6	150101188 FCM-MAMP Project 150101189 INTEREST PHOTOCOPIER LEASE 151200405 PRINCIPAL PHOTOCOPIER LEASE  FIRE DEPT. 150200100 Salaries and Benefits 150200101 Materials and Supplies 150200102 Vehicle & Mileage Expense 150200104 WSIB & EHT 1500200106 Misc 150200107 Hydro	total. Pension Fee 2021-22 is \$750  Project Completed in 2019, Funding Received in 2020. Application made in September 2020 for Phase 2  Interest on old photocopier under capital lease for January to May  Principal repayment on old photocopier lease - (full year-end 2020 balance)  Volunteer points increase \$2500 in 2020. Volunteer points were increased by \$1000 in 2019 - Total now \$32,500. 0.5 hours/wk for cleaning of building  Medical Supplies, Fire Hall Supplies, Firefighter Gear & Safety Equipment (including cleaning and repairs).  All expenses related to vehicles and equipment associated with vehicles (including testing, fuel, safety inspections, repairs and maintenance), (additions for 2021 – AFF Foam \$400, )  approx 5.28% of wages plus WSIB for Vol. FF  Courier, Food, Firefighter Appreciation (including clothing), Firefighter	10 1,081 316,622 49,002 11,000 13,500 4,150	1,264 355,725 45,245 11,816 10,453 3,844	<b>355,026</b> 46,797 8,200 9,500 4,000	
3 3 4 5 6	150101188 FCM-MAMP Project 150101189 INTEREST PHOTOCOPIER LEASE 151200405 PRINCIPAL PHOTOCOPIER LEASE  FRE DEPT. 150200100 Salaries and Benefits 150200101 Materials and Supplies 150200102 Vehicle & Mileage Expense 150200104 WSIB & EHT 1500200106 Misc 150200107 Hydro 150200107	total. Pension Fee 2021-22 is \$750  Project Completed in 2019, Funding Received in 2020. Application made in September 2020 for Phase 2  Interest on old photocopier under capital lease for January to May  Principal repayment on old photocopier lease - (full year-end 2020 balance)  Volunteer points increase \$2500 in 2020. Volunteer points were increased by \$1000 in 2019 - Total now \$32,500. 0.5 hours/wk for cleaning of building  Medical Supplies, Fire Hall Supplies, Firefighter Gear & Safety Equipment (including cleaning and repairs).  All expenses related to vehicles and equipment associated with vehicles (including testing, fuel, safety inspections, repairs and maintenance), (additions for 2021 – AFF Foam \$400, )  approx 5.28% of wages plus WSIB for Vol. FF  Courier, Food, Firefighter Appreciation (including clothing), Firefighter Awards, other nonspecific items	10 1,081 316,622 49,002 11,000 13,500 4,150 5,900 1,300	1,264 355,725 45,245 11,816 10,453 3,844 4,690 1,049	355,026 46,797 8,200 9,500 4,000 5,000 1,800	
3 3 4 5 6 7	150101188 FCM-MAMP Project 150101189 INTEREST PHOTOCOPIER LEASE 151200405 PRINCIPAL PHOTOCOPIER LEASE FIRE DEPT. 150200100 Salaries and Benefits 150200101 Materials and Supplies 150200102 Vehicle & Mileage Expense 150200104 WSIB & EHT 1500200106 Misc 150200107 Hydro Hydro Hydro Heating Fuel	total. Pension Fee 2021-22 is \$750  Project Completed in 2019, Funding Received in 2020. Application made in September 2020 for Phase 2  Interest on old photocopier under capital lease for January to May  Principal repayment on old photocopier lease - (full year-end 2020 balance)  Volunteer points increase \$2500 in 2020. Volunteer points were increased by \$1000 in 2019 - Total now \$32,500. 0.5 hours/wk for cleaning of building  Medical Supplies, Fire Hall Supplies, Firefighter Gear & Safety Equipment (including cleaning and repairs).  All expenses related to vehicles and equipment associated with vehicles (including testing, fuel, safety inspections, repairs and maintenance), (additions for 2021 – AFF Foam \$400, )  approx 5.28% of wages plus WSIB for Vol. FF  Courier, Food, Firefighter Appreciation (including clothing), Firefighter	10 1,081 316,622 49,002 11,000 13,500 4,150 5,900	1,264 355,725 45,245 11,816 10,453 3,844 4,690	355,026 46,797 8,200 9,500 4,000 5,000	
0 1 2 3 4 5 6 7 8	150101188 FCM-MAMP Project 150101189 INTEREST PHOTOCOPIER LEASE 151200405 PRINCIPAL PHOTOCOPIER LEASE FIRE DEPT. 150200100 Salaries and Benefits 150200101 Materials and Supplies 150200102 Vehicle & Mileage Expense 150200104 WSIB & EHT 1500200106 Misc 150200107 Hydro 150200108 Heating Fuel 150200109	total. Pension Fee 2021-22 is \$750  Project Completed in 2019, Funding Received in 2020. Application made in September 2020 for Phase 2  Interest on old photocopier under capital lease for January to May  Principal repayment on old photocopier lease - (full year-end 2020 balance)  Volunteer points increase \$2500 in 2020. Volunteer points were increased by \$1000 in 2019 - Total now \$32,500. 0.5 hours/wk for cleaning of building  Medical Supplies, Fire Hall Supplies, Firefighter Gear & Safety Equipment (including cleaning and repairs).  All expenses related to vehicles and equipment associated with vehicles (including testing, fuel, safety inspections, repairs and maintenance), (additions for 2021 – AFF Foam \$400, )  approx 5.28% of wages plus WSIB for Vol. FF  Courier, Food, Firefighter Appreciation (including clothing), Firefighter Awards, other nonspecific items	10 1,081 316,622 49,002 11,000 13,500 4,150 5,900 1,300	1,264 355,725 45,245 11,816 10,453 3,844 4,690 1,049	355,026 46,797 8,200 9,500 4,000 5,000 1,800 4,800	
3333444	150101188 FCM-MAMP Project 150101189 INTEREST PHOTOCOPIER LEASE 151200405 PRINCIPAL PHOTOCOPIER LEASE  FIRE DEPT. 150200100 Salaries and Benefits 150200101 Materials and Supplies 150200102 Vehicle & Mileage Expense 150200104 WSIB & EHT 150020106 Misc 150200107 Hydro 150200108 Heating Fuel 150200109 Equip. Charges	total. Pension Fee 2021-22 is \$750  Project Completed in 2019, Funding Received in 2020. Application made in September 2020 for Phase 2  Interest on old photocopier under capital lease for January to May  Principal repayment on old photocopier lease - (full year-end 2020 balance)  Volunteer points increase \$2500 in 2020. Volunteer points were increased by \$1000 in 2019 - Total now \$32,500. 0.5 hours/wk for cleaning of building  Medical Supplies, Fire Hall Supplies, Firefighter Gear & Safety Equipment (including cleaning and repairs).  All expenses related to vehicles and equipment associated with vehicles (including testing, fuel, safety inspections, repairs and maintenance), (additions for 2021 – AFF Foam \$400, )  approx 5.28% of wages plus WSIB for Vol. FF  Courier, Food, Firefighter Appreciation (including clothing), Firefighter Awards, other nonspecific items	10 1,081 316,622 49,002 11,000 13,500 4,150 5,900 1,300	1,264 355,725 45,245 11,816 10,453 3,844 4,690 1,049	355,026 46,797 8,200 9,500 4,000 5,000 1,800	
000 11 22 33 34 44	150101188 FCM-MAMP Project 150101189 INTEREST PHOTOCOPIER LEASE 151200405 PRINCIPAL PHOTOCOPIER LEASE FIRE DEPT. 150200100 Salaries and Benefits 150200101 Materials and Supplies 150200102 Vehicle & Mileage Expense 150200104 WSIB & EHT 1500200106 Misc 150200107 Hydro 150200108 Heating Fuel 150200109	total. Pension Fee 2021-22 is \$750  Project Completed in 2019, Funding Received in 2020. Application made in September 2020 for Phase 2  Interest on old photocopier under capital lease for January to May  Principal repayment on old photocopier lease - (full year-end 2020 balance)  Volunteer points increase \$2500 in 2020. Volunteer points were increased by \$1000 in 2019 - Total now \$32,500. 0.5 hours/wk for cleaning of building  Medical Supplies, Fire Hall Supplies, Firefighter Gear & Safety Equipment (including cleaning and repairs).  All expenses related to vehicles and equipment associated with vehicles (including testing, fuel, safety inspections, repairs and maintenance), (additions for 2021 – AFF Foam \$400, )  approx 5.28% of wages plus WSIB for Vol. FF  Courier, Food, Firefighter Appreciation (including clothing), Firefighter Awards, other nonspecific items	10 1,081 316,622 49,002 11,000 13,500 4,150 5,900 1,300 3,800	1,264 355,725 45,245 11,816 10,453 3,844 4,690 1,049 2,930	355,026 46,797 8,200 9,500 4,000 5,000 1,800 0	
0011223333444	150101188 FCM-MAMP Project 150101189 INTEREST PHOTOCOPIER LEASE 151200405 PRINCIPAL PHOTOCOPIER LEASE  FIRE DEPT. 150200100 Salaries and Benefits 150200101 Materials and Supplies 150200102 Vehicle & Mileage Expense 150200104 WSIB & EHT 1500200106 Misc 150200107 Hydro 150200108 Heating Fuel 150200109 Heating Fuel 150200109 Lease Reader Lease	total. Pension Fee 2021-22 is \$750  Project Completed in 2019, Funding Received in 2020. Application made in September 2020 for Phase 2  Interest on old photocopier under capital lease for January to May  Principal repayment on old photocopier lease - (full year-end 2020 balance)  Volunteer points increase \$2500 in 2020. Volunteer points were increased by \$1000 in 2019 - Total now \$32,500. 0.5 hours/wk for cleaning of building  Medical Supplies, Fire Hall Supplies, Firefighter Gear & Safety Equipment (including cleaning and repairs).  All expenses related to vehicles and equipment associated with vehicles (including testing, fuel, safety inspections, repairs and maintenance), (additions for 2021 – AFF Foam \$400, )  approx 5.28% of wages plus WSIB for Vol. FF  Courier, Food, Firefighter Appreciation (including clothing), Firefighter Awards, other nonspecific items	10 1,081 316,622 49,002 11,000 13,500 4,150 5,900 1,300	1,264 355,725 45,245 11,816 10,453 3,844 4,690 1,049	355,026 46,797 8,200 9,500 4,000 5,000 1,800 4,800	
001122333444	150101188 FCM-MAMP Project 150101189 INTEREST PHOTOCOPIER LEASE 151200405 PRINCIPAL PHOTOCOPIER LEASE  FIRE DEPT. 150200100 Salaries and Benefits 150200101 Materials and Supplies 150200102 Vehicle & Mileage Expense 150200104 WSIB & EHT 1500200106 Misc 150200107 Hydro 150200108 Heating Fuel 150200109 Equip. Charges Internal 150200113	total. Pension Fee 2021-22 is \$750  Project Completed in 2019, Funding Received in 2020. Application made in September 2020 for Phase 2  Interest on old photocopier under capital lease for January to May  Principal repayment on old photocopier lease - (full year-end 2020 balance)  Volunteer points increase \$2500 in 2020. Volunteer points were increased by \$1000 in 2019 - Total now \$32,500. 0.5 hours/wk for cleaning of building  Medical Supplies, Fire Hall Supplies, Firefighter Gear & Safety Equipment (including cleaning and repairs).  All expenses related to vehicles and equipment associated with vehicles (including testing, fuel, safety inspections, repairs and maintenance), (additions for 2021 – AFF Foam \$400, )  approx 5.28% of wages plus WSIB for Vol. FF  Courier, Food, Firefighter Appreciation (including clothing), Firefighter Awards, other nonspecific items	10 1,081 316,622 49,002 11,000 13,500 4,150 5,900 1,300 3,800	1,264 355,725 45,245 11,816 10,453 3,844 4,690 1,049 2,930	355,026 46,797 8,200 9,500 4,000 5,000 1,800 0	
333333333333333333333333333333333333333	150101188 FCM-MAMP Project 150101189 INTEREST PHOTOCOPIER LEASE 151200405 PRINCIPAL PHOTOCOPIER LEASE  FIRE DEPT. 150200100 Salaries and Benefits 150200101 Materials and Supplies 150200102 Vehicle & Mileage Expense 150200104 WSIB & EHT 150020106 Misc 150200107 Hydro 150200107 Hydro 150200108 Heating Fuel 150200113 CPP & El 150200114 Group Insurance	total. Pension Fee 2021-22 is \$750  Project Completed in 2019, Funding Received in 2020. Application made in September 2020 for Phase 2  Interest on old photocopier under capital lease for January to May  Principal repayment on old photocopier lease - (full year-end 2020 balance)  Volunteer points increase \$2500 in 2020. Volunteer points were increased by \$1000 in 2019 - Total now \$32,500. 0.5 hours/wk for cleaning of building  Medical Supplies, Fire Hall Supplies, Firefighter Gear & Safety Equipment (including cleaning and repairs).  All expenses related to vehicles and equipment associated with vehicles (including testing, fuel, safety inspections, repairs and maintenance), (additions for 2021 – AFF Foam \$400, )  approx 5.28% of wages plus WSIB for Vol. FF  Courier, Food, Firefighter Appreciation (including clothing), Firefighter Awards, other nonspecific items  Heating fuel, repairs and maintenance to heating system	10 1,081 316,622 49,002 11,000 13,500 4,150 5,900 1,300 3,800	1,264 355,725 45,245 11,816 10,453 3,844 4,690 1,049 2,930	355,026 46,797 8,200 9,500 4,000 5,000 1,800 0	
00112223333444	150101188 FCM-MAMP Project 150101189 INTEREST PHOTOCOPIER LEASE 151200405 PRINCIPAL PHOTOCOPIER LEASE  FIRE DEPT. 150200100 Salaries and Benefits 150200101 Materials and Supplies 150200102 Vehicle & Mileage Expense 150200104 WSIB & EHT 1500200106 Misc 150200107 Hydro 150200108 Heating Fuel 150200109 Equip. Charges Internal 150200113 CPP & El 150200114 Group Insurance 150200132	total. Pension Fee 2021-22 is \$750  Project Completed in 2019, Funding Received in 2020. Application made in September 2020 for Phase 2  Interest on old photocopier under capital lease for January to May  Principal repayment on old photocopier lease - (full year-end 2020 balance)  Volunteer points increase \$2500 in 2020. Volunteer points were increased by \$1000 in 2019 - Total now \$32,500. 0.5 hours/wk for cleaning of building  Medical Supplies, Fire Hall Supplies, Firefighter Gear & Safety Equipment (including cleaning and repairs).  All expenses related to vehicles and equipment associated with vehicles (including testing, fuel, safety inspections, repairs and maintenance), (additions for 2021 – AFF Foam \$400, )  approx 5.28% of wages plus WSIB for Vol. FF  Courier, Food, Firefighter Appreciation (including clothing), Firefighter Awards, other nonspecific items  Heating fuel, repairs and maintenance to heating system  2 Sets bunker Gear (\$5500). Gas Detector Bump Testing (\$6500 but \$5K)	10 1,081 316,622 49,002 11,000 13,500 4,150 5,900 1,300 3,800	1,264 355,725 45,245 11,816 10,453 3,844 4,690 1,049 2,930	355,026 46,797 8,200 9,500 4,000 5,000 1,800 4,800 0	
00 1 1 2 2 3 3 3 3 4 4 4 4 5 5 5 6 6 6 7 7 7 9 9 9 9 9 9 9 9 9 9 9 9 9 9	150101188 FCM-MAMP Project 150101189 INTEREST PHOTOCOPIER LEASE 151200405 PRINCIPAL PHOTOCOPIER LEASE FIRE DEPT. 150200100 Salaries and Benefits 150200101 Materials and Supplies 150200104 WSIB & EHT 1500200106 Misc 150200107 Hydro 150200108 Heating Fuel 150200108 Heating Fuel 150200113 CPP & EI 150200114 Group Insurance 150200114 Group Insurance	total. Pension Fee 2021-22 is \$750  Project Completed in 2019, Funding Received in 2020. Application made in September 2020 for Phase 2  Interest on old photocopier under capital lease for January to May  Principal repayment on old photocopier lease - (full year-end 2020 balance)  Volunteer points increase \$2500 in 2020. Volunteer points were increased by \$1000 in 2019 - Total now \$32,500. 0.5 hours/wk for cleaning of building  Medical Supplies, Fire Hall Supplies, Firefighter Gear & Safety Equipment (including cleaning and repairs).  All expenses related to vehicles and equipment associated with vehicles (including testing, fuel, safety inspections, repairs and maintenance), (additions for 2021 – AFF Foam \$400, )  approx 5.28% of wages plus WSIB for Vol. FF  Courier, Food, Firefighter Appreciation (including clothing), Firefighter Awards, other nonspecific items  Heating fuel, repairs and maintenance to heating system  Approx 2.2% of department salaries  2 Sets bunker Gear (\$5500). Gas Detector Bump Testing (\$6500 but \$5K is from TC ENERGY GRANT - RECEIVED IN 2020 AND USED/PURCHASED	10 1,081 316,622 49,002 11,000 13,500 4,150 5,900 1,300 3,800	1,264 355,725 45,245 11,816 10,453 3,844 4,690 1,049 2,930	355,026 46,797 8,200 9,500 4,000 5,000 1,800 0	
33 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3	150101188 FCM-MAMP Project 150101189 INTEREST PHOTOCOPIER LEASE 151200405 PRINCIPAL PHOTOCOPIER LEASE  FRE DEPT. 150200100 Salaries and Benefits 150200101 Materials and Supplies 150200102 Vehicle & Mileage Expense 150200104 WSIB & EHT 1500200106 Misc 150200107 Hydro 150200108 Heating Fuel 150200113 CPP & EI 150200114 Group Insurance 150200132 Capital Expenditures	total. Pension Fee 2021-22 is \$750  Project Completed in 2019, Funding Received in 2020. Application made in September 2020 for Phase 2  Interest on old photocopier under capital lease for January to May  Principal repayment on old photocopier lease - (full year-end 2020 balance)  Volunteer points increase \$2500 in 2020. Volunteer points were increased by \$1000 in 2019 - Total now \$32,500. 0.5 hours/wk for cleaning of building  Medical Supplies, Fire Hall Supplies, Firefighter Gear & Safety Equipment (including cleaning and repairs).  All expenses related to vehicles and equipment associated with vehicles (including testing, fuel, safety inspections, repairs and maintenance), (additions for 2021 – AFF Foam \$400, )  approx 5.28% of wages plus WSIB for Vol. FF  Courier, Food, Firefighter Appreciation (including clothing), Firefighter Awards, other nonspecific items  Heating fuel, repairs and maintenance to heating system  2 Sets bunker Gear (\$5500). Gas Detector Bump Testing (\$6500 but \$5K)	10 1,081 316,622 49,002 11,000 13,500 4,150 5,900 1,300 3,800	1,264 355,725 45,245 11,816 10,453 3,844 4,690 1,049 2,930	355,026 46,797 8,200 9,500 4,000 5,000 1,800 4,800 0	
33 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3	150101188 FCM-MAMP Project 150101189 INTEREST PHOTOCOPIER LEASE 151200405 PRINCIPAL PHOTOCOPIER LEASE  FIRE DEPT. 150200100 Salaries and Benefits 150200101 Materials and Supplies 150200102 Vehicle & Mileage Expense 150200104 WSIB & EHT 150020106 Misc 150200107 Hydro 150200107 Hydro 150200108 Heating Fuel 150200113 CPP & El 150200114 Group Insurance 150200132 Capital Expenditures 150200133	total. Pension Fee 2021-22 is \$750  Project Completed in 2019, Funding Received in 2020. Application made in September 2020 for Phase 2  Interest on old photocopier under capital lease for January to May  Principal repayment on old photocopier lease - (full year-end 2020 balance)  Volunteer points increase \$2500 in 2020. Volunteer points were increased by \$1000 in 2019 - Total now \$32,500. 0.5 hours/wk for cleaning of building  Medical Supplies, Fire Hall Supplies, Firefighter Gear & Safety Equipment (including cleaning and repairs).  All expenses related to vehicles and equipment associated with vehicles (including testing, fuel, safety inspections, repairs and maintenance), (additions for 2021 – AFF Foam \$400, )  approx 5.28% of wages plus WSIB for Vol. FF  Courier, Food, Firefighter Appreciation (including clothing), Firefighter Awards, other nonspecific items  Heating fuel, repairs and maintenance to heating system  Approx 2.2% of department salaries  2 Sets bunker Gear (\$5500). Gas Detector Bump Testing (\$6500 but \$5K is from TC ENERGY GRANT - RECEIVED IN 2020 AND USED/PURCHASED IN 2021), Forestry Hose and Attack line (\$2000)	10 1,081 316,622 49,002 11,000 13,500 4,150 5,900 1,300 3,800	1,264 355,725 45,245 11,816 10,453 3,844 4,690 1,049 2,930	355,026 46,797 8,200 9,500 4,000 5,000 1,800 4,800 0	
001122333	150101188 FCM-MAMP Project 150101189 INTEREST PHOTOCOPIER LEASE 151200405 PRINCIPAL PHOTOCOPIER LEASE  FIRE DEPT. 150200100 Salaries and Benefits 150200101 Materials and Supplies 150200102 Vehicle & Mileage Expense 150200104 WSIB & EHT 150020106 Misc 150200107 Hydro 150200107 Hydro 150200108 Heating Fuel 150200113 CPP & El 150200114 Group Insurance 150200132 Capital Expenditures 150200133	total. Pension Fee 2021-22 is \$750  Project Completed in 2019, Funding Received in 2020. Application made in September 2020 for Phase 2  Interest on old photocopier under capital lease for January to May  Principal repayment on old photocopier lease - (full year-end 2020 balance)  Volunteer points increase \$2500 in 2020. Volunteer points were increased by \$1000 in 2019 - Total now \$32,500. 0.5 hours/wk for cleaning of building  Medical Supplies, Fire Hall Supplies, Firefighter Gear & Safety Equipment (including cleaning and repairs).  All expenses related to vehicles and equipment associated with vehicles (including testing, fuel, safety inspections, repairs and maintenance), (additions for 2021 – AFF Foam \$400, )  approx 5.28% of wages plus WSIB for Vol. FF  Courier, Food, Firefighter Appreciation (including clothing), Firefighter Awards, other nonspecific items  Heating fuel, repairs and maintenance to heating system  Approx 2.2% of department salaries  2 Sets bunker Gear (\$5500). Gas Detector Bump Testing (\$6500 but \$5K is from TC ENERGY GRANT - RECEIVED IN 2020 AND USED/PURCHASED	10  1,081  316,622  49,002  11,000  13,500  4,150  5,900  1,300  3,800  1,500  14,000	1,264 355,725 45,245 11,816 10,453 3,844 4,690 1,049 2,930 928 4,900	355,026 46,797 8,200 9,500 4,000 5,000 1,800 4,800 0 1,000	
33 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3	150101188 FCM-MAMP Project 150101189 INTEREST PHOTOCOPIER LEASE 151200405 PRINCIPAL PHOTOCOPIER LEASE  FRE DEPT. 150200100 Salaries and Benefits 150200101 Materials and Supplies 150200102 Vehicle & Mileage Expense 150200104 WSIB & EHT 1500200106 Misc 150200107 Hydro 150200108 Heating Fuel 150200109 Equip. Charges Internal 150200113 CPP & El 150200114 Group Insurance 150200132 Capital Expenditures 150200133 Transfer to Reserves 150200134	total. Pension Fee 2021-22 is \$750  Project Completed in 2019, Funding Received in 2020. Application made in September 2020 for Phase 2  Interest on old photocopier under capital lease for January to May  Principal repayment on old photocopier lease - (full year-end 2020 balance)  Volunteer points increase \$2500 in 2020. Volunteer points were increased by \$1000 in 2019 - Total now \$32,500. 0.5 hours/wk for cleaning of building  Medical Supplies, Fire Hall Supplies, Firefighter Gear & Safety Equipment (including cleaning and repairs).  All expenses related to vehicles and equipment associated with vehicles (including testing, fuel, safety inspections, repairs and maintenance), (additions for 2021 – AFF Foam \$400, )  approx 5.28% of wages plus WSIB for Vol. FF  Courier, Food, Firefighter Appreciation (including clothing), Firefighter Awards, other nonspecific items  Heating fuel, repairs and maintenance to heating system  Approx 2.2% of department salaries  2 Sets bunker Gear (\$5500). Gas Detector Bump Testing (\$6500 but \$5K is from TC ENERGY GRANT - RECEIVED IN 2020 AND USED/PURCHASED IN 2021), Forestry Hose and Attack line (\$2000)	10  1,081  316,622  49,002  11,000  13,500  4,150  5,900  1,300  3,800  1,500  14,000  25,029	1,264 355,725 45,245 11,816 10,453 3,844 4,690 1,049 2,930 928 4,900 22,386	355,026 46,797 8,200 9,500 4,000 5,000 1,800 0 1,000 5,300 22,386	
0 0 0 1 1 2 2 3 3 3 3 3 3 4 4 4 5 5 5 5 5 6 6 6 6 6 6 6 6 6 6 6 6	150101188 FCM-MAMP Project 150101189 INTEREST PHOTOCOPIER LEASE 151200405 PRINCIPAL PHOTOCOPIER LEASE  FIRE DEPT. 150200100 Salaries and Sepenfits 150200101 Materials and Supplies 150200102 Vehicle & Mileage Expense 150200104 WSIB & EHT 150020106 Misc 150200107 Hydro 150200107 Hydro 150200108 Heating Fuel 150200113 CPP & El 150200114 Group Insurance 150200132 Capital Expenditures 150200137 Transfer to Reserves 150200134 Memberships	total. Pension Fee 2021-22 is \$750  Project Completed in 2019, Funding Received in 2020. Application made in September 2020 for Phase 2  Interest on old photocopier under capital lease for January to May  Principal repayment on old photocopier lease - (full year-end 2020 balance)  Volunteer points increase \$2500 in 2020. Volunteer points were increased by \$1000 in 2019 - Total now \$32,500. 0.5 hours/wk for cleaning of building  Medical Supplies, Fire Hall Supplies, Firefighter Gear & Safety Equipment (including cleaning and repairs).  All expenses related to vehicles and equipment associated with vehicles (including testing, fuel, safety inspections, repairs and maintenance),(additions for 2021 – AFF Foam \$400, )  approx 5.28% of wages plus WSIB for Vol. FF  Courier, Food, Firefighter Appreciation (including clothing), Firefighter Awards, other nonspecific items  Heating fuel, repairs and maintenance to heating system  Approx 2.2% of department salaries  2 Sets bunker Gear (\$5500). Gas Detector Bump Testing (\$6500 but \$5K is from TC ENERGY GRANT - RECEIVED IN 2020 AND USED/PURCHASED IN 2021), Forestry Hose and Attack line (\$2000)  2020 Fire Revenues from 2020 surplus (\$15029), \$10,000 to Reserves for	10  1,081  316,622  49,002  11,000  13,500  4,150  5,900  1,300  3,800  1,500  14,000	1,264 355,725 45,245 11,816 10,453 3,844 4,690 1,049 2,930 928 4,900	355,026 46,797 8,200 9,500 4,000 5,000 1,800 4,800 0 1,000	
0 0 0 1 1 2 2 3 3 3 3 3 3 4 4 4 5 5 5 5 5 6 6 6 6 6 6 6 6 6 6 6 6	150101188 FCM-MAMP Project 150101189 INTEREST PHOTOCOPIER LEASE 151200405 PRINCIPAL PHOTOCOPIER LEASE  FRE DEPT. 150200100 Salaries and Benefits 150200101 Materials and Supplies 150200102 Vehicle & Mileage Expense 150200104 WSIB & EHT 1500200106 Misc 150200107 Hydro 150200108 Heating Fuel 150200109 Equip. Charges Internal 150200113 CPP & El 150200114 Group Insurance 150200132 Capital Expenditures 150200133 Transfer to Reserves 150200134	total. Pension Fee 2021-22 is \$750  Project Completed in 2019, Funding Received in 2020. Application made in September 2020 for Phase 2  Interest on old photocopier under capital lease for January to May  Principal repayment on old photocopier lease - (full year-end 2020 balance)  Volunteer points increase \$2500 in 2020. Volunteer points were increased by \$1000 in 2019 - Total now \$32,500. 0.5 hours/wk for cleaning of building  Medical Supplies, Fire Hall Supplies, Firefighter Gear & Safety Equipment (including cleaning and repairs).  All expenses related to vehicles and equipment associated with vehicles (including testing, fuel, safety inspections, repairs and maintenance), (additions for 2021 – AFF Foam \$400, )  approx 5.28% of wages plus WSIB for Vol. FF  Courier, Food, Firefighter Appreciation (including clothing), Firefighter Awards, other nonspecific items  Heating fuel, repairs and maintenance to heating system  Approx 2.2% of department salaries  2 Sets bunker Gear (\$5500). Gas Detector Bump Testing (\$6500 but \$5K is from TC ENERGY GRANT - RECEIVED IN 2020 AND USED/PURCHASED IN 2021), Forestry Hose and Attack line (\$2000)	10  1,081  316,622  49,002  11,000  13,500  4,150  5,900  1,300  3,800  1,500  14,000  25,029	1,264 355,725 45,245 11,816 10,453 3,844 4,690 1,049 2,930 928 4,900 22,386	355,026 46,797 8,200 9,500 4,000 5,000 1,800 0 1,000 5,300 22,386	

	150200136 Breathing Air and	Bottle refills, 1/2 share of system modifications & repairs with Pap-Cam. Required hydrostatic testing on cascade system cylinders mandatory every 5 yrs (next 2022), BA bottles hydro testing (varies per year). Service	2,900	5,518	4,975
	Oxygen 150200137 Communications	contract BA's approximately \$1000.  Paging (\$750), phones, radio license (\$673.52), batteries (\$322.46), dispatcher (\$1440), radios (\$750). Service/maint \$800/yr split 50/50 between fire and roads, other misc requirements.	5,000	3,900	5,500
110	150200138	Outside training, workshops and courses. Bringing in outside services to provide specialized training. Training centre at landfill site. NFPA training standards requirements. ONLINE TRAINING, Laptops for training - \$4700	5,000	3,310	5,000
	Training 150200139	GRANT RECEIVED FROM TPON FOR ONLINE TRAINING Pamphlets, brochures, smoke detectors, CO detectors, public event,	500	183	300
120	Fire Prevention 150200140	advertising etc.			
121	Payments to Other Fire Dept				
122	150200142 Forest Fire Expense	MNR Forest Fire Agreement. No longer have an expiry date, to be reviewed by Mar 31/20 - Done)	660	657	650
	150200169 Insurance	Additional Fire Fighter Coverage added in Sept 2020	6,961	6,781	6,538
124	150200402 Loan payment	Fire Truck Purchased 2015 (Debenture) - to be completed June 2025.	20,000	20,000	20,000
	150200404 Interest Fire Truck	Fire Truck Interest on Debenture Loan 2021	2,040	2,507	2,507
126	150200187 Fire Pension Exp				
127			174,562	151,667	156,573
128	150210100	ency ineasures			
129	Salaries and Benefits	CEMC \$2000.	2,000	1,432	2,000
130	150210101 Mileage and Supplies	CEMC Mileage and Services	1,500	60	1,500
131	150210104 WSIB & EHT	Approx 4% of Dept salary	75	63	75
	150210110 Services	rope on the or percental y	0		0
	150210113 CPP & EI	Approx 7% of Salary for dept.	112	34	112
	050210138 Training	The state of the s	2,000	183	2,000
134	150210133 Transfer to	Reserve fund for emergency management from surplus. Has \$3007	0		0
135	Reserves	opening 2018			
136 137		ROAD DEPARTMENT	5,687	1,772	5,687
138	ROADS OVERHEAD				
	150300100 Salaries and	All roads wages are included in this G/L account for Budget purposes.	123,857	121,045	120,004
139	Benefits				
	150300101 Material and	All to Office & Shop Expense			
140	150300101 Material and Supplies 150300102	All to Office & Shop Expense  Approx \$12,000/yr Based on mileage per month submitted to A/P	12,000	11,647	11,600
140	150300101 Material and Supplies				
140 141	150300101 Material and Supplies 150300102 Mileage Expense 150300103 Telephone, Cell	Approx \$12,000/yr Based on mileage per month submitted to A/P Garage phone, Cell phone (based on Calls approx \$75/mth)and calls (road super)	1,500	1,402	1,500
140 141 142	150300101 Material and Supplies 150300102 Mileage Expense 150300103 Telephone, Cell 150300104 WSIB& EHT 150300105	Approx \$12,000/yr Based on mileage per month submitted to A/P Garage phone, Cell phone (based on Calls approx \$75/mth)and calls (road super) All Road dept included here. 5.28% of Total Salaries			
140 141 142 143	150300101 Material and Supplies 150300102 Mileage Expense 150300103 Telephone, Cell 150300104 WSIB& EHT 150300105 Seminars, Workshops, Memberships	Approx \$12,000/yr Based on mileage per month submitted to A/P Garage phone, Cell phone (based on Calls approx \$75/mth)and calls (road super)	1,500	1,402	1,500
140 141 142 143	150300101 Material and Supplies 150300102 Mileage Expense 150300103 Telephone, Cell 150300104 WSIB& EHT 150300105 Seminars, Workshops, Memberships 150300106 Misc	Approx \$12,000/yr Based on mileage per month submitted to A/P Garage phone, Cell phone (based on Calls approx \$75/mth)and calls (road super) All Road dept included here. 5.28% of Total Salaries Includes training (eg. Propane/every three years beginning 2017 @\$135	1,500 6,540 2,000	1,402 6,265 1,738	1,500 6,545 2,000
140 141 142 143	150300101 Material and Supplies 150300102 Mileage Expense 150300103 Telephone, Cell 150300104 WSIB& EHT 150300105 Seminars, Workshops, Memberships 150300106 Misc 150300107 Hydro	Approx \$12,000/yr Based on mileage per month submitted to A/P Garage phone, Cell phone (based on Calls approx \$75/mth)and calls (road super) All Road dept included here. 5.28% of Total Salaries Includes training (eg. Propane/every three years beginning 2017 @\$135	1,500 6,540	1,402 6,265	1,500 6,545
140 141 142 143 144 145	150300101 Material and Supplies 150300102 Mileage Expense 150300103 Telephone, Cell 150300104 WSIB& EHT 150300105 Seminars, Workshops, Memberships 150300106 Misc 150300107 Hydro 150300108 Heating Fuel	Approx \$12,000/yr Based on mileage per month submitted to A/P Garage phone, Cell phone (based on Calls approx \$75/mth)and calls (road super) All Road dept included here. 5.28% of Total Salaries Includes training (eg. Propane/every three years beginning 2017 @\$135	1,500 6,540 2,000	1,402 6,265 1,738	1,500 6,545 2,000
140 141 142 143 144 145 146	150300101 Material and Supplies 150300102 Mileage Expense 150300103 Telephone, Cell 150300104 WSIB& EHT 150300105 Seminars, Workshops, Memberships 150300106 Misc 150300107 Hydro 150300107 Hydro 150300110 Services Roads	Approx \$12,000/yr Based on mileage per month submitted to A/P Garage phone, Cell phone (based on Calls approx \$75/mth)and calls (road super) All Road dept included here. 5.28% of Total Salaries Includes training (eg. Propane/every three years beginning 2017 @\$135 approx p.p., wheel end course, grader operator, plow operator)  Garage and Sand dome (Estimated)	1,500 6,540 2,000 1,800 8,600 500	1,402 6,265 1,738	1,500 6,545 2,000 1,800 8,600
140 141 142 143 144 145 146 147	150300101 Material and Supplies Supplies 150300102 Mileage Expense 150300103 Telephone, Cell 150300104 WSIB& EHT 150300105 Seminars, Workshops, Memberships 150300106 Misc 150300107 Hydro 150300108 Heating Fuel 150300110 Services Roads 15030011 CPP & El	Approx \$12,000/yr Based on mileage per month submitted to A/P Garage phone, Cell phone (based on Calls approx \$75/mth)and calls (road super) All Road dept included here. 5.28% of Total Salaries Includes training (eg. Propane/every three years beginning 2017 @\$135 approx p.p., wheel end course, grader operator, plow operator)	1,500 6,540 2,000 1,800 8,600 500 8,310	1,402 6,265 1,738 1,382 8,595 445 7,663	1,500 6,545 2,000 1,800 8,600
140 141 142 143 144 145 146 147 148	150300101 Material and Supplies 150300102 Mileage Expense 150300103 Telephone, Cell 150300104 WSIB& EHT 150300105 Seminars, Workshops, Memberships 150300106 Misc 150300107 Hydro 150300107 Hydro 150300110 Services Roads 150300113 CPP & El 150300114 Group Insurance	Approx \$12,000/yr Based on mileage per month submitted to A/P Garage phone, Cell phone (based on Calls approx \$75/mth)and calls (road super) All Road dept included here. 5.28% of Total Salaries Includes training (eg. Propane/every three years beginning 2017 @\$135 approx p.p., wheel end course, grader operator, plow operator)  Garage and Sand dome (Estimated)	1,500 6,540 2,000 1,800 8,600 500	1,402 6,265 1,738 1,382 8,595 445	1,500 6,545 2,000 1,800 8,600
140 141 142 143 144 145 146 147 148 149	150300101 Material and Supplies Supplies 150300102 Mileage Expense 150300103 Telephone, Cell 150300104 WSIB& EHT 150300105 Seminars, Workshops, Memberships 150300106 Misc 150300107 Hydro 150300108 Heating Fuel 150300110 Services Roads 150300114 Group Insurance 150300112 Lawyer Fees	Approx \$12,000/yr Based on mileage per month submitted to A/P Garage phone, Cell phone (based on Calls approx \$75/mth)and calls (road super) All Road dept included here. 5.28% of Total Salaries Includes training (eg. Propane/every three years beginning 2017 @\$135 approx p.p., wheel end course, grader operator, plow operator)  Garage and Sand dome (Estimated)  All roads Dept included here. Approx 6.51% of department salaries Approx \$1002/mth plus 5% for increase in Sept Plus Wage Increase Complex By-law Review and Legal Counsel	1,500 6,540 2,000 1,800 8,600 500 8,310	1,402 6,265 1,738 1,382 8,595 445 7,663	1,500 6,545 2,000 1,800 8,600
140 141 142 143 144 145 146 147 148 150	150300101 Material and Supplies 150300102 Mileage Expense 150300103 Telephone, Cell 150300104 WSIB& EHT 150300105 Seminars, Workshops, Memberships 150300106 Misc 150300107 Hydro 150300108 Heating Fuel 150300110 Services Roads 150300114 Group Insurance 150300120	Approx \$12,000/yr Based on mileage per month submitted to A/P Garage phone, Cell phone (based on Calls approx \$75/mth)and calls (road super) All Road dept included here. 5.28% of Total Salaries Includes training (eg. Propane/every three years beginning 2017 @\$135 approx p.p., wheel end course, grader operator, plow operator)  Garage and Sand dome (Estimated)  All roads Dept included here. Approx 6.51% of department salaries  Approx \$1002/mth plus 5% for increase in Sept Plus Wage Increase	1,500 6,540 2,000 1,800 8,600 500 8,310 12,250 5,000	1,402 6,265 1,738 1,382 8,595 445 7,663	1,500 6,545 2,000 1,800 8,600 8,075
140 141 142 143 144 145 146 147 148 150	150300101 Material and Supplies 150300102 Mileage Expense 150300103 Telephone, Cell 150300104 WSIB& EHT 150300105 Seminars, Workshops, Memberships 150300106 Misc 150300107 Hydro 150300107 Hydro 150300110 Services Roads 150300114 Group Insurance 150300114 Group Insurance 150300120 Lawyer Fees 150300132 Capital	Approx \$12,000/yr Based on mileage per month submitted to A/P Garage phone, Cell phone (based on Calls approx \$75/mth)and calls (road super) All Road dept included here. 5.28% of Total Salaries Includes training (eg. Propane/every three years beginning 2017 @\$135 approx p.p., wheel end course, grader operator, plow operator)  Garage and Sand dome (Estimated)  All roads Dept included here. Approx 6.51% of department salaries Approx \$1002/mth plus 5% for increase in Sept Plus Wage Increase Complex By-law Review and Legal Counsel Guard Rails for 3 Bridges (Whalley, Carruthers and Cross - Estimated at \$135,000), Replacement of Roof (OCIF) and Siding for Public Works Garage (ICIP-COVID - Grant \$100,000). Transferring \$30,000 for future road/bridge work from 2020 surplus Bridge study Required in 2022.(\$5000 every two years, raise \$2500 per	1,500 6,540 2,000 1,800 8,600 500 8,310 12,250 5,000	1,402 6,265 1,738 1,382 8,595 445 7,663	1,500 6,545 2,000 1,800 8,600 8,075
140 141 142 143 144 145 146 147 148 149 150 151	150300101 Material and Supplies 150300102 Mileage Expense 150300103 Telephone, Cell 150300104 WSIB& EHT 150300105 Seminars, Workshops, Memberships 150300106 Misc 150300107 Hydro 150300107 Hydro 150300110 Services Roads 150300114 Group Insurance 150300114 Group Insurance 150300120 Lawyer Fees 150300132 Capital Expenditures	Approx \$12,000/yr Based on mileage per month submitted to A/P Garage phone, Cell phone (based on Calls approx \$75/mth)and calls (road super) All Road dept included here. 5.28% of Total Salaries Includes training (eg. Propane/every three years beginning 2017 @\$135 approx p.p., wheel end course, grader operator, plow operator)  Garage and Sand dome (Estimated)  All roads Dept included here. Approx 6.51% of department salaries Approx \$1002/mth plus 5% for increase in Sept Plus Wage Increase Complex By-law Review and Legal Counsel Guard Rails for 3 Bridges (Whalley, Carruthers and Cross - Estimated at \$135,000), Replacement of Roof (OCIF) and Siding for Public Works Garage (ICIP-COVID - Grant \$100,000). Transferring \$30,000 for future road/bridge work from 2020 surplus	1,500 6,540 2,000 1,800 8,600 500 8,310 12,250 5,000 235,000	1,402 6,265 1,738 1,382 8,595 445 7,663 11,732	1,500 6,545 2,000 1,800 8,600 8,075 12,250 5,000
140 141 142 143 144 145 146 147 148 150 151	150300101 Material and Supplies 150300102 Mileage Expense 150300103 Telephone, Cell 150300104 WSIB& EHT 150300105 Seminars, Workshops, Memberships 150300106 Misc 150300107 Hydro 150300107 Hydro 150300110 Services Roads 150300114 Group Insurance 150300114 Group Insurance 150300112 Capital Expenditures 150300133 Transfer to Reserves 150300135 Building Maintenance	Approx \$12,000/yr Based on mileage per month submitted to A/P Garage phone, Cell phone (based on Calls approx \$75/mth)and calls (road super) All Road dept included here. 5.28% of Total Salaries Includes training (eg. Propane/every three years beginning 2017 @\$135 approx p.p., wheel end course, grader operator, plow operator)  Garage and Sand dome (Estimated)  All roads Dept included here. Approx 6.51% of department salaries  Approx \$1002/mth plus 5% for increase in Sept Plus Wage Increase  Complex By-law Review and Legal Counsel  Guard Rails for 3 Bridges (Whalley, Carruthers and Cross - Estimated at \$135,000), Replacement of Roof (OCIF) and Siding for Public Works Garage (ICIP-COVID - Grant \$100,000).  Transferring \$30,000 for future road/bridge work from 2020 surplus Bridge study Required in 2022.(\$5000 every two years, raise \$2500 per year, 1st year(2021) transfer to Road Reserve, 2nd year (2022) transfer it	1,500 6,540 2,000 1,800 8,600 500 8,310 12,250 5,000 235,000	1,402 6,265 1,738 1,382 8,595 445 7,663 11,732	1,500 6,545 2,000 1,800 8,600 8,075 12,250 5,000
140 141 142 143 144 145 146 147 148 149 150 151 152	150300101 Material and Supplies 150300102 Mileage Expense 150300103 Telephone, Cell 150300104 WSIB& EHT 150300105 Seminars, Workshops, Memberships 150300106 Misc 150300107 Hydro 150300108 Heating Fuel 150300110 Services Roads 150300113 CPP & El 150300114 Group Insurance 150300120 Lawyer Fees 150300132 Capital Expenditures 150300133 Transfer to Reserves 150300135 Building Maintenance 150300149 Small Tools	Approx \$12,000/yr Based on mileage per month submitted to A/P Garage phone, Cell phone (based on Calls approx \$75/mth)and calls (road super) All Road dept included here. 5.28% of Total Salaries Includes training (eg. Propane/every three years beginning 2017 @\$135 approx p.p., wheel end course, grader operator, plow operator)  Garage and Sand dome (Estimated)  All roads Dept included here. Approx 6.51% of department salaries Approx \$1002/mth plus 5% for increase in Sept Plus Wage Increase Complex By-law Review and Legal Counsel Guard Rails for 3 Bridges (Whalley, Carruthers and Cross - Estimated at \$135,000), Replacement of Roof (OCIF) and Siding for Public Works Garage (ICIP-COVID - Grant \$100,000). Transferring \$30,000 for future road/bridge work from 2020 surplus Bridge study Required in 2022.(\$5000 every two years, raise \$2500 per year, 1st year(2021) transfer to Road Reserve, 2nd year (2022) transfer it out and add an additional \$2500)  Doors, furnace cleaning  Wrenches, hoses, tools etc., others under \$1000, \$1000 New Brush Saw	1,500 6,540 2,000 1,800 8,600 500 8,310 12,250 5,000 235,000	1,402 6,265 1,738 1,382 8,595 445 7,663 11,732	1,500 6,545 2,000 1,800 8,600 8,075 12,250 5,000
140 141 142 143 144 145 146 147 148 149 150 151 152	150300101 Material and Supplies 150300102 Mileage Expense 150300103 Telephone, Cell 150300104 WSIB& EHT 150300105 Seminars, Workshops, Memberships 150300106 Misc 150300107 Hydro 150300107 Hydro 150300110 Services Roads 150300114 Group Insurance 150300114 Group Insurance 150300132 Capital Expenditures 150300133 Transfer to Reserves 150300135 Building Maintenance 150300149	Approx \$12,000/yr Based on mileage per month submitted to A/P Garage phone, Cell phone (based on Calls approx \$75/mth)and calls (road super) All Road dept included here. 5.28% of Total Salaries Includes training (eg. Propane/every three years beginning 2017 @\$135 approx p.p., wheel end course, grader operator, plow operator)  Garage and Sand dome (Estimated)  All roads Dept included here. Approx 6.51% of department salaries Approx \$1002/mth plus 5% for increase in Sept Plus Wage Increase Complex By-law Review and Legal Counsel Guard Rails for 3 Bridges (Whalley, Carruthers and Cross - Estimated at \$135,000), Replacement of Roof (OCIF) and Siding for Public Works Garage (ICIP-COVID - Grant \$100,000).  Transferring \$30,000 for future road/bridge work from 2020 surplus Bridge study Required in 2022 (\$5000 every two years, raise \$2500 per year, 1st year(2021) transfer to Road Reserve, 2nd year (2022) transfer it out and add an additional \$2500)  Doors, furnace cleaning	1,500 6,540 2,000 1,800 8,600 500 8,310 12,250 5,000 235,000 2,000	1,402 6,265 1,738 1,382 8,595 445 7,663 11,732	1,500 6,545 2,000 1,800 8,600 8,075 12,250 5,000
140 141 142 143 144 145 146 147 148 149 150 151 152	150300101 Material and Supplies 150300102 Mileage Expense 150300103 Telephone, Cell 150300103 Telephone, Cell 150300105 Seminars, Workshops, Memberships 150300106 Misc 150300107 Hydro 150300107 Hydro 150300108 Heating Fuel 150300110 Services Roads 150300114 Group Insurance 150300120 Lawyer Fees 150300122 Capital Expenditures 150300133 Transfer to Reserves 150300135 Building Maintenance 150300149 Small Tools 150300140 Small Tools 150300150 Office and Shop	Approx \$12,000/yr Based on mileage per month submitted to A/P Garage phone, Cell phone (based on Calls approx \$75/mth)and calls (road super) All Road dept included here. 5.28% of Total Salaries Includes training (eg. Propane/every three years beginning 2017 @\$135 approx p.p., wheel end course, grader operator, plow operator)  Garage and Sand dome (Estimated)  All roads Dept included here. Approx 6.51% of department salaries Approx \$1002/mth plus 5% for increase in Sept Plus Wage Increase Complex By-law Review and Legal Counsel Guard Rails for 3 Bridges (Whalley, Carruthers and Cross - Estimated at \$135,000), Replacement of Roof (OCIF) and Siding for Public Works Garage (ICIP-COVID - Grant \$100,000). Transferring \$30,000 for future road/bridge work from 2020 surplus Bridge study Required in 2022 (\$5000 every two years, raise \$2500 per year, 1st year(2021) transfer to Road Reserve, 2nd year (2022) transfer it out and add an additional \$2500)  Doors, furnace cleaning  Wrenches, hoses, tools etc., others under \$1000, \$1000 New Brush Saw Supplies, radio license (\$210), paint, oxygen, acetylene, cylinder lease. Service/maint of communication system @\$800/yr split 50/50 with Roads	1,500 6,540 2,000 1,800 8,600 500 8,310 12,250 5,000 235,000 2,000 2,200	1,402 6,265 1,738 1,382 8,595 445 7,663 11,732 30,000 362 1,280	1,500 6,545 2,000 1,800 8,600 8,075 12,250 5,000 30,000 2,000
140 141 142 143 144 145 146 147 148 149 150 151 152 153 154 155	150300101 Material and Supplies 150300102 Mileage Expense 150300103 Telephone, Cell 150300104 WSIB& EHT 150300105 Seminars, Workshops, Memberships 150300106 Misc 150300107 Hydro 150300108 Heating Fuel 150300110 Services Roads 150300113 CPP & El 150300114 Group Insurance 150300120 Lawyer Fees 150300133 Transfer to Reserves 150300135 Building Maintenance 150300149 Small Tools 150300169 Insurance 150300169 Insurance	Approx \$12,000/yr Based on mileage per month submitted to A/P Garage phone, Cell phone (based on Calls approx \$75/mth)and calls (road super) All Road dept included here. 5.28% of Total Salaries Includes training (eg. Propane/every three years beginning 2017 @\$135 approx p.p., wheel end course, grader operator, plow operator)  Garage and Sand dome (Estimated)  All roads Dept included here. Approx 6.51% of department salaries Approx \$1002/mth plus 5% for increase in Sept Plus Wage Increase Complex By-law Review and Legal Counsel Guard Rails for 3 Bridges (Whalley, Carruthers and Cross - Estimated at \$135,000), Replacement of Roof (OCIF) and Siding for Public Works Garage (ICIP-COVID - Grant \$100,000). Transferring \$30,000 for future road/bridge work from 2020 surplus Bridge study Required in 2022 (\$5000 every two years, raise \$2500 per year, 1st year(2021) transfer to Road Reserve, 2nd year (2022) transfer it out and add an additional \$2500)  Doors, furnace cleaning  Wrenches, hoses, tools etc., others under \$1000, \$1000 New Brush Saw Supplies, radio license (\$210), paint, oxygen, acetylene, cylinder lease. Service/maint of communication system @\$800/yr split 50/50 with Roads	1,500 6,540 2,000 1,800 8,600 500 8,310 12,250 5,000 235,000 2,000 2,200 10,000	1,402 6,265 1,738 1,382 8,595 445 7,663 11,732 30,000 362 1,280 9,622	1,500 6,545 2,000 1,800 8,600 8,075 12,250 5,000 30,000 2,000 10,000
140 141 142 143 144 145 146 147 148 149 150 151 152 153 154 155 156	150300101 Material and Supplies 150300102 Mileage Expense 150300103 Telephone, Cell 150300103 Telephone, Cell 150300104 WSIB& EHT 150300105 Seminars, Workshops, Memberships 150300106 Misc 150300107 Hydro 150300108 Heating Fuel 150300110 Services Roads 150300114 Group Insurance 150300120 Lawyer Fees 150300132 Capital Expenditures 150300133 Transfer to Reserves 150300135 Building Maintenance 150300149 Small Tools 150300150 Office and Shop Expense 150300169 Insurance 150300182 Water System 150300182	Approx \$12,000/yr Based on mileage per month submitted to A/P Garage phone, Cell phone (based on Calls approx \$75/mth)and calls (road super) All Road dept included here. 5.28% of Total Salaries Includes training (eg. Propane/every three years beginning 2017 @\$135 approx p.p., wheel end course, grader operator, plow operator)  Garage and Sand dome (Estimated)  All roads Dept included here. Approx 6.51% of department salaries Approx \$1002/mth plus 5% for increase in Sept Plus Wage Increase Complex By-law Review and Legal Counsel Guard Rails for 3 Bridges (Whalley, Carruthers and Cross - Estimated at \$135,000), Replacement of Roof (OCIF) and Siding for Public Works Garage (ICIP-COVID - Grant \$100,000). Transferring \$30,000 for future road/bridge work from 2020 surplus Bridge study Required in 2022 (\$5000 every two years, raise \$2500 per year, 1st year(2021) transfer to Road Reserve, 2nd year (2022) transfer it out and add an additional \$2500)  Doors, furnace cleaning  Wrenches, hoses, tools etc., others under \$1000, \$1000 New Brush Saw Supplies, radio license (\$210), paint, oxygen, acetylene, cylinder lease. Service/maint of communication system @\$800/yr split 50/50 with Roads and Fire -Plow Blades, Grader Blades, Nuts and Bolts  Water Use in Garage and maintenance to water system at 40% (Rec has	1,500 6,540 2,000 1,800 8,600 500 8,310 12,250 5,000 235,000 2,000 2,200 10,000	1,402 6,265 1,738 1,382 8,595 445 7,663 11,732 30,000 362 1,280 9,622	1,500 6,545 2,000 1,800 8,600 8,075 12,250 5,000 30,000 2,000 10,000
140 141 142 143 144 145 146 147 148 149 150 151 152 153	150300101 Material and Supplies 150300102 Mileage Expense 150300103 Telephone, Cell 150300104 WSIB& EHT 150300105 Seminars, Workshops, Memberships 150300106 Misc 150300107 Hydro 150300108 Heating Fuel 150300110 Services Roads 150300113 CPP & El 150300114 Group Insurance 150300120 Lawyer Fees 150300133 Transfer to Reserves 150300135 Building Maintenance 150300149 Small Tools 150300169 Insurance 150300169 Insurance 150300182 Water System	Approx \$12,000/yr Based on mileage per month submitted to A/P Garage phone, Cell phone (based on Calls approx \$75/mth)and calls (road super)  All Road dept included here. 5.28% of Total Salaries  Includes training (eg. Propane/every three years beginning 2017 @\$135 approx p.p., wheel end course, grader operator, plow operator)  Garage and Sand dome (Estimated)  All roads Dept included here. Approx 6.51% of department salaries  Approx \$1002/mth plus 5% for increase in Sept Plus Wage Increase  Complex By-law Review and Legal Counsel  Guard Rails for 3 Bridges (Whalley, Carruthers and Cross - Estimated at \$135,000), Replacement of Roof (OCIF) and Siding for Public Works Garage (ICIP-COVID - Grant \$100,000).  Transferring \$30,000 for future road/bridge work from 2020 surplus  Bridge study Required in 2022.(\$5000 every two years, raise \$2500 per year, 1st year(2021) transfer to Road Reserve, 2nd year (2022) transfer it out and add an additional \$2500)  Doors, furnace cleaning  Wrenches, hoses, tools etc., others under \$1000, \$1000 New Brush Saw  Supplies, radio license (\$210), paint, oxygen, acetylene, cylinder lease.  Service/maint of communication system @\$800/yr split 50/50 with Roads and Fire -Plow Blades, Grader Blades, Nuts and Bolts  Water Use in Garage and maintenance to water system at 40% (Rec has other 60%) Cisterns flushed at 2019 & 2021 at approximately \$1500 - No	1,500 6,540 2,000 1,800 8,600 500 8,310 12,250 5,000 235,000 2,000 2,200 10,000 10,691	1,402 6,265 1,738 1,382 8,595 445 7,663 11,732 30,000 362 1,280 9,622 9,484	1,500 6,545 2,000 1,800 8,600 8,075 12,250 5,000 30,000 2,000 10,000 9,600
140 141 142 143 144 145 146 147 148 149 150 151 152 153 154 155 156 157	150300101 Material and Supplies 150300102 Mileage Expense 150300103 Telephone, Cell 150300103 Telephone, Cell 150300105 Seminars, Workshops, Memberships 150300106 Misc 150300106 Misc 150300107 Hydro 150300108 Heating Fuel 150300110 Services Roads 150300113 CPP & El 150300114 Group Insurance 150300120 Lawyer Fees 15030133 Transfer to Reserves 150300135 Building Maintenance 150300149 Small Tools 150300169 Insurance 150300182 Water System 150300184 Tranfer to Cap fund 150300402 Interest Grader 150300402 Interest Grader	Approx \$12,000/yr Based on mileage per month submitted to A/P Garage phone, Cell phone (based on Calls approx \$75/mth)and calls (road super) All Road dept included here. 5.28% of Total Salaries Includes training (eg. Propane/every three years beginning 2017 @\$135 approx p.p., wheel end course, grader operator, plow operator)  Garage and Sand dome (Estimated)  All roads Dept included here. Approx 6.51% of department salaries Approx \$1002/mth plus 5% for increase in Sept Plus Wage Increase Complex By-law Review and Legal Counsel Guard Rails for 3 Bridges (Whalley, Carruthers and Cross - Estimated at \$135,000), Replacement of Roof (OCIF) and Siding for Public Works Garage (ICIP-COVID - Grant \$100,000). Transferring \$30,000 for future road/bridge work from 2020 surplus Bridge study Required in 2022.(\$5000 every two years, raise \$2500 per year, 1st year(2021) transfer to Road Reserve, 2nd year (2022) transfer it out and add an additional \$2500)  Doors, furnace cleaning  Wrenches, hoses, tools etc., others under \$1000, \$1000 New Brush Saw Supplies, radio license (\$210), paint, oxygen, acetylene, cylinder lease. Service/maint of communication system @\$800/yr split 50/50 with Roads and Fire -Plow Blades, Grader Blades, Nuts and Bolts  Water Use in Garage and maintenance to water system at 40% (Rec has other 60%) Cisterns flushed at 2019 & 2021 at approximately \$1500 - No Longer in Use (Drilled Well Now)	1,500 6,540 2,000 1,800 8,600 500 8,310 12,250 5,000 235,000 2,000 2,200 10,000 10,691	1,402 6,265 1,738 1,382 8,595 445 7,663 11,732 30,000 362 1,280 9,622 9,484 4894.44	1,500 6,545 2,000 1,800 8,600 8,075 12,250 5,000 2,000 2,000 10,000 9,600
140 141 142 143 144 145 146 147 150 151 152 153 154 155 156 157 158	150300101 Material and Supplies 150300102 Mileage Expense 150300103 Telephone, Cell 150300103 Seminars, Workshops, Memberships 150300106 Misc 150300106 Misc 150300107 Hydro 150300107 Hydro 150300108 Heating Fuel 150300110 Services Roads 150300113 CPP & El 150300114 Group Insurance 150300120 Lawyer Fees 150300133 Transfer to Reserves 150300135 Building Maintenance 150300149 Insurance 150300169 Insurance 150300182 Water System 150300184 Tranfer to Cap fund 150300402 Interest Grader 150300401 Interest Grader 150300402 Interest Grader 150300402 Interest Grader 150300402 Interest Grader	Approx \$12,000/yr Based on mileage per month submitted to A/P Garage phone, Cell phone (based on Calls approx \$75/mth)and calls (road super)  All Road dept included here. 5.28% of Total Salaries  Includes training (eg. Propane/every three years beginning 2017 @\$135 approx p.p., wheel end course, grader operator, plow operator)  Garage and Sand dome (Estimated)  All roads Dept included here. Approx 6.51% of department salaries  Approx \$1002/mth plus 5% for increase in Sept Plus Wage Increase  Complex By-law Review and Legal Counsel  Guard Rails for 3 Bridges (Whalley, Carruthers and Cross - Estimated at \$135,000), Replacement of Roof (OCIF) and Siding for Public Works Garage (ICIP-COVID - Grant \$100,000).  Transferring \$30,000 for future road/bridge work from 2020 surplus  Bridge study Required in 2022.(\$5000 every two years, raise \$2500 per year, 1st year(2021) transfer to Road Reserve, 2nd year (2022) transfer it out and add an additional \$2500)  Doors, furnace cleaning  Wrenches, hoses, tools etc., others under \$1000, \$1000 New Brush Saw  Supplies, radio license (\$210), paint, oxygen, acetylene, cylinder lease.  Service/maint of communication system @\$800/yr split 50/50 with Roads and Fire -Plow Blades, Grader Blades, Nuts and Bolts  Water Use in Garage and maintenance to water system at 40% (Rec has other 60%) Cisterns flushed at 2019 & 2021 at approximately \$1500 - No Longer in Use (Drilled Well Now)	1,500 6,540 2,000 1,800 8,600 500 8,310 12,250 5,000 235,000 2,000 2,200 10,000 10,691	1,402 6,265 1,738 1,382 8,595 445 7,663 11,732 30,000 362 1,280 9,622 9,484	1,500 6,545 2,000 1,800 8,600 8,075 12,250 5,000 30,000 2,000 10,000 9,600
140 141 142 143 144 145 146 147 148 150 151 152 153 154 155 156 157 158	150300101 Material and Supplies 150300102 Mileage Expense 150300103 Telephone, Cell 150300104 WSIB& EHT 150300105 Seminars, Workshops, Memberships 150300106 Misc 150300107 Hydro 150300108 Heating Fuel 150300110 Services Roads 150300114 Group Insurance 150300113 CPP & El 150300113 Transfer to Reserves 150300133 Transfer to Reserves 150300135 Building Maintenance 150300149 Small Tools 150300184 Tranfer to Cap fund 1503000184 Tranfer to Cap fund 1503000184 Tranfer to Cap fund 1503000104 Payment on	Approx \$12,000/yr Based on mileage per month submitted to A/P Garage phone, Cell phone (based on Calls approx \$75/mth)and calls (road super) All Road dept included here. 5.28% of Total Salaries Includes training (eg. Propane/every three years beginning 2017 @\$135 approx p.p., wheel end course, grader operator, plow operator)  Garage and Sand dome (Estimated)  All roads Dept included here. Approx 6.51% of department salaries Approx \$1002/mth plus 5% for increase in Sept Plus Wage Increase Complex By-law Review and Legal Counsel Guard Rails for 3 Bridges (Whalley, Carruthers and Cross - Estimated at \$135,000), Replacement of Roof (OCIF) and Siding for Public Works Garage (ICIP-COVID - Grant \$100,000). Transferring \$30,000 for future road/bridge work from 2020 surplus Bridge study Required in 2022.(\$5000 every two years, raise \$2500 per year, 1st year(2021) transfer to Road Reserve, 2nd year (2022) transfer it out and add an additional \$2500)  Doors, furnace cleaning  Wrenches, hoses, tools etc., others under \$1000, \$1000 New Brush Saw Supplies, radio license (\$210), paint, oxygen, acetylene, cylinder lease. Service/maint of communication system @\$800/yr split 50/50 with Roads and Fire -Plow Blades, Grader Blades, Nuts and Bolts  Water Use in Garage and maintenance to water system at 40% (Rec has other 60%) Cisterns flushed at 2019 & 2021 at approximately \$1500 - No Longer in Use (Drilled Well Now)	1,500 6,540 2,000 1,800 8,600 500 8,310 12,250 5,000 235,000 2,000 2,200 10,000 10,691	1,402 6,265 1,738 1,382 8,595 445 7,663 11,732 30,000 362 1,280 9,622 9,484 4894.44	1,500 6,545 2,000 1,800 8,600 8,075 12,250 5,000 2,000 2,000 10,000 9,600

165	150310100				
165					
	Salaries and Benefits				
	150310101				
400	Materials and	Resurfacing Aug 2019 - 1 load cold mix required 2019 - New Sweeper	5,200	4,957	5,200
166	Supplies 150310104	Brushes (\$1700)			
167	WSIB&EHT				
100	150310106				
168	Misc. Hardtop 150310110				
169	Services				
	150310113				
170 171	CPP&UIC		5,200	4,957	5,200
	DITCHING	Г	3,200	4,557	3,200
	150311100				
172	Salaries and				
173	Benefits 150311101				
	Materials and		500	362	500
174	Supplies	Straw, Filter Cloth, Wooden Stakes, Paint			
	150311110	Possible Option of Renting Mid Size Excavator (Battlefield) for same value as hiring outside source.Do all Ditching in House NOTE: Landfill site needs	15,000	14,441	15,000
175	Service	cover materials from ditching.	,,,,,,	Í	-,
176	Ì	-	15,500	14,803	15,500
177	GRAVEL PATCHING 150312100				
	Salaries and				
178	Benefits				
	150312101			40	
179	Materials and Supplies	"A" gravel 1200T@\$10/T (Picked Up)	12,000	12,139	12,000
	150312110	W Practit Troot & Atol . It loved obl			
80	Services				
181	GRADING	_	12,000	12,139	12,000
182	<b>GRADING</b> 150313100		+		
	Salaries and				
183	Benefits				
	150313101 Materials and				
184	Supplies				
	150313110				
	Services				
186 187	DUST LAYER	_	0	0	(
	150314100				
	Salaries and				
188	Benefits 150314101				
	Materials and	96000 ltrs (extra load) @ 20.5¢ ltr + tax (to \$19,280), skid of Magnesium	20,280	19,782	19,720
189	Supplies	Flake (\$1000)			,
100	150314110				
190 191	Services		20,280	19,782	19,720
	GRAVEL RESURFAC	ING			
	150315100				
102	Salaries and Benefits				
133	150315101				
	Materials and	52/km gravel road in twp. 6 yr life span on newly gravelled 2 lane Rd. A	30,000	30,374	30,000
194	Supplies 150315110	Gravel, 3000T @ 10.00(picked up), \$15.00 Delivered			
195	Services				
196	Services		30,000	30,374	30,000
196	Services  SAFETY DEVICES		30,000	30,374	30,000
196	SAFETY DEVICES 150316100		30,000	30,374	
	Services  SAFETY DEVICES		30,000	30,374	30,000
196 197	SAFETY DEVICES 150316100 Salaries and Benefits 150316101				(
196 197 198	SAFETY DEVICES 150316100 Salaries and Benefits 150316101 Materials and	New Road Side Municipal Signs, Caution signs. Speed signs, Marker Cones	30,000	<b>30,374</b> 978	(
196 197 198	SAFETY DEVICES 150316100 Salaries and Benefits 150316101	New Road Side Municipal Signs, Caution signs. Speed signs, Marker Cones Detour Signs (\$2500)	3,000	978	1,600
196 197 198 199	SAFETY DEVICES 150316100 Salaries and Benefits 150316101 Materials and Supplies		3,000	978 3,552	1,600
196 197 198 199 200	Services  SAFETY DEVICES 150316100 Salaries and Benefits 150316101 Materials and Supplies 150316110 Services	Detour Signs (\$2500)  Railway lights \$888 x4 = \$3552 plus Miscellaneous	3,000	978	1,600
196 197 198 199 200 201	Services  SAFETY DEVICES 150316100 Salaries and Benefits 150316101 Materials and Supplies 150316110 Services  BRIDGES AND CULV	Detour Signs (\$2500)  Railway lights \$888 x4 = \$3552 plus Miscellaneous	3,000	978 3,552	1,600
196 197 198 199 200 201 202	Services  SAFETY DEVICES 150316100 Salaries and Benefits 150316101 Materials and Supplies 150316110 Services  BRIDGES AND CULV 150317100 Salaries and	Detour Signs (\$2500)  Railway lights \$888 x4 = \$3552 plus Miscellaneous	3,000	978 3,552	1,600
196 197 198 199 200 201 202	Services  SAFETY DEVICES 150316100 Salaries and Benefits 150316101 Materials and Supplies 150316110 Services  BRIDGES AND CULV 150317100 Salaries and Benefits	Detour Signs (\$2500)  Railway lights \$888 x4 = \$3552 plus Miscellaneous	3,000	978 3,552	1,600
196 197 198 199 200 201 202	Services  SAFETY DEVICES 150316100 Salaries and Benefits 150316101 Materials and Supplies 150316110 Services  BRIDGES AND CULV 150317100 Salaries and Benefits 150317101	Detour Signs (\$2500)  Railway lights \$888 x4 = \$3552 plus Miscellaneous  VERTS	3,000 4,000 7,000	978 3,552 <b>4,530</b>	1,600 3,500 <b>5,10</b> 0
198 199 200 201 202	Services  SAFETY DEVICES 150316100 Salaries and Benefits 150316101 Materials and Supplies 150316110 Services  BRIDGES AND CULV 150317100 Salaries and Benefits	Detour Signs (\$2500)  Railway lights \$888 x4 = \$3552 plus Miscellaneous	3,000	978 3,552	1,600 3,500 <b>5,10</b> 0
198 199 200 201 202 203	Services  SAFETY DEVICES 150316100 Salaries and Benefits 150316101 Materials and Supplies 150316110 Services  BRIDGES AND CULV 150317100 Salaries and Benefits 150317101 Materials and Supplies 150317101	Detour Signs (\$2500)  Railway lights \$888 x4 = \$3552 plus Miscellaneous  VERTS  327 culverts in tp. Average lifespan is 30-35 years.Misc Culvert Failure	3,000 4,000 7,000	978 3,552 <b>4,530</b>	
196 197 198 199 200 201 202	Services  SAFETY DEVICES 150316100 Salaries and Benefits 150316101 Materials and Supplies 150316110 Services  BRIDGES AND CULY 150317100 Salaries and Benefits 150317101 Materials and Supplies	Detour Signs (\$2500)  Railway lights \$888 x4 = \$3552 plus Miscellaneous  VERTS  327 culverts in tp. Average lifespan is 30-35 years.Misc Culvert Failure replacements average 6-10 new culverts annually	3,000 4,000 7,000	978 3,552 <b>4,530</b>	1,600 3,500 <b>5,10</b> 0
196 197 198 199 200 201 202	Services  SAFETY DEVICES 150316100 Salaries and Benefits 150316101 Materials and Supplies 150316110 Services  BRIDGES AND CULV 150317100 Salaries and Benefits 150317101 Materials and Supplies 150317101 Materials and Supplies 150317106 Misc Bridges	Detour Signs (\$2500)  Railway lights \$888 x4 = \$3552 plus Miscellaneous  VERTS  327 culverts in tp. Average lifespan is 30-35 years.Misc Culvert Failure	3,000 4,000 7,000	978 3,552 <b>4,530</b>	1,600 3,500 <b>5,10</b> 0
196 197 198 199 200 201 202	Services  SAFETY DEVICES 150316100 Salaries and Benefits 150316101 Materials and Supplies 150316110 Services  BRIDGES AND CULV 150317100 Salaries and Benefits 150317101 Materials and Supplies 150317106 Misc Bridges	Detour Signs (\$2500)  Railway lights \$888 x4 = \$3552 plus Miscellaneous  VERTS  327 culverts in tp. Average lifespan is 30-35 years. Misc Culvert Failure replacements average 6-10 new culverts annually  Bridge study Required in 2022.(\$5000 every two years, raise \$2500 per year, 1st year(2021) transferred to Road Reserve, 2nd year (2022) transfer it out and add an additional \$2500). Invoice for 2020 Bridge Study	3,000 4,000 7,000	978 3,552 <b>4,530</b>	1,600 3,500 <b>5,100</b> 8,000
196 197 198 199 200 201 202 203 204	Services  SAFETY DEVICES 150316100 Salaries and Benefits 150316101 Materials and Supplies 150316110 Services  BRIDGES AND CULV 150317100 Salaries and Benefits 150317101 Materials and Supplies 150317101 Materials and Supplies 150317106 Misc Bridges	Detour Signs (\$2500)  Railway lights \$888 x4 = \$3552 plus Miscellaneous  VERTS  327 culverts in tp. Average lifespan is 30-35 years.Misc Culvert Failure replacements average 6-10 new culverts annually  Bridge study Required in 2022.(\$5000 every two years, raise \$2500 per year, 1st year(2021) transferred to Road Reserve, 2nd year (2022) transfer it out and add an additional \$2500). Invoice for 2020 Bridge Study was paid in 2021 when the invoice was received. Culvert installation-	3,000 4,000 7,000 8,000	978 3,552 <b>4,530</b> 6,439	1,600 3,500 <b>5,100</b> 8,000
99 199 199 200 201 202 203 204 205	Services  SAFETY DEVICES 150316100 Salaries and Benefits 150316101 Materials and Supplies 150316110 Services  BRIDGES AND CULV 150317100 Salaries and Benefits 150317101 Materials and Supplies 150317106 Misc Bridges	Detour Signs (\$2500)  Railway lights \$888 x4 = \$3552 plus Miscellaneous  VERTS  327 culverts in tp. Average lifespan is 30-35 years. Misc Culvert Failure replacements average 6-10 new culverts annually  Bridge study Required in 2022.(\$5000 every two years, raise \$2500 per year, 1st year(2021) transferred to Road Reserve, 2nd year (2022) transfer it out and add an additional \$2500). Invoice for 2020 Bridge Study	3,000 4,000 7,000 8,000	978 3,552 <b>4,530</b> 6,439	1,600 3,500 <b>5,100</b> 8,000
198 199 200 201 202 203 204 205	Services  SAFETY DEVICES 150316100 Salaries and Benefits 150316101 Materials and Supplies 150316110 Services  BRIDGES AND CULV 150317100 Salaries and Benefits 150317101 Materials and Supplies 150317106 Misc Bridges 150317110 Services	Detour Signs (\$2500)  Railway lights \$888 x4 = \$3552 plus Miscellaneous  VERTS  327 culverts in tp. Average lifespan is 30-35 years. Misc Culvert Failure replacements average 6-10 new culverts annually  Bridge study Required in 2022. (\$5000 every two years, raise \$2500 per year, 1st year(2021) transferred to Road Reserve, 2nd year (2022) transfer it out and add an additional \$2500). Invoice for 2020 Bridge Study was paid in 2021 when the invoice was received. Culvert installation-NBMCA Permit Required \$855	3,000 4,000 7,000 8,000	978 3,552 <b>4,530</b> 6,439	1,600 3,500 <b>5,100</b>
96 97 98 99 200 201 202 203 204 205	Services  SAFETY DEVICES 150316100 Salaries and Benefits 150316101 Materials and Supplies 150316110 Services  BRIDGES AND CULV 150317100 Salaries and Benefits 150317101 Materials and Supplies 150317101 Materials and Supplies 150317106 Misc Bridges  ROADSIDE MAINTE 150318100	Detour Signs (\$2500)  Railway lights \$888 x4 = \$3552 plus Miscellaneous  VERTS  327 culverts in tp. Average lifespan is 30-35 years. Misc Culvert Failure replacements average 6-10 new culverts annually  Bridge study Required in 2022. (\$5000 every two years, raise \$2500 per year, 1st year(2021) transferred to Road Reserve, 2nd year (2022) transfer it out and add an additional \$2500). Invoice for 2020 Bridge Study was paid in 2021 when the invoice was received. Culvert installation-NBMCA Permit Required \$855	3,000 4,000 7,000 8,000	978 3,552 <b>4,530</b> 6,439	1,600 3,500 <b>5,100</b> 8,000
999 999 200 201 202 203 204 205 206 207 208	Services  SAFETY DEVICES 150316100 Salaries and Benefits 150316101 Materials and Supplies 150316110 Services  BRIDGES AND CULV 150317100 Salaries and Benefits 150317101 Materials and Supplies 150317101 Materials and Supplies 150317106 Misc Bridges  150317110 Services  ROADSIDE MAINTE 150318100 Salaries and	Detour Signs (\$2500)  Railway lights \$888 x4 = \$3552 plus Miscellaneous  VERTS  327 culverts in tp. Average lifespan is 30-35 years. Misc Culvert Failure replacements average 6-10 new culverts annually  Bridge study Required in 2022. (\$5000 every two years, raise \$2500 per year, 1st year(2021) transferred to Road Reserve, 2nd year (2022) transfer it out and add an additional \$2500). Invoice for 2020 Bridge Study was paid in 2021 when the invoice was received. Culvert installation-NBMCA Permit Required \$855	3,000 4,000 7,000 8,000	978 3,552 <b>4,530</b> 6,439	1,600 3,500 <b>5,100</b> 8,000
999 999 200 201 202 203 204 205 206 207 208	Services  SAFETY DEVICES 150316100 Salaries and Benefits 150316101 Materials and Supplies 150316110 Services  BRIDGES AND CULV 150317100 Salaries and Benefits 150317101 Materials and Supplies 150317101 Materials and Supplies 150317106 Misc Bridges  ROADSIDE MAINTE 150318100	Detour Signs (\$2500)  Railway lights \$888 x4 = \$3552 plus Miscellaneous  VERTS  327 culverts in tp. Average lifespan is 30-35 years. Misc Culvert Failure replacements average 6-10 new culverts annually  Bridge study Required in 2022. (\$5000 every two years, raise \$2500 per year, 1st year(2021) transferred to Road Reserve, 2nd year (2022) transfer it out and add an additional \$2500). Invoice for 2020 Bridge Study was paid in 2021 when the invoice was received. Culvert installation-NBMCA Permit Required \$855	3,000 4,000 7,000 8,000	978 3,552 <b>4,530</b> 6,439	1,600 3,500 <b>5,100</b> 8,000
198 199 200 201 202 203 204 205	Services  SAFETY DEVICES 150316100 Salaries and Benefits 150316101 Materials and Supplies 150316110 Services  BRIDGES AND CULV 150317100 Salaries and Benefits 150317101 Materials and Supplies 150317101 Materials and Supplies 150317106 Misc Bridges  ROADSIDE MAINTE 150318100 Salaries and Benefits 150318100 Salaries and Benefits 150318101 Repairs &	Detour Signs (\$2500)  Railway lights \$888 x4 = \$3552 plus Miscellaneous  VERTS  327 culverts in tp. Average lifespan is 30-35 years. Misc Culvert Failure replacements average 6-10 new culverts annually  Bridge study Required in 2022. (\$5000 every two years, raise \$2500 per year, 1st year(2021) transferred to Road Reserve, 2nd year (2022) transfer it out and add an additional \$2500). Invoice for 2020 Bridge Study was paid in 2021 when the invoice was received. Culvert installation-NBMCA Permit Required \$855	3,000 4,000 7,000 8,000	978 3,552 <b>4,530</b> 6,439	1,600 3,500 <b>5,100</b> 8,000
198 198 199 200 201 202 203 204 205	Services  SAFETY DEVICES 150316100 Salaries and Benefits 150316101 Materials and Supplies 150316110 Services  BRIDGES AND CULV 150317100 Salaries and Benefits 150317101 Materials and Supplies 150317101 Materials and Supplies 150317106 Misc Bridges  150317110 Services  ROADSIDE MAINTE 150318100 Salaries and Benefits 150318101 Repairs & maintenance	Detour Signs (\$2500)  Railway lights \$888 x4 = \$3552 plus Miscellaneous  VERTS  327 culverts in tp. Average lifespan is 30-35 years. Misc Culvert Failure replacements average 6-10 new culverts annually  Bridge study Required in 2022. (\$5000 every two years, raise \$2500 per year, 1st year(2021) transferred to Road Reserve, 2nd year (2022) transfer it out and add an additional \$2500). Invoice for 2020 Bridge Study was paid in 2021 when the invoice was received. Culvert installation-NBMCA Permit Required \$855	3,000 4,000 7,000 8,000	978 3,552 <b>4,530</b> 6,439	1,600 3,500 <b>5,100</b> 8,000
198 199 200 201 202 203 204 205 206 207 208	Services  SAFETY DEVICES 150316100 Salaries and Benefits 150316101 Materials and Supplies 150316110 Services  BRIDGES AND CULV 150317100 Salaries and Benefits 150317101 Materials and Supplies 150317101 Misc Bridges 150317106 Misc Bridges  FOADSIDE MAINTE 150318100 Salaries and Benefits 150318101 Repairs & Maintenance mower	Detour Signs (\$2500)  Railway lights \$888 x4 = \$3552 plus Miscellaneous  VERTS  327 culverts in tp. Average lifespan is 30-35 years. Misc Culvert Failure replacements average 6-10 new culverts annually  Bridge study Required in 2022. (\$5000 every two years, raise \$2500 per year, 1st year(2021) transferred to Road Reserve, 2nd year (2022) transfer it out and add an additional \$2500). Invoice for 2020 Bridge Study was paid in 2021 when the invoice was received. Culvert installation-NBMCA Permit Required \$855	3,000 4,000 7,000 8,000	978 3,552 <b>4,530</b> 6,439	1,600 3,500 <b>5,100</b> 8,000
196 197 198 199 200 201 202 203 204 205 206 207 208	Services  SAFETY DEVICES 150316100 Salaries and Benefits 150316101 Materials and Supplies 150316110 Services  BRIDGES AND CULV 150317100 Salaries and Benefits 150317101 Materials and Supplies 150317101 Materials and Supplies 150317106 Misc Bridges  ROADSIDE MAINTE 150318100 Salaries and Benefits 150318101 Repairs & maintenance mower 150318106 Materials and	Detour Signs (\$2500)  Railway lights \$888 x4 = \$3552 plus Miscellaneous  VERTS  327 culverts in tp. Average lifespan is 30-35 years. Misc Culvert Failure replacements average 6-10 new culverts annually  Bridge study Required in 2022. (\$5000 every two years, raise \$2500 per year, 1st year(2021) transferred to Road Reserve, 2nd year (2022) transfer it out and add an additional \$2500). Invoice for 2020 Bridge Study was paid in 2021 when the invoice was received. Culvert installation-NBMCA Permit Required \$855	3,000 4,000 7,000 8,000	978 3,552 <b>4,530</b> 6,439	1,600 3,500 <b>5,100</b> 8,000
198 199 199 200 201 202 203 204 205 206 207 208	Services  SAFETY DEVICES 150316100 Salaries and Benefits 150316101 Materials and Supplies 150316110 Services  BRIDGES AND CULV 150317100 Salaries and Benefits 150317101 Materials and Supplies 150317101 Materials and Supplies 150317106 Misc Bridges  ROADSIDE MAINTE 150318100 Salaries and Benefits 150318101 Repairs & maintenance mower 150318106 Materials and Supplies	Detour Signs (\$2500)  Railway lights \$888 x4 = \$3552 plus Miscellaneous  VERTS  327 culverts in tp. Average lifespan is 30-35 years.Misc Culvert Failure replacements average 6-10 new culverts annually  Bridge study Required in 2022.(\$5000 every two years, raise \$2500 per year, 1st year(2021) transferred to Road Reserve, 2nd year (2022) transfer it out and add an additional \$2500). Invoice for 2020 Bridge Study was paid in 2021 when the invoice was received. Culvert installation-NBMCA Permit Required \$855	3,000 4,000 7,000 8,000 8,355	978 3,552 <b>4,530</b> 6,439	1,600 3,500 <b>5,100</b> 8,000
198 199 200 201 202 203 204 205 206 207 208	Services  SAFETY DEVICES 150316100 Salaries and Benefits 150316101 Materials and Supplies 150316110 Services  BRIDGES AND CULV 150317100 Salaries and Benefits 150317101 Materials and Supplies 150317101 Materials and Supplies 150317106 Misc Bridges  FOADSIDE MAINTE 150318100 Salaries and Benefits 150318101 Salaries and Supplies 150318106 Materials and Supplies 150318106 Materials and Supplies 150318106 Salaries and Senefits 150318106 Materials and Supplies 150318106 Salaries & Maintenance Mower 150318106 Materials and Supplies 150318110	Detour Signs (\$2500)  Railway lights \$888 x4 = \$3552 plus Miscellaneous  VERTS  327 culverts in tp. Average lifespan is 30-35 years.Misc Culvert Failure replacements average 6-10 new culverts annually  Bridge study Required in 2022.(\$5000 every two years, raise \$2500 per year, 1st year(2021) transferred to Road Reserve, 2nd year (2022) transfer it out and add an additional \$2500). Invoice for 2020 Bridge Study was paid in 2021 when the invoice was received. Culvert installation-  NBMCA Permit Required \$855  ENANCE  Mechanical Brushing Roadsides - THERE IS AN OPTIONAL BRUSHER ATTACHMENT FOR THE LOADER - ESTIMATED COST \$40k)	3,000 4,000 7,000 8,000 8,355	978 3,552 <b>4,530</b> 6,439	1,600 3,500 <b>5,100</b> 8,000
198 199 200 201 202 203 204 205 206 207 208 209	Services  SAFETY DEVICES 150316100 Salaries and Benefits 150316101 Materials and Supplies 150316110 Services  BRIDGES AND CULV 150317100 Salaries and Benefits 150317101 Materials and Supplies 150317101 Materials and Supplies 150317106 Misc Bridges  ROADSIDE MAINTE 150318100 Salaries and Benefits 150318101 Repairs & maintenance mower 150318106 Materials and Supplies	Detour Signs (\$2500)  Railway lights \$888 x4 = \$3552 plus Miscellaneous  VERTS  327 culverts in tp. Average lifespan is 30-35 years.Misc Culvert Failure replacements average 6-10 new culverts annually  Bridge study Required in 2022.(\$5000 every two years, raise \$2500 per year, 1st year(2021) transferred to Road Reserve, 2nd year (2022) transfer it out and add an additional \$2500). Invoice for 2020 Bridge Study was paid in 2021 when the invoice was received. Culvert installation-NBMCA Permit Required \$855  NANCE  Mechanical Brushing Roadsides - THERE IS AN OPTIONAL BRUSHER	3,000 4,000 7,000 8,000 8,355	978 3,552 <b>4,530</b> 6,439	1,600 3,500 5,100 8,000 14,000
198 199 200 201 202 203 204 205 206 207 208 209	Services  SAFETY DEVICES 150316100 Salaries and Benefits 150316101 Materials and Supplies 150316110 Services  BRIDGES AND CULV 150317100 Salaries and Benefits 150317101 Materials and Supplies 150317106 Misc Bridges 150317110 Services  ROADSIDE MAINTE 150318100 Salaries and Benefits 150318101 Repairs & maintenance mower 150318106 Materials and Supplies 150318106 Materials and Supplies 150318106 Services SNOWPLOWING	Detour Signs (\$2500)  Railway lights \$888 x4 = \$3552 plus Miscellaneous  VERTS  327 culverts in tp. Average lifespan is 30-35 years.Misc Culvert Failure replacements average 6-10 new culverts annually  Bridge study Required in 2022.(\$5000 every two years, raise \$2500 per year, 1st year(2021) transferred to Road Reserve, 2nd year (2022) transfer it out and add an additional \$2500). Invoice for 2020 Bridge Study was paid in 2021 when the invoice was received. Culvert installation-  NBMCA Permit Required \$855  ENANCE  Mechanical Brushing Roadsides - THERE IS AN OPTIONAL BRUSHER ATTACHMENT FOR THE LOADER - ESTIMATED COST \$40k)	3,000 4,000 7,000 8,000 8,355 16,355	978 3,552 4,530 6,439 187 6,627	1,600 3,500 5,100 8,000 14,000
198 199 200 201 202 203 204 205 207 208 209 210 211 212 213	Services  SAFETY DEVICES 150316100 Salaries and Benefits 150316101 Materials and Supplies 150316110 Services  BRIDGES AND CULV 150317100 Salaries and Benefits 150317101 Materials and Supplies 150317101 Materials and Supplies 150317106 Misc Bridges  FOADSIDE MAINTE 150318100 Salaries and Benefits 150318101 Services  ROADSIDE MAINTE 150318101 Services  Supplies 150318106 Services Supplies 150318100 Services SINOWPLOWING	Detour Signs (\$2500)  Railway lights \$888 x4 = \$3552 plus Miscellaneous  VERTS  327 culverts in tp. Average lifespan is 30-35 years.Misc Culvert Failure replacements average 6-10 new culverts annually  Bridge study Required in 2022.(\$5000 every two years, raise \$2500 per year, 1st year(2021) transferred to Road Reserve, 2nd year (2022) transfer it out and add an additional \$2500). Invoice for 2020 Bridge Study was paid in 2021 when the invoice was received. Culvert installation-  NBMCA Permit Required \$855  ENANCE  Mechanical Brushing Roadsides - THERE IS AN OPTIONAL BRUSHER ATTACHMENT FOR THE LOADER - ESTIMATED COST \$40k)	3,000 4,000 7,000 8,000 8,355 16,355	978 3,552 4,530 6,439 187 6,627	1,600 3,500 5,100 8,000 14,000
198 199 200 201 202 203 203 204 205 206 207 208 209 211 212 213 214	Services  SAFETY DEVICES 150316100 Salaries and Benefits 150316101 Materials and Supplies 150316110 Services  BRIDGES AND CULV 150317100 Salaries and Benefits 150317101 Materials and Supplies 150317101 Materials and Senefits 150317101 Services  ROADSIDE MAINTE 150318100 Services  ROADSIDE MAINTE 150318101 Repairs & maintenance mower 150318106 Materials and Supplies 150318106 Services  SNOWPLOWING 150318110 Services	Detour Signs (\$2500)  Railway lights \$888 x4 = \$3552 plus Miscellaneous  VERTS  327 culverts in tp. Average lifespan is 30-35 years.Misc Culvert Failure replacements average 6-10 new culverts annually  Bridge study Required in 2022.(\$5000 every two years, raise \$2500 per year, 1st year(2021) transferred to Road Reserve, 2nd year (2022) transfer it out and add an additional \$2500). Invoice for 2020 Bridge Study was paid in 2021 when the invoice was received. Culvert installation-  NBMCA Permit Required \$855  ENANCE  Mechanical Brushing Roadsides - THERE IS AN OPTIONAL BRUSHER ATTACHMENT FOR THE LOADER - ESTIMATED COST \$40k)	3,000 4,000 7,000 8,000 8,355 16,355	978 3,552 4,530 6,439 187 6,627	1,600 3,500 5,100 8,000 14,000
998 1998 1999 2000 2011 2022 2033 204 205 206 207 208 209 2110 2112 213 214	Services  SAFETY DEVICES 150316100 Salaries and Benefits 150316101 Materials and Supplies 150316110 Services  BRIDGES AND CULV 150317100 Salaries and Benefits 150317101 Materials and Supplies 150317101 Materials and Supplies 150317106 Misc Bridges  FOADSIDE MAINTE 150318100 Salaries and Benefits 150318101 Services  ROADSIDE MAINTE 150318101 Services  Supplies 150318106 Services Supplies 150318100 Services SINOWPLOWING	Detour Signs (\$2500)  Railway lights \$888 x4 = \$3552 plus Miscellaneous  VERTS  327 culverts in tp. Average lifespan is 30-35 years.Misc Culvert Failure replacements average 6-10 new culverts annually  Bridge study Required in 2022.(\$5000 every two years, raise \$2500 per year, 1st year(2021) transferred to Road Reserve, 2nd year (2022) transfer it out and add an additional \$2500). Invoice for 2020 Bridge Study was paid in 2021 when the invoice was received. Culvert installation-  NBMCA Permit Required \$855  ENANCE  Mechanical Brushing Roadsides - THERE IS AN OPTIONAL BRUSHER ATTACHMENT FOR THE LOADER - ESTIMATED COST \$40k)	3,000 4,000 7,000 8,000 8,355 16,355	978 3,552 4,530 6,439 187 6,627	1,600 3,500 <b>5,100</b> 8,000
96 97 98 99 90 201 202 203 204 205 206 207 208 209 211 211 212 213 214	Services  SAFETY DEVICES 150316100 Salaries and Benefits 150316101 Materials and Supplies 150316110 Services  BRIDGES AND CULV 150317100 Salaries and Benefits 150317101 Materials and Supplies 150317101 Misc Bridges  150317106 Misc Bridges  Services  ROADSIDE MAINTE 150318100 Salaries and Benefits 150318101 Services  Supplies 150318101 Services  Services  SHOWPLOWING 150319100 Salaries and Benefits 150319100 Salaries and Benefits 150319100 Salaries and Benefits 150319101 Materials and Benefits	Detour Signs (\$2500)  Railway lights \$888 x4 = \$3552 plus Miscellaneous  VERTS  327 culverts in tp. Average lifespan is 30-35 years.Misc Culvert Failure replacements average 6-10 new culverts annually  Bridge study Required in 2022.(\$5000 every two years, raise \$2500 per year, 1st year(2021) transferred to Road Reserve, 2nd year (2022) transfer it out and add an additional \$2500). Invoice for 2020 Bridge Study was paid in 2021 when the invoice was received. Culvert installation-  NBMCA Permit Required \$855  ENANCE  Mechanical Brushing Roadsides - THERE IS AN OPTIONAL BRUSHER ATTACHMENT FOR THE LOADER - ESTIMATED COST \$40k)	3,000 4,000 7,000 8,000 8,355 16,355	978 3,552 4,530 6,439 187 6,627	1,600 3,500 5,100 8,000 14,000
196 197 198 199 200 201 202 203 204 205 206 207 208 209 210 211 212 213 214	Services  SAFETY DEVICES 150316100 Salaries and Benefits 150316101 Materials and Supplies 150316110 Services  BRIDGES AND CULV 150317100 Salaries and Benefits 150317101 Materials and Supplies 150317101 Materials and Supplies 150317106 Misc Bridges  ROADSIDE MAINTE 150318100 Salaries and Benefits 150318101 Repairs & maintenance mower 150318101 Repairs & maintenance mower 150318105 Services  SNOWPLOWING 150319100 Salaries and Salaries and Seprices  SNOWPLOWING 150319100 Salaries and Salaries and Senefits 150319100 Salaries and Senefits 150319101	Detour Signs (\$2500)  Railway lights \$888 x4 = \$3552 plus Miscellaneous  VERTS  327 culverts in tp. Average lifespan is 30-35 years.Misc Culvert Failure replacements average 6-10 new culverts annually  Bridge study Required in 2022.(\$5000 every two years, raise \$2500 per year, 1st year(2021) transferred to Road Reserve, 2nd year (2022) transfer it out and add an additional \$2500). Invoice for 2020 Bridge Study was paid in 2021 when the invoice was received. Culvert installation-  NBMCA Permit Required \$855  ENANCE  Mechanical Brushing Roadsides - THERE IS AN OPTIONAL BRUSHER ATTACHMENT FOR THE LOADER - ESTIMATED COST \$40k)	3,000 4,000 7,000 8,000 8,355 16,355	978 3,552 <b>4,530</b> 6,439	1,600 3,500 5,100 8,000 14,000

	150320100				
	Salaries and				
219	Benefits 150320101				
	Materials and		36,000	32,479	32,000
220 221	Supplies	3000T @ 11.00 plus 200T of A gravel for ice storms @\$11.00/T	36,000	22.470	22.000
	ICE BLADING		36,000	32,479	32,000
	150321100				
223	Salaries and Benefits				
224	_		0	0	0
225	THAW CULVERTS 150322100				
	Salaries and				
226	Benefits 150322101				
	Materials and				
227	Supplies		0	0	0
_	STAND BY WAGES				
	150323100 Salaries and	Nov 1 - Apr 30 weekends only @\$72 per weekend/per worker on standby,	4,475	3,033	3,500
230	Benefits	Current Standby Rate is \$4.61. Includes WSIB/EHT and CPP as of 2021	4,473	3,033	3,300
231	AAAINI DD. EVDENDI	TUDES	4,475	3,033	3,500
232	MAIN RD. EXPENDED 150324100	ITUKES			
	Salaries and				
233	Benefits 150324101				
	Material &				
234	Supplies 150324106				
235	Misc.				
236	150324110 Services				
237			0	0	0
238	TRUCK EXPENDITU	RES			
	Salaries and				
239	Benefits				
	150325101 Repair and	Standard Repair, new tires, auger chains, clutch brake, differntial Exhaust	25,000	28,912	20,000
240		Gas Cooler, Engine Repairs.			
241	Fuel and Oil	Estimated for two trucks	25,000	20,403	25,000
242	]		50,000	49,315	45,000
243	GRADER EXPENDIT 150326100	UKES			
244	Salaries and Benefits				
244	150326101				
245	Repair and		4,000	2,851	4,000
243	Maintenance 150326106		0.000	7 224	0.000
	Fuel and Oil	DEF fluid Required, Tier E Engine on New Grader	8,000	7,231 <b>10,083</b>	8,000
247 248	LOADER/HOE EXPE	NDITURES	12,000	10,083	12,000
	150327100 Salaries and				
249	Benefits				
	150327101	Note that covering at landfill is very hard on loader tires. New Set of Tires	5,500	6,828	3,000
250	150327101 Repair/Maint 150327106	Note that covering at landfill is very hard on loader tires. New Set of Tires  Annually		·	-
250 251	Repair/Maint	_ ·	5,500	4,953	5,500
250 251 252	Repair/Maint 150327106 Fuel and Oil	_ ·		·	-
250 251 252	Repair/Maint 150327106 Fuel and Oil STEAM JENNY 150328100	_ ·	5,500	4,953	5,500
250 251 252 253	Repair/Maint 150327106 Fuel and Oil	_ ·	5,500	4,953	5,500
250 251 252 253	Repair/Maint 150327106 Fuel and Oil STEAM JENNY 150328100 Salaries and Benefits 150328101	_ ·	5,500	4,953	5,500
250 251 252 253	Repair/Maint 150327106 Fuel and Oil STEAM JENNY 150328100 Salaries and Benefits	_ ·	5,500	4,953	5,500
250 251 252 253 254 255	Repair/Maint 150327106 Fuel and Oil  STEAM JENNY 150328100 Salaries and Benefits 150328101 Repair and Maintenance 150328106	Annually  None anticipated	5,500	4,953	5,500
250 251 252 253 254 255 256 257	Repair/Maint 150327106 Fuel and Oil  STEAM JENNY 150328100 Salaries and Benefits 150328101 Repair and Maintenance 150328106 Fuel and Oil	None anticipated  Propane 4 x \$124	5,500 11,000	4,953 11,782	5,500 <b>8,500</b>
250 251 252 253 254 255 256 257	Repair/Maint 150327106 Fuel and Oil STEAM JENNY 150328100 Salaries and Benefits 150328101 Repair and Maintenance 150328106 Fuel and Oil	None anticipated  Propane 4 x \$124	5,500 11,000 500	4,953 11,782	5,500 <b>8,500</b> 500
250 251 252 253 254 255 256 257 258	Repair/Maint 150327106 Fuel and Oil  STEAM JENNY 150328100 Salaries and Benefits 150328101 Repair and Maintenance 150328106 Fuel and Oil  PROJECTS AND IMM 1503292100 Salaries and	None anticipated  Propane 4 x \$124	5,500 11,000 500	4,953 11,782	5,500 <b>8,500</b> 500
250 251 252 253 254 255 256 257	Repair/Maint 150327106 Fuel and Oil  STEAM JENNY 150328100 Salaries and Benefits 150328101 Repair and Maintenance 150328106 Fuel and Oil  PROJECTS AND IMI 1503292100 Salaries and Benefits	None anticipated  Propane 4 x \$124	5,500 11,000 500	4,953 11,782	5,500 <b>8,500</b> 500
250 251 252 253 254 255 257 256 257 258	Repair/Maint 150327106 Fuel and Oil  STEAM JENNY 150328100 Salaries and Benefits 150328101 Repair and Maintenance 150328106 Fuel and Oil  PROJECTS AND IMI 1503292100 Salaries and Benefits 150329101 Materials and	None anticipated  Propane 4 x \$124	5,500 11,000 500	4,953 11,782	5,500 <b>8,500</b> 500
250 251 252 253 254 255 257 256 257 258	Repair/Maint 150327106 Fuel and Oil  STEAM JENNY 150328100 Salaries and Benefits 150328101 Repair and Maintenance 150328106 Fuel and Oil  PROJECTS AND IMI 1503292100 Salaries and Benefits 1503292101 Materials and Supplies	None anticipated  Propane 4 x \$124	5,500 11,000 500	4,953 11,782	5,500 <b>8,500</b> 500
250 251 252 253 254 255 257 256 257 258	Repair/Maint 150327106 Fuel and Oil  STEAM JENNY 150328100 Salaries and Benefits 150328101 Repair and Maintenance 150328106 Fuel and Oil  PROJECTS AND IMI 1503292100 Salaries and Benefits 150329110 Materials and Supplies 150329109 Equip. Charges	None anticipated  Propane 4 x \$124	5,500 11,000 500	4,953 11,782	5,500 <b>8,500</b> 500
250 251 252 253 254 255 256 257 258 259 260 261	Repair/Maint 150327106 Fuel and Oil  STEAM JENNY 150328100 Salaries and Benefits 150328101 Repair and Maintenance 150328106 Fuel and Oil  PROJECTS AND IMI 1503292100 Salaries and Benefits 150329111 Materials and Supplies 150329109 Equip. Charges 150329110	None anticipated  Propane 4 x \$124	5,500 11,000 500	4,953 11,782	5,500 <b>8,500</b> 500
250 251 252 253 254 255 256 257 258 260 261 262 263	Repair/Maint 150327106 Fuel and Oil  STEAM JENNY 150328100 Salaries and Benefits 150328101 Repair and Maintenance 150328106 Fuel and Oil  PROJECTS AND IMI 1503292100 Salaries and Benefits 150329110 Materials and Supplies 150329109 Equip. Charges	None anticipated Propane 4 x \$124 PROVEMENTS	5,500 11,000 500 500	4,953 11,782 0	5,500 <b>8,500</b> 500 500
250 251 252 253 254 255 256 257 258 259 260 261 262 263 264	Repair/Maint 150327106 Fuel and Oil  STEAM JENNY 150328100 Salaries and Benefits 150328101 Repair and Maintenance 150328106 Fuel and Oil  PROJECTS AND IMI 1503292100 Salaries and Benefits 150329111 Materials and Supplies 150329109 Equip. Charges 150329110	Annually  None anticipated  Propane 4 x \$124  PROVEMENTS  TOTAL ROADS	5,500 11,000 500	4,953 11,782 0	5,500 <b>8,500</b> 500
250 251 252 253 254 255 256 257 258 259 260 261 262 263 264 262	Repair/Maint 150327106 Fuel and Oil  STEAM JENNY 150328100 Salaries and Benefits 150328101 Repair and Maintenance 150328106 Fuel and Oil  PROJECTS AND IMM 1503292100 Salaries and Benefits 150329101 Materials and Supplies 150329100 County Charges 150329100 Outside Services	None anticipated Propane 4 x \$124 PROVEMENTS	5,500 11,000 500 500	4,953 11,782 0	5,500 <b>8,500</b> 500 500
250 251 252 253 254 255 256 257 258 259 260 261 262 263 264 262	Repair/Maint 150327106 Fuel and Oil  STEAM JENNY 150328100 Salaries and Benefits 150328101 Repair and Maintenance 150328106 Fuel and Oil  PROJECTS AND IMI 1503292100 Salaries and Benefits 150329101 Materials and Supplies 150329100 Outside Services	None anticipated Propane 4 x \$124  PROVEMENTS  TOTAL ROADS ENVIRONMENTAL SERVICES	5,500 11,000 500 500 0 747,344	0 4,953 11,782 0 498,464	5,500 8,500 500 500 510,093
250 251 252 253 254 255 256 257 258 260 261 262 263 264 265 266	Repair/Maint 150327106 Fuel and Oil  STEAM JENNY 150328100 Salaries and Benefits 150328101 Repair and Maintenance 150328106 Fuel and Oil  PROJECTS AND IMI 1503292100 Salaries and Benefits 150329110 Materials and Supplies 150329109 Equip. Charges 150329110 Outside Services	Annually  None anticipated  Propane 4 x \$124  PROVEMENTS  TOTAL ROADS	5,500 11,000 500 500	4,953 11,782 0	5,500 <b>8,500</b> 500 500
250 251 252 253 254 255 256 257 258 260 261 262 263 264 265 266	Repair/Maint 150327106 Fuel and Oil  STEAM JENNY 150328100 Salaries and Benefits 150328101 Repair and Maintenance 150328106 Fuel and Oil  PROJECTS AND IMM 1503292100 Salaries and Benefits 150329101 Materials and Supplies 150329100 Outside Services  LANDFILL 150400100 Salaries and Benefits 150329110 Outside Services	None anticipated  Propane 4 x \$124  PROVEMENTS  TOTAL ROADS  ENVIRONMENTAL SERVICES  Staff, including students and costs for Roads to dump and cover (4 hrs/every 2 wks).	5,500 11,000 500 500 0 747,344	0 0 498,464	5,500 8,500 500 500 510,093
250 251 252 253 254 255 256 257 258 259 260 261 262 263 264 265 266	Repair/Maint 150327106 Fuel and Oil  STEAM JENNY 150328100 Salaries and Benefits 150328101 Repair and Maintenance 150328106 Fuel and Oil  PROJECTS AND IMI 1503292100 Salaries and Benefits 150329110 Materials and Supplies 150329109 Equip. Charges 150329110 Outside Services	None anticipated  Propane 4 x \$124  PROVEMENTS  TOTAL ROADS  ENVIRONMENTAL SERVICES  Staff, including students and costs for Roads to dump and cover (4	5,500 11,000 500 500 0 747,344	0 4,953 11,782 0 498,464	5,500 8,500 500 500 510,093
250 251 252 253 254 255 256 257 258 259 260 261 262 263 264 265 266	Repair/Maint 150327106 Fuel and Oil  STEAM JENNY 150328100 Salaries and Benefits 150328101 Repair and Maintenance 150328106 Fuel and Oil  PROJECTS AND IMI 1503292100 Salaries and Benefits 150329101 Materials and Supplies 150329100 Outside Services  LANDFILL 150400100 Salaries and Benefits 150329110 Outside Services	None anticipated  Propane 4 x \$124  PROVEMENTS  TOTAL ROADS  ENVIRONMENTAL SERVICES  Staff, including students and costs for Roads to dump and cover (4 hrs/every 2 wks).  Signage, pass cards \$275 etc. Calcium (10 bags - \$500), paint and repairs	5,500 11,000 500 500 0 747,344	0 0 498,464	5,500 8,500 500 500 510,093
250 251 252 253 254 255 256 257 258 259 260 261 262 263 264 265 266	Repair/Maint 150327106 Fuel and Oil  STEAM JENNY 150328100 Salaries and Benefits 150328101 Repair and Maintenance 150328106 Fuel and Oil  PROJECTS AND IMI 1503292100 Salaries and Benefits 150329101 Materials and Supplies 150329100 Outside Services  LANDFILL 150400100 Salaries and Benefits 150329110 Outside Services	None anticipated  Propane 4 x \$124  PROVEMENTS  TOTAL ROADS  ENVIRONMENTAL SERVICES  Staff, including students and costs for Roads to dump and cover (4 hrs/every 2 wks).  Signage, pass cards \$275 etc. Calcium (10 bags - \$500), paint and repairs	5,500 11,000 500 500 500 41,925 3,000	4,953 11,782  0 0 498,464  36,213 7,032	5,500 8,500 500 500 510,093 42,521 11,000
250 251 252 253 254 255 256 257 258 259 260 261 262 263 264 265 266 267 268	Repair/Maint 150327106 Fuel and Oil  STEAM JENNY 150328100 Salaries and Benefits 150328101 Repair and Maintenance 150328106 Fuel and Oil  PROJECTS AND IMI 1503292100 Salaries and Benefits 150329101 Materials and Supplies 150329100 Outside Services  LANDFILL 150400100 Salaries and Benefits 150329110 Outside Services	None anticipated  Propane 4 x \$124  PROVEMENTS  TOTAL ROADS  ENVIRONMENTAL SERVICES  Staff, including students and costs for Roads to dump and cover (4 hrs/every 2 wks).  Signage, pass cards \$275 etc. Calcium (10 bags - \$500), paint and repairs to buildings \$1200, Fridge freon removal \$1000,  Mileage for courses, inspections, pick up supplies	5,500 11,000 500 500 500 41,925 3,000	4,953 11,782  0 0 498,464  36,213 7,032	5,500 8,500 500 500 510,093 42,521 11,000
250 251 252 253 254 255 256 257 258 259 260 261 262 263 264 265 266 267 268	Repair/Maint 150327106 Fuel and Oil  STEAM JENNY 150328100 Salaries and Benefits 150328101 Repair and Maintenance 150328106 Fuel and Oil  PROJECTS AND IMI 1503292100 Salaries and Benefits 150329101 Materials and Supplies 150329101 Outside Services  LANDFILL 150400100 Salaries and Benefits 150329100 Outside Services	None anticipated  Propane 4 x \$124  PROVEMENTS  TOTAL ROADS  ENVIRONMENTAL SERVICES  Staff, including students and costs for Roads to dump and cover (4 hrs/every 2 wks).  Signage, pass cards \$275 etc. Calcium (10 bags - \$500), paint and repairs to buildings \$1200, Fridge freon removal \$1000,  Mileage for courses, inspections, pick up supplies  No Cell	5,500 11,000 500 500 747,344 41,925 3,000	4,953 11,782  0 0 498,464  36,213 7,032 465	5,500 8,500 500 500 510,093 42,521 11,000 700
250 251 252 253 254 255 256 257 258 259 260 261 262 263 264 265 266 267 268	Repair/Maint 150327106 Fuel and Oil  STEAM JENNY 150328100 Salaries and Benefits 150328101 Repair and Maintenance 150328106 Fuel and Oil  PROJECTS AND IMI 1503292100 Salaries and Benefits 150329101 Materials and Supplies 150329100 Outside Services  LANDFILL 150400100 Salaries and Benefits 150329110 Materials and Supplies 150329110 Outside Services	None anticipated  Propane 4 x \$124  PROVEMENTS  TOTAL ROADS  ENVIRONMENTAL SERVICES  Staff, including students and costs for Roads to dump and cover (4 hrs/every 2 wks).  Signage, pass cards \$275 etc. Calcium (10 bags - \$500), paint and repairs to buildings \$1200, Fridge freon removal \$1000,  Mileage for courses, inspections, pick up supplies	5,500 11,000 500 500 500 41,925 3,000	4,953 11,782  0 0 498,464  36,213 7,032	5,500 8,500 500 500 510,093 42,521 11,000
250 251 252 253 254 255 256 257 258 259 260 261 262 263 264 265 266 267 268 269 270	Repair/Maint 150327106 Fuel and Oil  STEAM JENNY 150328100 Salaries and Benefits 150328101 Repair and Maintenance 150328106 Fuel and Oil  PROJECTS AND IMI 1503292100 Salaries and Benefits 150329101 Materials and Supplies 150329109 Charges 150329109 Outside Services  LANDFILL 150400100 Materials and Supplies 15032910 Outside Services  LANDFILL 150400101 Materials and Supplies 150400102 Mileage Expenses 150400103 Communications 150400104 WSIB & EHT 150400105 Seminars and	None anticipated  Propane 4 x \$124  PROVEMENTS  TOTAL ROADS  ENVIRONMENTAL SERVICES  Staff, including students and costs for Roads to dump and cover (4 hrs/every 2 wks).  Signage, pass cards \$275 etc. Calcium (10 bags - \$500), paint and repairs to buildings \$1200, Fridge freon removal \$1000,  Mileage for courses, inspections, pick up supplies  No Cell	5,500 11,000 500 500 747,344 41,925 3,000	4,953 11,782  0 0 498,464  36,213 7,032 465	5,500 8,500 500 500 510,093 42,521 11,000 700
250 251 252 253 254 255 256 257 258 259 260 261 262 263 264 265 266 267 268 269 270	Repair/Maint 150327106 Fuel and Oil  STEAM JENNY 150328100 Salaries and Benefits 150328101 Repair and Maintenance 150328106 Fuel and Oil  PROJECTS AND IMI 1503292100 Salaries and Benefits 150329101 Materials and Supplies 150329100 Outside Services  LANDFILL 150400100 Salaries and Benefits 150329110 Outside Services	None anticipated  Propane 4 x \$124  PROVEMENTS  TOTAL ROADS  ENVIRONMENTAL SERVICES  Staff, including students and costs for Roads to dump and cover (4 hrs/every 2 wks).  Signage, pass cards \$275 etc. Calcium (10 bags - \$500), paint and repairs to buildings \$1200, Fridge freon removal \$1000,  Mileage for courses, inspections, pick up supplies  No Cell	5,500 11,000 500 500 500 747,344 41,925 3,000 700	4,953 11,782  0 0 498,464  36,213 7,032 465  1,905	5,500 8,500 500 500 510,093 42,521 11,000 700
250 251 252 253 254 255 256 257 258 259 260 261 262 263 264 265 266 267 268 269 270 271	Repair/Maint 150327106 Fuel and Oil  STEAM JENNY 150328100 Salaries and Benefits 150328101 Repair and Maintenance 150328106 Fuel and Oil  PROJECTS AND IMI 1503292100 Salaries and Benefits 150329110 Materials and Supplies 150329110 Outside Services  LANDFILL 150400100 Salaries and Benefits 150329101 Materials and Supplies 150329100 Outside Services	None anticipated  Propane 4 x \$124  PROVEMENTS  TOTAL ROADS  ENVIRONMENTAL SERVICES  Staff, including students and costs for Roads to dump and cover (4 hrs/every 2 wks).  Signage, pass cards \$275 etc. Calcium (10 bags - \$500), paint and repairs to buildings \$1200, Fridge freon removal \$1000,  Mileage for courses, inspections, pick up supplies  No Cell	5,500 11,000 500 500 500 747,344 41,925 3,000 700	4,953 11,782  0 0 498,464  36,213 7,032 465	5,500 8,500 500 500 510,093 42,521 11,000 700
250 251 252 253 254 255 256 257 258 259 260 261 262 263 264 265 266 267 268 269 270 271	Repair/Maint 150327106 Fuel and Oil  STEAM JENNY 150328100 Salaries and Benefits 150328101 Repair and Maintenance 150328106 Fuel and Oil  PROJECTS AND IMI 1503292100 Salaries and Benefits 150329110 Materials and Supplies 150329100 Coutside Services  LANDFILL 150400100 Salaries and Benefits 150329110 Outside Services  LANDFILL 150400100 Salaries and Benefits 150400101 Materials and Supplies 150400102 Mileage Expenses 150400103 Communications 150400104 WSIB & EHT 150400105 Seminars and Workshops 150400106 Misc	None anticipated  Propane 4 x \$124  PROVEMENTS  TOTAL ROADS  ENVIRONMENTAL SERVICES  Staff, including students and costs for Roads to dump and cover (4 hrs/every 2 wks).  Signage, pass cards \$275 etc. Calcium (10 bags - \$500), paint and repairs to buildings \$1200, Fridge freon removal \$1000,  Mileage for courses, inspections, pick up supplies  No Cell  Approx 5.28%	5,500 11,000 500 500 500 747,344 41,925 3,000 700	4,953 11,782  0 0 498,464  36,213 7,032 465  1,905	5,500 8,500 500 500 510,093 42,521 11,000 700
250 251 252 253 254 255 256 257 258 259 260 261 262 263 264 265 266 267 268 269 270 271	Repair/Maint 150327106 Fuel and Oil  STEAM JENNY 150328100 Salaries and Benefits 150328101 Repair and Maintenance 150328106 Fuel and Oil  PROJECTS AND IMI 1503292100 Salaries and Benefits 150329101 Materials and Supplies 150329100 Outside Services  LANDFILL 150400100 Salaries and Benefits 150329110 Materials and Supplies 150329110 Outside Services  LANDFILL 150400100 Salaries and Benefits 150400101 Materials and Supplies 150400101 Materials and Supplies 150400103 Seminars and Supplies 150400103 Seminars and Workshops 150400105 Seminars and Workshops 150400106	None anticipated  Propane 4 x \$124  PROVEMENTS  TOTAL ROADS  ENVIRONMENTAL SERVICES  Staff, including students and costs for Roads to dump and cover (4 hrs/every 2 wks).  Signage, pass cards \$275 etc. Calcium (10 bags - \$500), paint and repairs to buildings \$1200, Fridge freon removal \$1000,  Mileage for courses, inspections, pick up supplies  No Cell  Approx 5.28%	5,500 11,000 500 500 500 747,344 41,925 3,000 700	4,953 11,782  0 0 498,464  36,213 7,032 465  1,905	5,500 8,500 500 500 510,093 42,521 11,000 700
250 251 252 253 254 255 256 257 258 259 260 261 262 263 264 265 266 267 268 269 270 271	Repair/Maint 150327106 Fuel and Oil  STEAM JENNY 150328100 Salaries and Benefits 150328101 Repair and Maintenance 150328106 Fuel and Oil  PROJECTS AND IMI 1503292100 Salaries and Benefits 150329110 Materials and Supplies 150329101 Outside Services  LANDFILL 150400100 Salaries and Benefits 150329101 Materials and Supplies 150329100 Outside Services  LANDFILL 150400100 Salaries and Supplies 150400101 Materials and Supplies 150400102 Mileage Expenses 150400103 Communications 150400104 WSIB & EHT 150400105 Seminars and Workshops 150400106 Misc	None anticipated  Propane 4 x \$124  PROVEMENTS  TOTAL ROADS  ENVIRONMENTAL SERVICES  Staff, including students and costs for Roads to dump and cover (4 hrs/every 2 wks).  Signage, pass cards \$275 etc. Calcium (10 bags - \$500), paint and repairs to buildings \$1200, Fridge freon removal \$1000,  Mileage for courses, inspections, pick up supplies  No Cell  Approx 5.28%  Advertising, flyers, etc Job Ad and Flyer for Student	5,500 11,000 500 500 500 747,344 41,925 3,000 700 2,214 200	4,953 11,782  0 0 498,464  36,213 7,032 465  1,905 100 121	5,500 8,500 500 500 510,093 42,521 11,000 700 2,317 200
250 251 252 253 254 255 256 257 258 259 260 261 262 263 264 265 266 267 268 269 270 271	Repair/Maint 150327106 Fuel and Oil  STEAM JENNY 150328100 Salaries and Benefits 150328101 Repair and Maintenance 150328106 Fuel and Oil  PROJECTS AND IMI 1503292100 Salaries and Benefits 150329110 Materials and Supplies 150329109 Equip. Charges 15032910 Outside Services  LANDFILL 150400101 Materials and Supplies 150400102 Mileage Expenses 150400103 Communications 150400104 WSIB & EHT 150400105 Seminars and Workshops 150400106 Misc	None anticipated  Propane 4 x \$124  PROVEMENTS  TOTAL ROADS  ENVIRONMENTAL SERVICES  Staff, including students and costs for Roads to dump and cover (4 hrs/every 2 wks).  Signage, pass cards \$275 etc. Calcium (10 bags - \$500), paint and repairs to buildings \$1200, Fridge freon removal \$1000,  Mileage for courses, inspections, pick up supplies  No Cell  Approx 5.28%	5,500 11,000 500 500 500 747,344 41,925 3,000 700 2,214 200	4,953 11,782  0 0 498,464  36,213 7,032 465  1,905 100 121	5,500 8,500 500 500 510,093 42,521 11,000 700 2,317 200

275	150400110	Miller Urso Survey of Landfill - last done 2018 due every 5 yrs (next 2023).			
	Outside Services 150400113	Work done to tipping edge.	2,948	2,144	2,998
276	1500400114	Approx 6.83%		,	
277	Group Insurance Landfill				
278	150400126 150400132	Tax Write Off for Landfill	800	713	775
279	Capital Expenditures				0
	150400133 Transfer to		20,000	2,200	2,200
280	Reserves 150400146	For Landfill Closure.  2021 monitoring expected to be - \$11,600 Well Monitoring and Lab	.,	,	
281	Monitoring of Wells	Analysis, monitoring report is \$4400 (\$2200 raised in 2020 from reserves - see above), Capacity Review Letter due in 2023.	16,000	11,189	12,000
	150400147	<i>"</i> · ·	1,000	538	1,000
202	Recycling Other 150400175	Includes hazardous waste disposal (\$560), Metal, WEEE, Tires.	40.000	7.252	12.000
283	Blue Box Recycling	Miller Waste Recycling - Number may change depending on Single Stream Recycling	10,000	7,253	12,000
	150400187 Landfill Pension				
284	150400183	All pension is budgeted under Admin.	3,000	1,186	1,500
285 286	Compaction	Operational costs of compactor, fuel, repairs, parts etc.	108,837	75,423	97,061
287	450500400	HEALTH SERVICES			
	150500100 Salaries and		6,610	5,812	6,200
288	Benefits Cemetery	Includes gravedigger.			
	150500101 Materials and		500	476	500
289	Supplies Cemetery	Locate/replace caps and pins, Lawntractor repair, Lawntractor gas			
290	150500102 Mileage expense		250	258	250
291	150500104 WSIB & EHT	Approx 5.28%	351	307	326
292	150500108 Health Unit	2020 Levy to Calvin was \$18,634. Decrease of -8.06%.	17,133	17,133	18,634
293	150500109 Equip. Charges		450		450
	150500110 Outside Services	Possible tree removal, damage, headstone repair	500		500
295	150500113 CPP & UIC	Approx. 6.83%	467	412	421
296 297	1	SOCIAL SERVICES	26,261	24,398	27,281
	150600110 DNSSAB	2020 levy was \$237,881 (increase + 1.92%).	242,459	237,890	237,881
230	150600111	To begin budgeting funds for 25 year commitment to Seniors Home.  Estimated Total from 2016 is \$3,809,500 over 25 years split between 4			
	Mattawa Seniors	local municipalities. Based on 2011 population Calvin's population (568)	11,568		13,496
299	Home	our annual portion is \$578,400.43/25 yrs = \$23,136.07/yr/12 =\$1928.01/mth x 6 mths beginning in July 2021			
300	150600112	2021 Levy apportionments. 2021 increase over 2020 is 4.41%. 2019 Levy is	50,357	40 220	
	Casselholme	\$46,809. 2018 Levy was \$42,739 (increase of 9.5%)	30,337	48,228	48,228
	150600168 Mattawa Hosp	\$2500 annually - Dr. Recruitment and \$1250 Dr. incentive ( 6 yr period to	2,500	2,500	48,228 2,500
	150600168				
301	150600168 Mattawa Hosp Staff Recruitment	\$2500 annually - Dr. Recruitment and \$1250 Dr. incentive ( 6 yr period to			
301	150600168 Mattawa Hosp Staff Recruitment 150600181 Transfer to	\$2500 annually - Dr. Recruitment and \$1250 Dr. incentive ( 6 yr period to 2020/21)  Annual payments estimated to be \$23,136.07 (calculation made a number	2,500	2,500 <b>23,136</b>	2,500 <b>23,136</b>
301	150600168 Mattawa Hosp Staff Recruitment 150600181 Transfer to Reserve Mattawa Seniors Home	\$2500 annually - Dr. Recruitment and \$1250 Dr. incentive ( 6 yr period to 2020/21)  Annual payments estimated to be \$23,136.07 (calculation made a number of years ago). Raised in advance to help reduce the amount to be collected	2,500	2,500	2,500
301 302 303 304	150600168 Mattawa Hosp Staff Recruitment 150600181 Transfer to Reserve Mattawa Seniors Home	\$2500 annually - Dr. Recruitment and \$1250 Dr. incentive ( 6 yr period to 2020/21)  Annual payments estimated to be \$23,136.07 (calculation made a number of years ago). Raised in advance to help reduce the amount to be collected when payment is required.  RECREATION EXPENSE	2,500	2,500 <b>23,136</b>	2,500 <b>23,136</b>
301 302 303	150600168 Mattawa Hosp Staff Recruitment 150600181 Transfer to Reserve Mattawa Seniors Home 150700100 Salaries and Benefits 150700101	\$2500 annually - Dr. Recruitment and \$1250 Dr. incentive ( 6 yr period to 2020/21)  Annual payments estimated to be \$23,136.07 (calculation made a number of years ago). Raised in advance to help reduce the amount to be collected when payment is required.  RECREATION EXPENSE  Student wages are included here.  Janitorial supplies, lawn equip. repair and gas, tools, maintenance,	2,500 23,136 330,020 57,662	2,500 23,136 311,754 48,250	2,500 23,136 325,241 49,489
301 302 303 304 305	150600168 Mattawa Hosp Staff Recruitment 150600181 Transfer to Reserve Mattawa Seniors Home 150700100 Salaries and Benefits 150700101 Materials and Supplies	\$2500 annually - Dr. Recruitment and \$1250 Dr. incentive ( 6 yr period to 2020/21)  Annual payments estimated to be \$23,136.07 (calculation made a number of years ago). Raised in advance to help reduce the amount to be collected when payment is required.  RECREATION EXPENSE  Student wages are included here.	2,500 23,136 330,020	2,500 23,136 311,754	2,500 23,136 325,241
301 302 303 304 305	150600168 Mattawa Hosp Staff Recruitment 150600181 Transfer to Reserve Mattawa Seniors Home 150700100 Salaries and Benefits 150700101 Materials and	\$2500 annually - Dr. Recruitment and \$1250 Dr. incentive ( 6 yr period to 2020/21)  Annual payments estimated to be \$23,136.07 (calculation made a number of years ago). Raised in advance to help reduce the amount to be collected when payment is required.  RECREATION EXPENSE  Student wages are included here.  Janitorial supplies, lawn equip. repair and gas, tools, maintenance, grounds maintenance, drinking water for hall . Every 5 Yrs replace pads	2,500 23,136 330,020 57,662	2,500 23,136 311,754 48,250	2,500 23,136 325,241 49,489
301 302 303 304 305 306	150600168 Mattawa Hosp Staff Recruitment 150600181 Transfer to Reserve Mattawa Seniors Home  150700100 Salaries and Benefits 150700101 Materials and Supplies 150700102 Mileage Expenses 150700104	\$2500 annually - Dr. Recruitment and \$1250 Dr. incentive ( 6 yr period to 2020/21)  Annual payments estimated to be \$23,136.07 (calculation made a number of years ago). Raised in advance to help reduce the amount to be collected when payment is required.  RECREATION EXPENSE  Student wages are included here.  Janitorial supplies, lawn equip. repair and gas, tools, maintenance, grounds maintenance, drinking water for hall . Every 5 Yrs replace pads AED pads (if not used next due 2022).	2,500 23,136 330,020 57,662 5,600	2,500 23,136 311,754 48,250 4,510	2,500 23,136 325,241 49,489 5,600
301 302 303 304 305 306	150600168 Mattawa Hosp Staff Recruitment 150600181 Transfer to Reserve Mattawa Seniors Home  150700100 Salaries and Benefits 150700101 Materials and Supplies 150700102 Mileage Expenses 150700104 WSIB & EHT 150700105	\$2500 annually - Dr. Recruitment and \$1250 Dr. incentive ( 6 yr period to 2020/21)  Annual payments estimated to be \$23,136.07 (calculation made a number of years ago). Raised in advance to help reduce the amount to be collected when payment is required.  RECREATION EXPENSE  Student wages are included here.  Janitorial supplies, lawn equip. repair and gas, tools, maintenance, grounds maintenance, drinking water for hall . Every 5 Yrs replace pads	2,500 23,136 330,020 57,662 5,600 800 3,074	2,500  23,136  311,754  48,250  4,510  586  2,590	2,500  23,136  325,241  49,489  5,600  800  3,035
301 302 303 304 305 306 307 308	150600168 Mattawa Hosp Staff Recruitment 150600181 Transfer to Reserve Mattawa Seniors Home  150700100 Salaries and Benefits 150700101 Materials and Supplies 150700102 Mileage Expenses 150700104 WSIB & EHT 150700105 Seminars and Workshops	\$2500 annually - Dr. Recruitment and \$1250 Dr. incentive ( 6 yr period to 2020/21)  Annual payments estimated to be \$23,136.07 (calculation made a number of years ago). Raised in advance to help reduce the amount to be collected when payment is required.  RECREATION EXPENSE  Student wages are included here.  Janitorial supplies, lawn equip. repair and gas, tools, maintenance, grounds maintenance, drinking water for hall . Every 5 Yrs replace pads AED pads (if not used next due 2022).	2,500 23,136 330,020 57,662 5,600	2,500  23,136  311,754  48,250  4,510  586	2,500 23,136 325,241 49,489 5,600
301 302 303 304 305 306 307 308	150600168 Mattawa Hosp Staff Recruitment 150600181 Transfer to Reserve Mattawa Seniors Home  150700100 Salaries and Benefits 150700101 Materials and Supplies 150700102 Mileage Expenses 150700104 WSIB & EHT 150700105 Seminars and Workshops 150700106 Misc	\$2500 annually - Dr. Recruitment and \$1250 Dr. incentive ( 6 yr period to 2020/21)  Annual payments estimated to be \$23,136.07 (calculation made a number of years ago). Raised in advance to help reduce the amount to be collected when payment is required.  RECREATION EXPENSE  Student wages are included here.  Janitorial supplies, lawn equip. repair and gas, tools, maintenance, grounds maintenance, drinking water for hall . Every 5 Yrs replace pads AED pads (if not used next due 2022).	2,500 23,136 330,020 57,662 5,600 800 3,074	2,500  23,136  311,754  48,250  4,510  586  2,590	2,500  23,136  325,241  49,489  5,600  800  3,035
301 302 303 304 305 306 307 308	150600168 Mattawa Hosp Staff Recruitment 150600181 Transfer to Reserve Mattawa Seniors Home  150700100 Salaries and Benefits 150700101 Materials and Supplies 150700104 WSIB & EHT 150700105 Seminars and Workshops 150700106 Misc 150700107 Hydro Hall	\$2500 annually - Dr. Recruitment and \$1250 Dr. incentive ( 6 yr period to 2020/21)  Annual payments estimated to be \$23,136.07 (calculation made a number of years ago). Raised in advance to help reduce the amount to be collected when payment is required.  RECREATION EXPENSE  Student wages are included here.  Janitorial supplies, lawn equip. repair and gas, tools, maintenance, grounds maintenance, drinking water for hall . Every 5 Yrs replace pads AED pads (if not used next due 2022).  Approx 5.28%	2,500 23,136 330,020 57,662 5,600 800 3,074	2,500  23,136  311,754  48,250  4,510  586  2,590	2,500  23,136  325,241  49,489  5,600  800  3,035  200
301 302 303 304 305 306 307 308 309 310	150600168 Mattawa Hosp Staff Recruitment 150600181 Transfer to Reserve Mattawa Seniors Home  150700100 Salaries and Benefits 150700101 Materials and Supplies 150700102 Mileage Expenses 150700104 WSIB & EHT 150700105 Seminars and Workshops 150700106 Misc 150700107 Hydro Hall 150700108 Heating Hall	\$2500 annually - Dr. Recruitment and \$1250 Dr. incentive ( 6 yr period to 2020/21)  Annual payments estimated to be \$23,136.07 (calculation made a number of years ago). Raised in advance to help reduce the amount to be collected when payment is required.  RECREATION EXPENSE  Student wages are included here.  Janitorial supplies, lawn equip. repair and gas, tools, maintenance, grounds maintenance, drinking water for hall . Every 5 Yrs replace pads AED pads (if not used next due 2022).	2,500 23,136 330,020 57,662 5,600 800 3,074 200	2,500  23,136  311,754  48,250  4,510  586  2,590  380	2,500  23,136  325,241  49,489  5,600  800  3,035  200  200
301 302 303 304 305 306 307 308 309 310	150600168 Mattawa Hosp Staff Recruitment 150600181 Transfer to Reserve Mattawa Seniors Home  150700100 Salaries and Benefits 150700101 Materials and Supplies 150700102 Mileage Expenses 150700104 WSIB & EHT 150700105 Seminars and Workshops 150700106 Misc 150700107 Hydro Hall 150700108	\$2500 annually - Dr. Recruitment and \$1250 Dr. incentive ( 6 yr period to 2020/21)  Annual payments estimated to be \$23,136.07 (calculation made a number of years ago). Raised in advance to help reduce the amount to be collected when payment is required.  RECREATION EXPENSE  Student wages are included here.  Janitorial supplies, lawn equip. repair and gas, tools, maintenance, grounds maintenance, drinking water for hall . Every 5 Yrs replace pads AED pads (if not used next due 2022).  Approx 5.28%  Fuel and minor repair to heating system. Furnace replaced with propane	2,500 23,136 330,020 57,662 5,600 800 3,074 200 200 4,000	2,500  23,136  311,754  48,250  4,510  586  2,590  380  3,471	2,500  23,136  325,241  49,489  5,600  800  3,035  200  200  4,000
301 302 303 304 305 306 307 308 309 310 311	150600168 Mattawa Hosp Staff Recruitment 150600181 Transfer to Reserve Mattawa Seniors Home  150700100 Salaries and Benefits 150700101 Materials and Supplies 150700102 Mileage Expenses 150700104 WSIB & EHT 150700105 Seminars and Workshops 150700106 Misc 150700107 Hydro Hall 150700108 Heating Hall 150700109	\$2500 annually - Dr. Recruitment and \$1250 Dr. incentive ( 6 yr period to 2020/21)  Annual payments estimated to be \$23,136.07 (calculation made a number of years ago). Raised in advance to help reduce the amount to be collected when payment is required.  RECREATION EXPENSE  Student wages are included here.  Janitorial supplies, lawn equip. repair and gas, tools, maintenance, grounds maintenance, drinking water for hall . Every 5 Yrs replace pads AED pads (if not used next due 2022).  Approx 5.28%  Fuel and minor repair to heating system. Furnace replaced with propane	2,500 23,136 330,020 57,662 5,600 800 3,074 200 200 4,000 4,000	2,500  23,136  311,754  48,250  4,510  586  2,590  380  3,471  2,855	2,500  23,136  325,241  49,489  5,600  800  3,035  200  200  4,000  5,000  2,000
301 302 303 304 305 306 307 308 309 310 311 312 313	150600168 Mattawa Hosp Staff Recruitment 150600181 Transfer to Reserve Mattawa Seniors Home  150700100 Salaries and Benefits 150700101 Materials and Supplies 150700102 Mileage Expenses 150700104 WSIB & EHT 150700105 Seminars and Workshops 150700106 Misc 150700107 Hydro Hall 150700108 Heating Hall 150700109 Internal Equip. Charges Services	\$2500 annually - Dr. Recruitment and \$1250 Dr. incentive ( 6 yr period to 2020/21)  Annual payments estimated to be \$23,136.07 (calculation made a number of years ago). Raised in advance to help reduce the amount to be collected when payment is required.  RECREATION EXPENSE  Student wages are included here.  Janitorial supplies, lawn equip. repair and gas, tools, maintenance, grounds maintenance, drinking water for hall . Every 5 Yrs replace pads AED pads (if not used next due 2022).  Approx 5.28%  Fuel and minor repair to heating system. Furnace replaced with propane furnace in 2017, reduced costs.  Various Rec grounds/rink. Backhoe required for grounds work	2,500 23,136 330,020 57,662 5,600 800 3,074 200 4,000 4,000 0 2,000	2,500  23,136  311,754  48,250  4,510  586  2,590  380  3,471  2,855  135  1,145	2,500  23,136  325,241  49,489  5,600  800  3,035  200  4,000  5,000  2,000
301 302 303 304 305 306 307 308 309 310 311 312 313	150600168 Mattawa Hosp Staff Recruitment 150600181 Transfer to Reserve Mattawa Seniors Home  150700100 Salaries and Benefits 150700110 Materials and Supplies 150700102 Mileage Expenses 150700105 Seminars and Workshops 150700106 Misc 150700107 Hydro Hall 150700108 Heating Hall 150700109 Internal Equip. Charges Services 150700110 Outside Service	\$2500 annually - Dr. Recruitment and \$1250 Dr. incentive ( 6 yr period to 2020/21)  Annual payments estimated to be \$23,136.07 (calculation made a number of years ago). Raised in advance to help reduce the amount to be collected when payment is required.  RECREATION EXPENSE  Student wages are included here.  Janitorial supplies, lawn equip. repair and gas, tools, maintenance, grounds maintenance, drinking water for hall . Every 5 Yrs replace pads AED pads (if not used next due 2022).  Approx 5.28%  Fuel and minor repair to heating system. Furnace replaced with propane furnace in 2017, reduced costs.  Various Rec grounds/rink. Backhoe required for grounds work Electrical Work required for LED Lights and Hall Updates. Carried over from last year.  Approx 6.83%	2,500 23,136 330,020 57,662 5,600 800 3,074 200 200 4,000 0 2,000 4,092	2,500  23,136  311,754  48,250  4,510  586  2,590  380  3,471  2,855  135  1,145  3,466	2,500  23,136  325,241  49,489  5,600  800  3,035  200  4,000  5,000  2,000  2,000  3,927
301 302 303 304 305 306 307 308 309 310 311 312 313 314	150600168 Mattawa Hosp Staff Recruitment 150600181 Transfer to Reserve Mattawa Seniors Home  150700100 Salaries and Benefits 150700101 Materials and Supplies 150700102 Mileage Expenses 150700105 Seminars and Workshops 150700106 Misc 150700107 Hydro Hall 150700108 Heating Hall 150700109 Internal Equip. Charges Services 150700113 CPP & El 150700114 Group Insurance	\$2500 annually - Dr. Recruitment and \$1250 Dr. incentive ( 6 yr period to 2020/21)  Annual payments estimated to be \$23,136.07 (calculation made a number of years ago). Raised in advance to help reduce the amount to be collected when payment is required.  RECREATION EXPENSE  Student wages are included here.  Janitorial supplies, lawn equip. repair and gas, tools, maintenance, grounds maintenance, drinking water for hall . Every 5 Yrs replace pads AED pads (if not used next due 2022).  Approx 5.28%  Fuel and minor repair to heating system. Furnace replaced with propane furnace in 2017, reduced costs.  Various Rec grounds/rink. Backhoe required for grounds work Electrical Work required for LED Lights and Hall Updates. Carried over from last year.	2,500 23,136 330,020 57,662 5,600 800 3,074 200 4,000 4,000 0 2,000	2,500  23,136  311,754  48,250  4,510  586  2,590  380  3,471  2,855  135  1,145	2,500  23,136  325,241  49,489  5,600  800  3,035  200  4,000  5,000  2,000
301 302 303 304 305 306 307 308 309 310 311 312 313 314 315 316	150600168 Mattawa Hosp Staff Recruitment 150600181 Transfer to Reserve Mattawa Seniors Home  150700100 Salaries and Benefits 150700101 Materials and Supplies 150700102 Mileage Expenses 150700104 WSIB & EHT 150700105 Seminars and Workshops 150700106 Misc 150700107 Hydro Hall 150700108 Heating Hall 150700109 Internal Equip. Charges Services 150700111 Outside Service 1507000113 CPP & El 1507000113 CPP & El 1507000132 Capital	\$2500 annually - Dr. Recruitment and \$1250 Dr. incentive ( 6 yr period to 2020/21)  Annual payments estimated to be \$23,136.07 (calculation made a number of years ago). Raised in advance to help reduce the amount to be collected when payment is required.  RECREATION EXPENSE  Student wages are included here.  Janitorial supplies, lawn equip. repair and gas, tools, maintenance, grounds maintenance, drinking water for hall . Every 5 Yrs replace pads AED pads (if not used next due 2022).  Approx 5.28%  Fuel and minor repair to heating system. Furnace replaced with propane furnace in 2017, reduced costs.  Various Rec grounds/rink. Backhoe required for grounds work Electrical Work required for LED Lights and Hall Updates. Carried over from last year.  Approx 6.83%  960/mth x 12 Plus estimated 5% for increase in September plus Wage increase.	2,500 23,136 330,020 57,662 5,600 800 3,074 200 200 4,000 0 2,000 4,092	2,500  23,136  311,754  48,250  4,510  586  2,590  380  3,471  2,855  135  1,145  3,466	2,500  23,136  325,241  49,489  5,600  800  3,035  200  4,000  5,000  2,000  2,000  3,927
301 302 303 304 305 306 307 308 309 310 311 312 313 314 315 316	150600168 Mattawa Hosp Staff Recruitment 150600181 Transfer to Reserve Mattawa Seniors Home  150700100 Salaries and Benefits 150700101 Materials and Supplies 150700102 Mileage Expenses 150700104 Workshops 150700105 Seminars and Workshops 150700106 Misc 150700107 Hydro Hall 150700108 Heating Hall 150700109 Internal Equip. Charges Services 150700113 CPP & El 150700114 Group Insurance 150700132 Capital Expenditures 150700133	\$2500 annually - Dr. Recruitment and \$1250 Dr. incentive ( 6 yr period to 2020/21)  Annual payments estimated to be \$23,136.07 (calculation made a number of years ago). Raised in advance to help reduce the amount to be collected when payment is required.  RECREATION EXPENSE  Student wages are included here.  Janitorial supplies, lawn equip. repair and gas, tools, maintenance, grounds maintenance, drinking water for hall . Every 5 Yrs replace pads AED pads (if not used next due 2022).  Approx 5.28%  Fuel and minor repair to heating system. Furnace replaced with propane furnace in 2017, reduced costs.  Various Rec grounds/rink. Backhoe required for grounds work Electrical Work required for LED Lights and Hall Updates. Carried over from last year.  Approx 6.83%  960/mth x 12 Plus estimated 5% for increase in September plus Wage	2,500 23,136 330,020 57,662 5,600 800 3,074 200 4,000 4,000 4,000 4,000 7,000	2,500  23,136  311,754  48,250  4,510  586  2,590  380  3,471  2,855  135  1,145  3,466  11,201	2,500  23,136  325,241  49,489  5,600  800  3,035  200  4,000  5,000  2,000  2,000  3,927  12,000
301 302 303 304 305 306 307 308 309 310 311 312 313 314 315 316	150600168 Mattawa Hosp Staff Recruitment 150600181 Transfer to Reserve Mattawa Seniors Home  150700100 Salaries and Benefits 150700101 Materials and Supplies 150700102 Mileage Expenses 150700104 WSIB & EHT 150700105 Seminars and Workshops 150700106 Misc 150700107 Hydro Hall 150700108 Heating Hall 150700109 Internal Equip. Charges Services 150700110 Outside Service 150700113 CPP & El 150700113 CPP & El 150700132 Capital Expenditures 150700137 Transfer to Reserves	\$2500 annually - Dr. Recruitment and \$1250 Dr. incentive ( 6 yr period to 2020/21)  Annual payments estimated to be \$23,136.07 (calculation made a number of years ago). Raised in advance to help reduce the amount to be collected when payment is required.  RECREATION EXPENSE  Student wages are included here.  Janitorial supplies, lawn equip. repair and gas, tools, maintenance, grounds maintenance, drinking water for hall . Every 5 Yrs replace pads AED pads (if not used next due 2022).  Approx 5.28%  Fuel and minor repair to heating system. Furnace replaced with propane furnace in 2017, reduced costs.  Various Rec grounds/rink. Backhoe required for grounds work Electrical Work required for LED Lights and Hall Updates. Carried over from last year.  Approx 6.83%  960/mth x 12 Plus estimated 5% for increase in September plus Wage increase.  Projects - Snow Blower, and New Video Cameras (Both Completed)  Capital Building Maintenance and Equipment Replacement	2,500 23,136 330,020 57,662 5,600 800 3,074 200 4,000 4,000 0 2,000 4,092 12,120	2,500  23,136  311,754  48,250  4,510  586  2,590  380  3,471  2,855  135  1,145  3,466  11,201	2,500  23,136  325,241  49,489  5,600  800  3,035  200  4,000  5,000  2,000  2,000  3,927  12,000
301 302 303 304 305 306 307 308 309 310 311 312 313 314 315 316 317	150600168 Mattawa Hosp Staff Recruitment 150600181 Transfer to Reserve Mattawa Seniors Home  150700100 Salaries and Benefits 150700101 Materials and Supplies 150700102 Mileage Expenses 150700105 Seminars and Workshops 150700106 Misc 150700107 Hydro Hall 150700108 Heating Hall 150700109 Internal Equip. Charges Services 150700113 CPP & El 150700114 Group Insurance 150700132 Capaling Expenditures 150700133 Transfer to Reserves 150700135 Building	\$2500 annually - Dr. Recruitment and \$1250 Dr. incentive ( 6 yr period to 2020/21)  Annual payments estimated to be \$23,136.07 (calculation made a number of years ago). Raised in advance to help reduce the amount to be collected when payment is required.  RECREATION EXPENSE  Student wages are included here.  Janitorial supplies, lawn equip. repair and gas, tools, maintenance, grounds maintenance, drinking water for hall . Every 5 Yrs replace pads AED pads (if not used next due 2022).  Approx 5.28%  Fuel and minor repair to heating system. Furnace replaced with propane furnace in 2017, reduced costs.  Various Rec grounds/rink. Backhoe required for grounds work  Electrical Work required for LED Lights and Hall Updates. Carried over from last year.  Approx 6.83%  960/mth x 12 Plus estimated 5% for increase in September plus Wage increase.  Projects - Snow Blower, and New Video Cameras (Both Completed)  Capital Building Maintenance and Equipment Replacement  Community Centre Entrance Renovations, Bathroom Updating and General Building Maintenance. Difference in Budget and Actual for 2020 is	2,500 23,136 330,020 57,662 5,600 800 3,074 200 4,000 4,000 4,000 4,000 7,000	2,500  23,136  311,754  48,250  4,510  586  2,590  380  3,471  2,855  135  1,145  3,466  11,201	2,500  23,136  325,241  49,489  5,600  800  3,035  200  4,000  5,000  2,000  2,000  3,927  12,000
301 302 303 304 305 306 307 308 309 310 311 312 313 314 315 316	150600168 Mattawa Hosp Staff Recruitment 150600181 Transfer to Reserve Mattawa Seniors Home  150700100 Salaries and Benefits 150700101 Materials and Supplies 150700102 Mileage Expenses 150700104 WSIB & EHT 150700105 Seminars and Workshops 150700106 Misc 150700107 Hydro Hall 150700108 Heating Hall 150700109 Internal Equip. Charges Services 150700111 Group Insurance 150700113 CPP & El 150700113 CPP & El 150700113 Transfer to Reserves 15070013 Transfer to Reserves 15070013 Materials Hall Expenditures 150700135 Building Maintenance 150700136 Misc 150700137 Materials Hall Expenditures 150700138 Materials Hall Expenditures 150700138 Maintenance 150700138 Maintenance 150700153	\$2500 annually - Dr. Recruitment and \$1250 Dr. incentive ( 6 yr period to 2020/21)  Annual payments estimated to be \$23,136.07 (calculation made a number of years ago). Raised in advance to help reduce the amount to be collected when payment is required.  RECREATION EXPENSE  Student wages are included here.  Janitorial supplies, lawn equip. repair and gas, tools, maintenance, grounds maintenance, drinking water for hall . Every 5 Yrs replace pads AED pads (if not used next due 2022).  Approx 5.28%  Fuel and minor repair to heating system. Furnace replaced with propane furnace in 2017, reduced costs.  Various Rec grounds/rink. Backhoe required for grounds work Electrical Work required for LED Lights and Hall Updates. Carried over from last year.  Approx 6.83%  960/mth x 12 Plus estimated 5% for increase in September plus Wage increase.  Projects - Snow Blower, and New Video Cameras (Both Completed)  Capital Building Maintenance and Equipment Replacement Community Centre Entrance Renovations, Bathroom Updating and General Building Maintenance. Difference in Budget and Actual for 2020 is due to the donation of the Dishwasher for the kitchen.  Hydro (\$2000), Leveling of Rink Surface and Rink Liner (\$3500) Other	2,500 23,136 330,020 57,662 5,600 800 3,074 200 4,000 4,000 4,000 7,000 5,000 1,000	2,500  23,136  311,754  48,250  4,510  586  2,590  380  3,471  2,855  135  1,145  3,466  11,201  (2,956)	2,500  23,136  325,241  49,489  5,600  800  3,035  200  4,000  5,000  2,000  2,000  3,927  12,000  8,000  3,000
301 302 303 304 305 306 307 308 309 310 311 312 313 314 315 316 317	150600168 Mattawa Hosp Staff Recruitment 150600181 Transfer to Reserve Mattawa Seniors Home  150700100 Salaries and Benefits 150700101 Materials and Supplies 150700102 Mileage Expenses 150700105 Seminars and Workshops 150700106 Misc 150700107 Hydro Hall 150700108 Heating Hall 150700110 Outside Services 150700113 CPP & El 150700114 Group Insurance 150700132 Capaine 150700137 Transfer to Reserves 150700135 Building Maintenance	\$2500 annually - Dr. Recruitment and \$1250 Dr. incentive ( 6 yr period to 2020/21)  Annual payments estimated to be \$23,136.07 (calculation made a number of years ago). Raised in advance to help reduce the amount to be collected when payment is required.  RECREATION EXPENSE  Student wages are included here.  Janitorial supplies, lawn equip. repair and gas, tools, maintenance, grounds maintenance, drinking water for hall . Every 5 Yrs replace pads AED pads (if not used next due 2022).  Approx 5.28%  Fuel and minor repair to heating system. Furnace replaced with propane furnace in 2017, reduced costs.  Various Rec grounds/rink. Backhoe required for grounds work Electrical Work required for LED Lights and Hall Updates. Carried over from last year.  Approx 6.83%  960/mth x 12 Plus estimated 5% for increase in September plus Wage increase.  Projects - Snow Blower, and New Video Cameras (Both Completed)  Capital Building Maintenance and Equipment Replacement  Community Centre Entrance Renovations, Bathroom Updating and General Building Maintenance. Difference in Budget and Actual for 2020 is due to the donation of the Dishwasher for the kitchen.	2,500 23,136 330,020 57,662 5,600 800 3,074 200 4,000 4,000 4,000 7,000 5,000	2,500  23,136  311,754  48,250  4,510  586  2,590  380  3,471  2,855  135  1,145  3,466  11,201  (2,956)	2,500  23,136  325,241  49,489  5,600  800  3,035  200  4,000  5,000  2,000  2,000  3,927  12,000  8,000
301 302 303 304 305 306 307 308 309 310 311 312 313 314 315 316 317	150600168 Mattawa Hosp Staff Recruitment 150600181 Transfer to Reserve Mattawa Seniors Home  150700100 Salaries and Benefits 150700101 Materials and Supplies 150700102 Mileage Expenses 150700104 WSIB & EHT 150700105 Seminars and Workshops 150700107 Hydro Hall 150700109 Internal Equip. Charges Services 150700110 Outside Service 150700113 CPP & El 150700113 CPP & El 150700132 Capital Expenditures 150700133 Transfer to Reserves 150700135 Building Maintenance 150700153 Rink and	\$2500 annually - Dr. Recruitment and \$1250 Dr. incentive ( 6 yr period to 2020/21)  Annual payments estimated to be \$23,136.07 (calculation made a number of years ago). Raised in advance to help reduce the amount to be collected when payment is required.  RECREATION EXPENSE  Student wages are included here.  Janitorial supplies, lawn equip. repair and gas, tools, maintenance, grounds maintenance, drinking water for hall . Every 5 Yrs replace pads AED pads (if not used next due 2022).  Approx 5.28%  Fuel and minor repair to heating system. Furnace replaced with propane furnace in 2017, reduced costs.  Various Rec grounds/rink. Backhoe required for grounds work Electrical Work required for LED Lights and Hall Updates. Carried over from last year.  Approx 6.83%  960/mth x 12 Plus estimated 5% for increase in September plus Wage increase.  Projects - Snow Blower, and New Video Cameras (Both Completed)  Capital Building Maintenance and Equipment Replacement Community Centre Entrance Renovations, Bathroom Updating and General Building Maintenance. Difference in Budget and Actual for 2020 is due to the donation of the Dishwasher for the kitchen.  Hydro (\$2000), Leveling of Rink Surface and Rink Liner (\$3500) Other repairs - boards and nets, Door Seal Kits. Playground Inspection annually	2,500 23,136 330,020 57,662 5,600 800 3,074 200 4,000 4,000 4,000 7,000 5,000 1,000	2,500  23,136  311,754  48,250  4,510  586  2,590  380  3,471  2,855  135  1,145  3,466  11,201  (2,956)	2,500  23,136  325,241  49,489  5,600  800  3,035  200  4,000  5,000  2,000  2,000  3,927  12,000  8,000  3,000
301 302 303 304 305 306 307 308 309 310 311 312 313 314 315 316 317 318 319	150600168 Mattawa Hosp Staff Recruitment 150600181 Transfer to Reserve Mattawa Seniors Home  150700100 Salaries and Benefits 150700110 Materials and Supplies 150700102 Mileage Expenses 150700105 Seminars and Workshops 150700106 Misc 150700107 Hydro Hall 150700109 Internal Equip. Charges Services 150700113 CPP & El 150700114 Group Insurance 150700132 Capital Expenditures 150700133 Transfer to Reserves 150700155 Building Maintenance 150700153 Building Maintenance 150700153 Building Maintenance 150700155	\$2500 annually - Dr. Recruitment and \$1250 Dr. incentive ( 6 yr period to 2020/21)  Annual payments estimated to be \$23,136.07 (calculation made a number of years ago). Raised in advance to help reduce the amount to be collected when payment is required.  RECREATION EXPENSE  Student wages are included here.  Janitorial supplies, lawn equip. repair and gas, tools, maintenance, grounds maintenance, drinking water for hall . Every 5 Yrs replace pads AED pads (if not used next due 2022).  Approx 5.28%  Fuel and minor repair to heating system. Furnace replaced with propane furnace in 2017, reduced costs.  Various Rec grounds/rink. Backhoe required for grounds work Electrical Work required for LED Lights and Hall Updates. Carried over from last year.  Approx 6.83%  960/mth x 12 Plus estimated 5% for increase in September plus Wage increase.  Projects - Snow Blower, and New Video Cameras (Both Completed)  Capital Building Maintenance and Equipment Replacement  Community Centre Entrance Renovations, Bathroom Updating and General Building Maintenance. Difference in Budget and Actual for 2020 is due to the donation of the Dishwasher for the kitchen.  Hydro (\$2000), Leveling of Rink Surface and Rink Liner (\$3500) Other repairs - boards and nets, Door Seal Kits. Playground Inspection annually (\$750 in 2020), Amable Du Fond Signs (\$500)	2,500 23,136 330,020 57,662 5,600 800 3,074 200 4,000 4,000 4,000 7,000 5,000 1,000 9,100	2,500  23,136  311,754  48,250  4,510  586  2,590  380  3,471  2,855  135  1,145  3,466  11,201  (2,956)  8,698  5,372	2,500  23,136  325,241  49,489  5,600  800  3,035  200  4,000  5,000  2,000  2,000  3,927  12,000  8,000  3,000  7,750

		1			
323	150700169 Insurance	Low Risk Insurance added in late 2018	3,229	2,983	2,883
	150700182		4.500	257	4.500
325	Water system Maintenance	Sampling of Water at Lab Quarterly - 6 test to prove secure, plus two regular tests. U/V system maintenance	1,500	257	1,500
	150700187 Recreation Pension				
327	Exp	Budgeted in Admin			
328 329			122,754	95,519	114,061
330		PLANNING AND DEVELOPMENT	122,754	33,313	114,001
	150800100 Salaries and				
331	Benefits				
	150800101 Materials and				
332	Supplies				
333	150800104 WSIB & EHT				
000		CGIS GPS contract includes Calvin portion of shared costs with Pap-Cam			
	150800110 Services	for Building Module (Total Cost is 9275/yr), Planner annual retainer fee - Unknown at this time - estimated at \$5000. MBEDC is no longer in	14,275	11,046	14,057
334		existence.			
335	1500800113 CPP & UIC				
	150800158	Anticipated once ZBL Review is complete - Unknown at this time due to	3,000	0	3,000
330	Zoning 150800160	Planner yet to be determined.			
327	East Nipissing	Estimated \$2500 annual fee to remain constant in order to be able to	2,500	2,500	2,500
<i>აა1</i>	Planning Board 150800161	fulfill our requirement for OP and Zoning review.			
330	Zoning	Minor Variance or Zoning amendment applications. (budgeted 1 Minor	1,570	0	1,570
JJ0	Amendments 150800162	variance @\$520 and 1 ZBLA at \$1050)			
330	Assessment Services	MPAC - 2018 was \$13,418. Increased to \$13,543 for 2019	13,650	13,647	13,637
200					
	150800163 Municipal	Drain costs for drainage superintendent and reporting \$3500 which is 50% recoverable through OMAFRA, \$1700 to be recorded in Revenues.	6,700	3,495	12,000
	Drainage	Clean Out of Drain (Carmichael) potentially in 2021 - Estimated 5K, fully	,	,	,
340 341		recoverable through grant (see account # 1-4-0104-125 (\$5K Revenue))	41,695	30,688	46,764
342	150900100	BUILDING			
	Salaries and				
343	Benefits 150900101	No Building Staff - Contracted through Papineau Cameron			
	Materials and				
344	Supplies				
245	150900102 Mileage Expenses		500	271	500
345	150900104				
346	WSIB & EHT				
	150900105 Seminars, Courses,		700	50	700
347	Workshops	For any new training required	700	30	700
	150900106	-	300	221	300
348	Misc 150900110	Updates to Building Code Contract with Papineau Cameron for Shared Services of CBO Shane			
	Building	Conrad. Includes services invoiced by Papineau Cameron on a monthly	28,000	21,937	28,000
349	Services/Papineau Cameron	basis. Numbers based on 2018/2019/2020 percentage of permits plus rate increase	,,,,,	,	-,
	150900113				
350	CPP& UIC 150900120		1 000		1 000
351	Lawyer Fees	Legal	1,000		1,000
	150900133 Transfer to				
352	Reserve 150900169	\$9000 in reserve at 2020 prior to budget.			
	Insurance	MIS Insurance Services	1,893	1,468	1,486
354 355	-	ENFORCEMENT	32,393	23,946	31,986
	150950100	By-Law enforcement. (Canine control and all departments). Increased			
356	es atariac and	In the second of			1,200
	Salaries and Benefits	hours due to increased case load and new parking by-law - Suggestion - take hours from Cemetery	1,213	1,618	1,200
JJ0	Benefits 150950101	take hours from Cemetery	1,213	1,618	1,200
<del></del>	Benefits		2,815	1,618	1,200
	Benefits 150950101 Livestock Valuer/ Fence Viewer/ Canine Expense	take hours from Cemetery  Difference between 2020 budget and actual is due to the OWDCP	·		
357	Benefits 150950101 Livestock Valuer/ Fence Viewer/	take hours from Cemetery  Difference between 2020 budget and actual is due to the OWDCP payment in 2020. 2021 is \$500 for Livestock Valuers and \$2315 for	·		
357 358	Benefits 150950101 Livestock Valuer/ Fence Viewer/ Canine Expense 150950102 Mileage Expense 1500950104	take hours from Cemetery  Difference between 2020 budget and actual is due to the OWDCP payment in 2020. 2021 is \$500 for Livestock Valuers and \$2315 for OWDCP Payments.  Mileage animal control	2,815	1,019	150
357 358 359	Benefits 150950101 Livestock Valuer/ Fence Viewer/ Canine Expense 150950102 Mileage Expense 1500950104 WSIB & EHT 150950106	take hours from Cemetery  Difference between 2020 budget and actual is due to the OWDCP payment in 2020. 2021 is \$500 for Livestock Valuers and \$2315 for OWDCP Payments.  Mileage animal control  Approx 5.28%  Vet Charges for Injured Animals \$500 (if not used put into reserves to	2,815 250 65	1,019 236 86	150 250 65
357 358 359	Benefits 150950101 Livestock Valuer/ Fence Viewer/ Canine Expense 150950102 Mileage Expense 150950104 WSIB & EHT 150950106 Misc	take hours from Cemetery  Difference between 2020 budget and actual is due to the OWDCP payment in 2020. 2021 is \$500 for Livestock Valuers and \$2315 for OWDCP Payments.  Mileage animal control  Approx 5.28%	2,815 250 65 1,000	1,019 236 86 485	250 65 2,000
357 358 359 360	Benefits 150950101 Livestock Valuer/ Fence Viewer/ Canine Expense 150950102 Mileage Expense 1500950104 WSIB & EHT 150950106	take hours from Cemetery  Difference between 2020 budget and actual is due to the OWDCP payment in 2020. 2021 is \$500 for Livestock Valuers and \$2315 for OWDCP Payments.  Mileage animal control  Approx 5.28%  Vet Charges for Injured Animals \$500 (if not used put into reserves to build up to \$5000 over 10 years),  Approx. 6.83%	2,815 250 65	1,019 236 86	150 250 65
357 358 359 360	Benefits 150950101 Livestock Valuer/ Fence Viewer/ Canine Expense 150950102 Mileage Expense 150950104 WSIB & EHT 150950106 Misc 150950113 CPP & UIC 150950141	take hours from Cemetery  Difference between 2020 budget and actual is due to the OWDCP payment in 2020. 2021 is \$500 for Livestock Valuers and \$2315 for OWDCP Payments.  Mileage animal control  Approx 5.28%  Vet Charges for Injured Animals \$500 (if not used put into reserves to build up to \$5000 over 10 years),	2,815 250 65 1,000	1,019 236 86 485	250 65 2,000
357 358 359 360 361	Benefits 150950101 Livestock Valuer/ Fence Viewer/ Canine Expense 150950102 Mileage Expense 150950104 WSIB & EHT 150950106 Misc 150950113 CPP & UIC 150950141 Policing Services	take hours from Cemetery  Difference between 2020 budget and actual is due to the OWDCP payment in 2020. 2021 is \$500 for Livestock Valuers and \$2315 for OWDCP Payments.  Mileage animal control  Approx 5.28%  Vet Charges for Injured Animals \$500 (if not used put into reserves to build up to \$5000 over 10 years),  Approx. 6.83%  2021 Group of 4 Policing Costs \$93,872 (7823/mth)+ estimated \$500 for	2,815 250 65 1,000	1,019 236 86 485 110	250 65 2,000 81
357 358 359 360 361	Benefits 150950101 Livestock Valuer/ Fence Viewer/ Canine Expense 150950102 Mileage Expense 150950104 WSIB & EHT 150950106 Misc 150950113 CPP & UIC 150950141	take hours from Cemetery  Difference between 2020 budget and actual is due to the OWDCP payment in 2020. 2021 is \$500 for Livestock Valuers and \$2315 for OWDCP Payments.  Mileage animal control  Approx 5.28%  Vet Charges for Injured Animals \$500 (if not used put into reserves to build up to \$5000 over 10 years),  Approx. 6.83%  2021 Group of 4 Policing Costs \$93,872 (7823/mth)+ estimated \$500 for 2021 Operating costs for Police Services Bd Court Transportation	2,815 250 65 1,000	1,019 236 86 485 110	250 65 2,000 81
357 358 359 360 361	Benefits 150950101 Livestock Valuer/ Fence Viewer/ Canine Expense 150950102 Mileage Expense 150950104 WSIB & EHT 150950106 Misc 150950113 CPP & UIC 150950141 Policing Services 150950143 911 Maintenance 150950144	take hours from Cemetery  Difference between 2020 budget and actual is due to the OWDCP payment in 2020. 2021 is \$500 for Livestock Valuers and \$2315 for OWDCP Payments.  Mileage animal control  Approx 5.28%  Vet Charges for Injured Animals \$500 (if not used put into reserves to build up to \$5000 over 10 years),  Approx. 6.83%  2021 Group of 4 Policing Costs \$93,872 (7823/mth)+ estimated \$500 for 2021 Operating costs for Police Services Bd Court Transportation Revenue is Unknown at this time.	2,815 250 65 1,000 86 94,372 500	1,019 236 86 485 110 102,502 745	250 65 2,000 81 102,430
357 358 359 360 361 362 363	Benefits 150950101 Livestock Valuer/ Fence Viewer/ Canine Expense 150950102 Mileage Expense 150950104 WSIB & EHT 150950106 Misc 150950113 CPP & UIC 150950141 Policing Services 150950143 911 Maintenance 150950144 Conservation Authority	take hours from Cemetery  Difference between 2020 budget and actual is due to the OWDCP payment in 2020. 2021 is \$500 for Livestock Valuers and \$2315 for OWDCP Payments.  Mileage animal control  Approx 5.28%  Vet Charges for Injured Animals \$500 (if not used put into reserves to build up to \$5000 over 10 years),  Approx. 6.83%  2021 Group of 4 Policing Costs \$93,872 (7823/mth)+ estimated \$500 for 2021 Operating costs for Police Services Bd Court Transportation Revenue is Unknown at this time.  CERB Contract (billed annually - \$337.72). Signs and Posts  Operating budget \$5752 + Capital budget \$4610 = \$10362	2,815 250 65 1,000 86 94,372	1,019 236 86 485 110 102,502	150 250 65 2,000 81 102,430
357 358 359 360 361 362 363	Benefits 150950101 Livestock Valuer/ Fence Viewer/ Canine Expense 150950102 Mileage Expense 150950104 WSIB & EHT 150950106 Misc 150950113 CPP & UIC 150950141 Policing Services 150950143 911 Maintenance 150950144 Conservation Authority 150950145	take hours from Cemetery  Difference between 2020 budget and actual is due to the OWDCP payment in 2020. 2021 is \$500 for Livestock Valuers and \$2315 for OWDCP Payments.  Mileage animal control  Approx 5.28%  Vet Charges for Injured Animals \$500 (if not used put into reserves to build up to \$5000 over 10 years),  Approx. 6.83%  2021 Group of 4 Policing Costs \$93,872 (7823/mth)+ estimated \$500 for 2021 Operating costs for Police Services Bd Court Transportation Revenue is Unknown at this time.  CERB Contract (billed annually - \$337.72). Signs and Posts  Operating budget \$5752 + Capital budget \$4610 = \$10362  Vet Unit \$350, forms, \$100 per animal to North Bay Humane Society(max)	2,815 250 65 1,000 86 94,372 500	1,019 236 86 485 110 102,502 745	250 65 2,000 81 102,430
357 358 359 360 361 362 363 364 365 366	Benefits 150950101 Livestock Valuer/ Fence Viewer/ Canine Expense 150950102 Mileage Expense 150950104 WSIB & EHT 150950106 Misc 150950113 CPP & UIC 150950141 Policing Services 150950143 911 Maintenance 150950144 Conservation Authority	take hours from Cemetery  Difference between 2020 budget and actual is due to the OWDCP payment in 2020. 2021 is \$500 for Livestock Valuers and \$2315 for OWDCP Payments.  Mileage animal control  Approx 5.28%  Vet Charges for Injured Animals \$500 (if not used put into reserves to build up to \$5000 over 10 years),  Approx. 6.83% 2021 Group of 4 Policing Costs \$93,872 (7823/mth)+ estimated \$500 for 2021 Operating costs for Police Services Bd Court Transportation Revenue is Unknown at this time.  CERB Contract (billed annually - \$337.72). Signs and Posts  Operating budget \$5752 + Capital budget \$4610 = \$10362  Vet Unit \$350, forms, \$100 per animal to North Bay Humane Society(max 15 per yr)	2,815 250 65 1,000 86 94,372 500 10,362 2,000 112,662	1,019 236 86 485 110 102,502 745 9,913 350 117,064	150 250 65 2,000 81 102,430 500 9,913 2,000 118,589
357 358 359 360 361 362 363	Benefits 150950101 Livestock Valuer/ Fence Viewer/ Canine Expense 150950102 Mileage Expense 150950104 WSIB & EHT 150950106 Misc 150950113 CPP & UIC 150950141 Policing Services 150950143 911 Maintenance 150950144 Conservation Authority 150950145	take hours from Cemetery  Difference between 2020 budget and actual is due to the OWDCP payment in 2020. 2021 is \$500 for Livestock Valuers and \$2315 for OWDCP Payments.  Mileage animal control  Approx 5.28%  Vet Charges for Injured Animals \$500 (if not used put into reserves to build up to \$5000 over 10 years),  Approx. 6.83%  2021 Group of 4 Policing Costs \$93,872 (7823/mth)+ estimated \$500 for 2021 Operating costs for Police Services Bd Court Transportation Revenue is Unknown at this time.  CERB Contract (billed annually - \$337.72). Signs and Posts  Operating budget \$5752 + Capital budget \$4610 = \$10362  Vet Unit \$350, forms, \$100 per animal to North Bay Humane Society(max)	2,815 250 65 1,000 86 94,372 500 10,362	1,019 236 86 485 110 102,502 745 9,913 350	150 250 65 2,000 81 102,430 500 9,913 2,000
357 358 359 360 361 362 363 364 365 366 367 368	Benefits 150950101 Livestock Valuer/ Fence Viewer/ Canine Expense 150950102 Mileage Expense 150950104 WSIB & EHT 150950106 Misc 150950113 CPP & UIC 150950141 Policing Services 150950143 911 Maintenance 150950144 Conservation Authority 150950145	take hours from Cemetery  Difference between 2020 budget and actual is due to the OWDCP payment in 2020. 2021 is \$500 for Livestock Valuers and \$2315 for OWDCP Payments.  Mileage animal control  Approx 5.28%  Vet Charges for Injured Animals \$500 (if not used put into reserves to build up to \$5000 over 10 years),  Approx. 6.83% 2021 Group of 4 Policing Costs \$93,872 (7823/mth)+ estimated \$500 for 2021 Operating costs for Police Services Bd Court Transportation Revenue is Unknown at this time.  CERB Contract (billed annually - \$337.72). Signs and Posts  Operating budget \$5752 + Capital budget \$4610 = \$10362  Vet Unit \$350, forms, \$100 per animal to North Bay Humane Society(max 15 per yr)	2,815 250 65 1,000 86 94,372 500 10,362 2,000 112,662	1,019 236 86 485 110 102,502 745 9,913 350 117,064	150 250 65 2,000 81 102,430 500 9,913 2,000 118,589
357 358 359 360 361 362 363 364 365 366 367 368 369	Benefits 150950101 Livestock Valuer/ Fence Viewer/ Canine Expense 150950102 Mileage Expense 150950104 WSIB & EHT 150950106 Misc 150950113 CPP & UIC 150950141 Policing Services 150950143 911 Maintenance 150950144 Conservation Authority 150950145	take hours from Cemetery  Difference between 2020 budget and actual is due to the OWDCP payment in 2020. 2021 is \$500 for Livestock Valuers and \$2315 for OWDCP Payments.  Mileage animal control  Approx 5.28%  Vet Charges for Injured Animals \$500 (if not used put into reserves to build up to \$5000 over 10 years),  Approx. 6.83%  2021 Group of 4 Policing Costs \$93,872 (7823/mth)+ estimated \$500 for 2021 Operating costs for Police Services Bd Court Transportation Revenue is Unknown at this time.  CERB Contract (billed annually - \$337.72). Signs and Posts  Operating budget \$5752 + Capital budget \$4610 = \$10362  Vet Unit \$350, forms, \$100 per animal to North Bay Humane Society(max 15 per yr)  TOTAL EXPENDITURES  Base levy 2021	2,815 250 65 1,000 86 94,372 500 10,362 2,000 112,662 2,111,336	1,019 236 86 485 110 102,502 745 9,913 350 117,064 1,731,153	150 250 65 2,000 81 102,430 500 9,913 2,000 118,589 1,843,182
357 358 359 360 361 362 363 363 364 365 366 367 368 369 370	Benefits 150950101 Livestock Valuer/ Fence Viewer/ Canine Expense 150950102 Mileage Expense 150950104 WSIB & EHT 150950105 Misc CPP & UIC 150950141 Policing Services 150950143 911 Maintenance 150950144 Conservation Authority 150950145 Animal Control	take hours from Cemetery  Difference between 2020 budget and actual is due to the OWDCP payment in 2020. 2021 is \$500 for Livestock Valuers and \$2315 for OWDCP Payments.  Mileage animal control  Approx 5.28%  Vet Charges for Injured Animals \$500 (if not used put into reserves to build up to \$5000 over 10 years),  Approx. 6.83%  2021 Group of 4 Policing Costs \$93,872 (7823/mth)+ estimated \$500 for 2021 Operating costs for Police Services Bd Court Transportation Revenue is Unknown at this time.  CERB Contract (billed annually - \$337.72). Signs and Posts  Operating budget \$5752 + Capital budget \$4610 = \$10362  Vet Unit \$350, forms, \$100 per animal to North Bay Humane Society(max 15 per yr)  TOTAL EXPENDITURES  Base levy 2021  PLUS 1% of previous years Levy - Increase to Reserves for AMP	2,815  250 65 1,000 86 94,372 500 10,362 2,000 112,662 2,111,336	1,019 236 86 485 110 102,502 745 9,913 350 117,064 1,731,153	150 250 65 2,000 81 102,430 500 9,913 2,000 118,589 1,843,182
358 359 360 361 362 363 364 365 366 367 368 369 370	Benefits 150950101 Livestock Valuer/ Fence Viewer/ Canine Expense 150950102 Mileage Expense 150950104 WSIB & EHT 150950106 Misc 150950113 CPP & UIC 150950141 Policing Services 150950143 911 Maintenance 150950144 Conservation Authority 150950145 Animal Control	take hours from Cemetery  Difference between 2020 budget and actual is due to the OWDCP payment in 2020. 2021 is \$500 for Livestock Valuers and \$2315 for OWDCP Payments.  Mileage animal control  Approx 5.28%  Vet Charges for Injured Animals \$500 (if not used put into reserves to build up to \$5000 over 10 years),  Approx. 6.83%  2021 Group of 4 Policing Costs \$93,872 (7823/mth)+ estimated \$500 for 2021 Operating costs for Police Services Bd Court Transportation Revenue is Unknown at this time.  CERB Contract (billed annually - \$337.72). Signs and Posts  Operating budget \$5752 + Capital budget \$4610 = \$10362  Vet Unit \$350, forms, \$100 per animal to North Bay Humane Society(max 15 per yr)  TOTAL EXPENDITURES  Base levy 2021	2,815 250 65 1,000 86 94,372 500 10,362 2,000 112,662 2,111,336 2021 1,340,655	1,019 236 86 485 110 102,502 745 9,913 350 117,064 1,731,153	150 250 65 2,000 81 102,430 500 9,913 2,000 118,589 1,843,182